1. **CALL TO ORDER**

2. **ROLL CALL**

3. **INPUT – AUDIENCE**
   This is an opportunity for members of the public to address the Board on items which are not, on the agenda. Comments are limited to three minutes. Written comments should be submitted to the Board Clerk 24 hours prior to the meeting to allow for distribution. Under Government Code Section 54954.2 – Brown Act, the Board cannot take action on any item not on the agenda. The Board may choose to acknowledge the comment or, where appropriate, briefly answer a question, refer the matter to staff, or set the item for discussion at a future meeting.

4. **RETREAT ITEMS FOR BOARD DISCUSSION**
   No formal action will be taken by the Board of Directors; only direction to staff. Any action items will be agendized for a regular meeting of the Board of Directors.

   4.1. **Introduction** [8:00 a.m. – 8:05 a.m.]
   The Board will receive an introduction from facilitator, Lisa Toutant.

   4.2. **ECG – Physician Alignment** [8:05 a.m. – 10:20 a.m.] ................................................................. *ATTACHMENT
   The Board will be provided education on healthcare industry dynamics that are driving physician-hospital alignment and will receive an outline of alignment options being implemented in California.

   **BREAK**

   4.3. **California Hospital Council Presentation** [10:30 a.m. – 12:00 p.m.] .............................. *ATTACHMENT
   The Board will be provided background related to the State of Healthcare in Northern California.

   **LUNCH**

   4.4. **Board Revisit of SWOT Analysis** [12:30 p.m. – 3:30 p.m.] .................................................. *ATTACHMENT
   The Board will revisit Strengths, Weaknesses, Opportunities and Threats (SWOT) analysis and goal setting/accomplishments.

   **BREAK**
4.5. **Board Order & Decorum Follow Up [3:40 p.m. – 4:30 p.m.]** .......................................................... *ATTACHMENT
The Board will provide a follow up to board order and decorum best practices, review compliance with the Brown Act and ethics laws.

4.6. **Confidential Information and Document Management [4:30 p.m. – 5:00 p.m.]** ............ *ATTACHMENT
The Board will review policy development surrounding the dissemination of documents and information to include the timeliness and security of confidential information.

5. **MEETING EFFECTIVENESS ASSESSMENT** .................................................................................. ATTACHMENT
The Board will identify and discuss any occurrences during the meeting that impacted the effectiveness and value of the meeting.

6. **PUBLIC COMMENT [5:00 p.m. - 5:15 p.m.]**

7. **ADJOURN**

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*Denotes material (or a portion thereof) may be distributed later.

Note: It is the policy of Tahoe Forest Hospital District to not discriminate in admissions, provisions of services, hiring, training and employment practices on the basis of color, national origin, sex, religion, age or disability including AIDS and related conditions.

Equal Opportunity Employer. The meeting location is accessible to people with disabilities. Every reasonable effort will be made to accommodate participation of the disabled in all of the District’s public meetings. If particular accommodations for the disabled are needed (i.e., disability-related aids or other services), please contact the Executive Assistant at 582-3481 at least 24 hours in advance of the meeting.

◆ Denotes Action Item