



2026-01-20 Board Finance Committee OPEN Session

Tuesday, January 20, 2026 at 3:00 p.m.

Aspen Conference Room - Tahoe Forest Hospital District

10800 Donner Pass Rd, suite 200

Truckee, CA 96161

Meeting Book - 2026-01-20 Board Finance Committee OPEN Session

Finance Committeee

AGENDA

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FINANCE COMMITTEE AGENDA

Tuesday, January 20, 2026 at 3:00 p.m.

Aspen Conference Room – Tahoe Forest Hospital
10800 Donner Pass Rd, suite 200, Truckee, CA 96161

1. CALL TO ORDER

2. ROLL CALL

3. CLEAR THE AGENDA/ITEMS NOT ON THE POSTED AGENDA

4. INPUT – AUDIENCE

This is an opportunity for members of the public to address the Committee on items which are not on the agenda. Please state your name for the record. Comments are limited to three minutes. Written comments should be submitted to the Board Clerk 24 hours prior to the meeting to allow for distribution. Under Government Code Section 54954.2 – Brown Act, the Committee cannot take action on any item not on the agenda. The Committee may choose to acknowledge the comment or, where appropriate, briefly answer a question, refer the matter to staff, or set the item for discussion at a future meeting.

5. APPROVAL OF MINUTES OF ◊: 10/21/2025 ATTACHMENT

6. ITEMS FOR COMMITTEE DISCUSSION AND/OR RECOMMENDATION ◊

6.1. Investment Portfolio Update ATTACHMENT

Finance Committee will receive an investment portfolio update from Chandler Asset Management.

6.2. Accounts Receivable Update ATTACHMENT

Finance Committee will receive an update on the status of accounts receivable.

6.3. Financial Reports

Finance Committee will review the following financial reports:

6.3.1. December 2025 Financial Report ATTACHMENT

6.3.2. Quarterly Review – Payor Mix ATTACHMENT

6.4. Federal and State Medicaid Financial Impact Discussion

Finance Committee will receive an update on the financial impact on state programs due to proposed federal funding changes.

6.5. Committee Charter ATTACHMENT

Finance Committee will review its committee charter.

6.6. Community Engagement Budget Discussion

Finance Committee will engage in discussion regarding community engagement initiatives.

7. CLOSED SESSION

7.1 Approval of Closed Session Minutes ◊

7.1.1 10/21/2025 Closed Session Board Finance Committee

7.2 Report Involving Trade Secrets (Health & Safety Code § 32106)

◊ Denotes Action Item

*Discussion will concern: Proposed New Service
Estimated Date of Disclosure: December 2026*

7.2. Report Involving Trade Secrets (Health & Safety Code § 32106)

*Discussion will concern: Managed Care Contracting
Estimated Date of Disclosure: December 2027*

8. OPEN SESSION – CALL TO ORDER

9. REPORT OF ACTIONS TAKEN IN CLOSED SESSION

10. AGENDA INPUT FOR NEXT FINANCE COMMITTEE MEETING

11. NEXT MEETING DATE

12. ADJOURN

*Denotes material (or a portion thereof) may be distributed later.

Note: It is the policy of Tahoe Forest Hospital District to not discriminate in admissions, provisions of services, hiring, training and employment practices on the basis of color, national origin, sex, religion, age or disability including AIDS and related conditions. Equal Opportunity Employer. The telephonic meeting location is accessible to people with disabilities. Every reasonable effort will be made to accommodate participation of the disabled in all of the District's public meetings. If particular accommodations for the disabled are needed or a reasonable modification of the teleconference procedures are necessary (i.e., disability-related aids or other services), please contact the Executive Assistant at 582-3583 at least 24 hours in advance of the meeting.

❖ Denotes Action Item

FINANCE COMMITTEE DRAFT MINUTES

Tuesday, October 21, 2025 at 3:00 p.m.

Aspen Conference Room – Tahoe Forest Hospital
10800 Donner Pass Rd, Suite 200, Truckee, CA 96161

Telephonic Location:
3355 S Las Vegas Blvd, Las Vegas NV 89109

1. CALL TO ORDER

Meeting was called to order at 3:04 p.m.

2. ROLL CALL

Board: Mary Brown, Chair; Michael McGarry, Board Member (via zoom)

Staff in attendance: Anna Roth, President & CEO; Crystal Felix, Chief Financial Officer; Jaye Chasseur, Controller (via zoom); Sarah Jackson, Executive Assistant / Clerk of the Board

Other: Alaynè Sampson of Chandler Asset Management (via zoom)

3. CLEAR THE AGENDA/ITEMS NOT ON THE POSTED AGENDA

None

4. INPUT – AUDIENCE

No public comment was received.

5. APPROVAL OF MINUTES OF: 07/22/2025

Director McGarry moved to approve the Board Finance Committee minutes of July 22, 2025, second by Director Brown.

6. ITEMS FOR COMMITTEE DISCUSSION AND/OR RECOMMENDATION

6.1. Investment Portfolio Update

Alaynè Sampson of Chandler Asset Management reviewed the economic update as of September 30, 2025. Not a significant amount of change has occurred since the Board of Directors update. Currently on 21 days of a government shutdown. There are now trickle-down effects from the shutdown. Tariffs and the effects of their implementation were reviewed.

Labor Markets, Inflation, Consumer affects, and Gross Domestic Products (GDP) were reviewed.

Bond Yields and the Portfolio Summary was reviewed. The Total Market Value has increased from \$99,546827 on 6/30/25 to \$100,746,115 on 9/30/25. The Cash portfolio is averaging 3.73% in returns with and has increased from \$905,169 to \$914,074 on 9/30/25.

Alaynè Sampson of Chandler Asset Management (via zoom) departed the meeting at 3:19 pm

6.2. Accounts Receivable Update

Item deferred.

6.3. Financial Reports

Item deferred.

6.3.1. September 2025 Financial Report

Item deferred.

6.3.2. Quarterly Review – Payor Mix

CFO Reviewed the Payor Mix.

6.4. Annual Audit Update

CFO updated there was slight delay in bringing the Annual Audit Update to the Board of Directors. There are two issues pending, GASBY 101 (new requirement surrounding the accrual of paid leave benefits) and a \$3.8M Medi-Cal liability.

There is not a significant liability to District here because of how we already accrue liability on paid leave benefits. All of the information on the GASBY 101 has been sent to the Auditors for calculations.

Assuming the Board of Directors approves the Audit at the November Board of Directors Meeting there is a plan in place to distribute Gainshare to employees prior to Thanksgiving.

Jaye Chasseur, Controller (via zoom) departed the meeting at 3:35 pm.

6.5. Federal and State Medicaid Financial Impact Discussion

Item deferred.

6.6. Board Finance Committee Charter

Director Brown reviewed the presented Draft Charter and the need to add strategic alignment and development to a committee. Director McGarry concurred that this committee appears to be the most appropriate committee to engage in these type of committees.

Director McGarry moved to recommend the revised Board Finance Committee Charter as presented, seconded by Director Brown. Send to November Board Meeting for Consent.

CLOSED SESSION convened at: 3:36 pm

7. CLOSED SESSION

7.1 Report Involving Trade Secrets (Health & Safety Code § 32106)

Discussion will concern: Proposed new or additional programs and facilities

Estimated Date of Disclosure: December 2026

Discussion was held on a confidential item.

7.2. Report Involving Trade Secrets (Health & Safety Code § 32106)

Discussion will concern: Managed Care Contracting

Estimated Date of Disclosure: December 2026

Discussion was held on a confidential item.

CLOSED SESSION recessed at: 4:55 pm

8. OPEN SESSION – CALL TO ORDER

9. REPORT OF ACTIONS TAKEN IN CLOSED SESSION

No Reportable Actions for Items 7.1. or 7.2.

10. AGENDA INPUT FOR NEXT FINANCE COMMITTEE MEETING

11. NEXT MEETING DATE

The next Finance Committee will be scheduled for January 20, 2026.

12. ADJOURN

Meeting adjourned at 5:01 p.m.

INVESTMENT REPORT

Tahoe Forest Hospital District | Board Report | As of December 31, 2025

CHANDLER ASSET MANAGEMENT | chandlerasset.com

Chandler Team:

For questions about your account, please call (800) 317-4747,
or contact clientservice@chandlerasset.com

■ Labor Markets

- The December Nonfarm Payrolls report showed weaker-than-expected job growth, with payrolls rising by 50,000 compared with the consensus estimate of 70,000. This follows a downwardly revised gain of 56,000 in November. Employment declines were most pronounced in retail trade and construction, while leisure and hospitality posted the strongest gains. Notably, the unemployment rate edged down to 4.4% after increasing to 4.6% in November.

■ Inflation

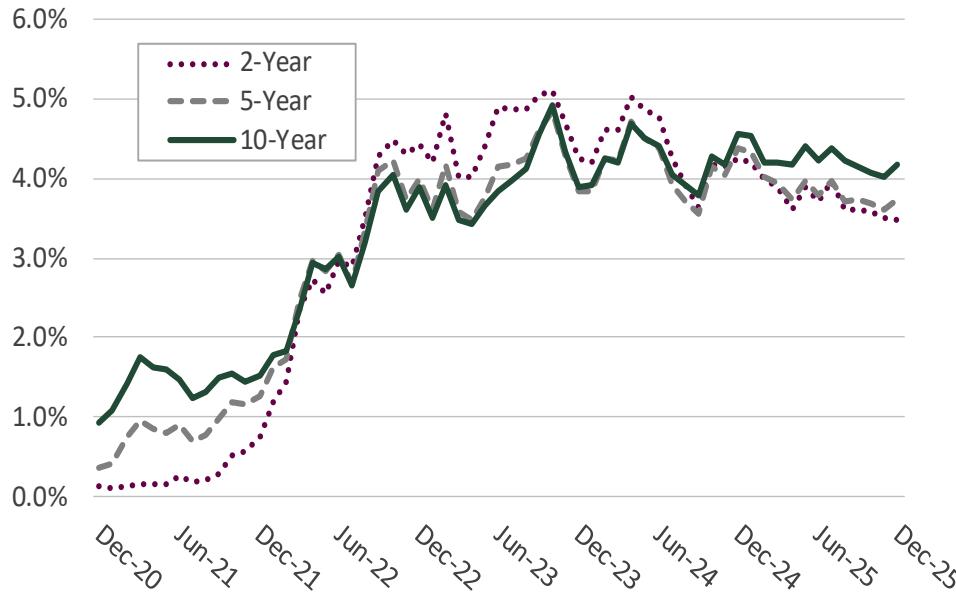
- Inflation came in lower than expected in November, with the Consumer Price Index (CPI) rising 2.7% year over year and core CPI easing to 2.6%. Notably, both Owners' Equivalent Rent and Rent of Primary Residence contributed to the slowdown in services inflation. Shelter costs typically lag broader market trends by 12 to 18 months. Services, meanwhile, have remained the dominant driver of inflation throughout the post-pandemic period. The Personal Consumption Expenditures (PCE) Index for September, released on December 5, showed headline inflation up 0.3% from August and 2.8% year over year. Core PCE rose 0.2% on the month and 2.8% on an annual basis.

■ Federal Reserve

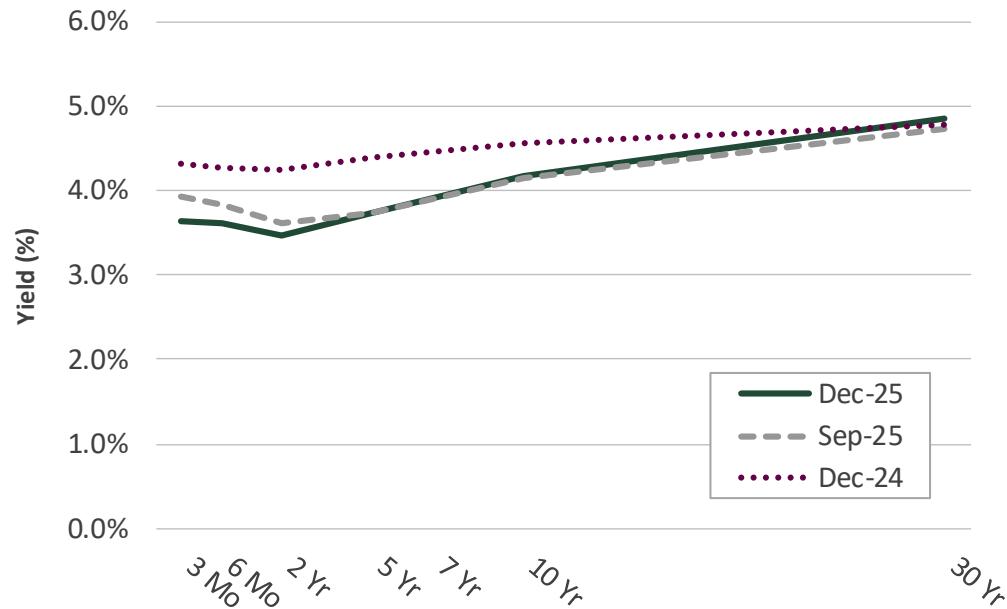
- The Federal Reserve lowered its benchmark interest rate by a quarter point to a target range of 3.50% to 3.75% at its December meeting, citing concerns about emerging weakness in the labor market. A few policymakers dissented, arguing that tighter monetary policy may still be warranted to ensure progress on price stability. Beginning December 1, the Fed also halted its balance sheet runoff, announcing that principal and interest payments from its holdings will be reinvested in Treasury securities to maintain ample reserves and support market stability.

■ Gross Domestic Product (GDP)

- The U.S. inflation adjusted gross domestic product (GDP) report demonstrated continued strength in the third quarter, with the first estimate showing a 4.3% annualized quarter-over-quarter increase, up from 3.8% in the second quarter. Consumer spending accelerated, while exports contributed 1.6 percentage points to growth—both key drivers of the quarter's performance. The stronger-than-expected result represented the fastest pace of U.S. economic expansion in two years. The consensus projection calls for 1.1% growth in the fourth quarter and 2.0% growth for the full year 2025.

US Treasury Note Yields


Source: Bloomberg

US Treasury Yield Curve


Source: Bloomberg

At the end of December, the 2-year yield was 77 basis points lower, and the 10-year yield was 40 basis points lower, year-over-year. The spread between the 2-year and 10-year Treasury yield points on the curve increased to +69 basis points at December month-end versus +52 basis points at November month-end. The prior 2-year/10-year yield curve inversion, which spanned from July 2022 to August 2024, was historically long. The average historical spread (since 2005) is about +95 basis points. The spread between the 3-month and 10-year Treasury yield points on the curve was +54 basis points in December versus +21 basis points in November.

PORTFOLIO SUMMARY

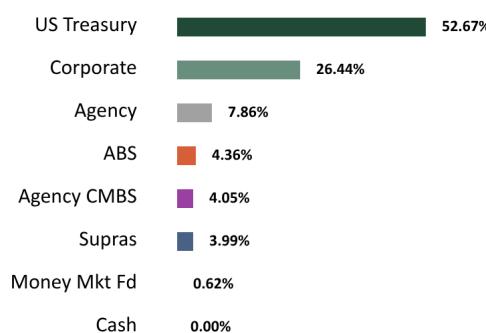


Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Portfolio Characteristics

Average Modified Duration	2.49
Average Coupon	3.72%
Average Purchase YTM	3.99%
Average Market YTM	3.72%
Average Credit Quality*	AA
Average Final Maturity	2.84
Average Life	2.70

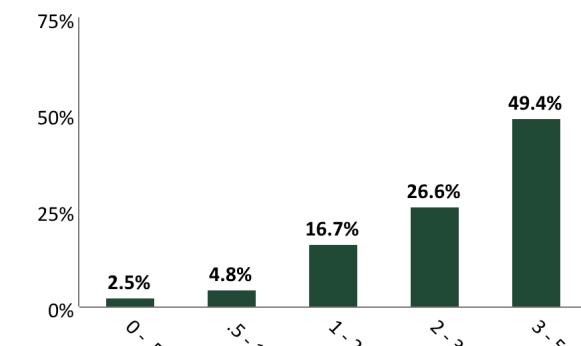
Sector Allocation



Account Summary

	End Values as of 09/30/2025	End Values as of 12/31/2025
Market Value	100,086,953.43	101,051,978.50
Accrued Interest	659,161.95	834,222.94
Total Market Value	100,746,115.37	101,886,201.44
Income Earned	901,459.73	968,576.48
Cont/WD	0.00	0.00
Par	99,972,393.34	100,611,055.27
Book Value	99,371,613.09	100,059,783.06
Cost Value	98,663,219.99	99,489,816.57

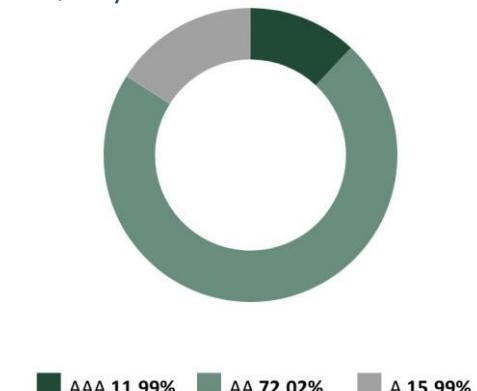
Maturity Distribution



Top Issuers

United States	52.67%
Federal Home Loan Banks	6.34%
FHLMC	4.05%
Inter-American Development Bank	2.48%
Farm Credit System	1.52%
Bank of America Corporation	1.50%
JPMorgan Chase & Co.	1.49%
BNY Mellon Corp	1.24%

Credit Quality*



Performance Review

Total Rate of Return**	1M	3M	YTD	1YR	2YRS	3YRS	5YRS	10YRS	Since Inception (11/01/21)
Tahoe Forest Hospital District	0.22%	1.15%	6.09%	6.09%	4.89%	4.86%	--	--	2.31%
Benchmark Return	0.19%	1.11%	5.73%	5.73%	4.57%	4.48%	--	--	1.83%

*The average credit quality is a weighted average calculation of the highest of S&P, Moody's and Fitch.

**Periods over 1 year are annualized.

Benchmark: ICE BofA 1-5 Year Unsubordinated US Treasury & Agency Index

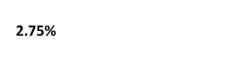
PORTFOLIO SUMMARY

TFHD Cash Portfolio | Account #11057 | As of December 31, 2025

Portfolio Characteristics

Average Modified Duration	0.25
Average Coupon	1.44%
Average Purchase YTM	3.77%
Average Market YTM	3.56%
Average Credit Quality*	AAA
Average Final Maturity	0.26
Average Life	0.26

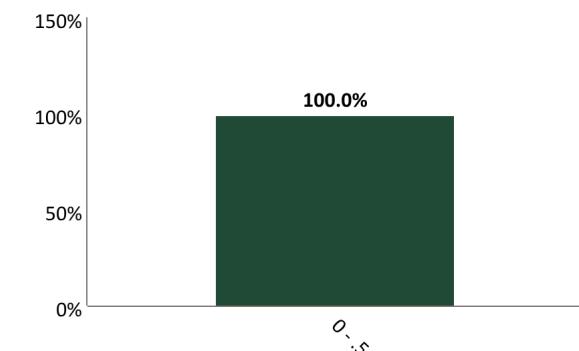
Sector Allocation

US Treasury		97.24%
Money Mkt Fd		2.75%
Cash		0.01%

Account Summary

	End Values as of 09/30/2025	End Values as of 12/31/2025
Market Value	914,074.06	922,614.31
Accrued Interest	0.00	577.95
Total Market Value	914,074.06	923,192.26
Income Earned	8,923.43	11,476.88
Cont/WD	0.00	0.00
Par	914,074.06	925,426.21
Book Value	914,074.06	922,158.84
Cost Value	914,074.06	918,063.15

Maturity Distribution



TRANSACTION LEDGER



Tahoe Forest Hospital District | Account #10841| 10/01/2025 Through 12/31/2025|

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	10/23/2025	89231GAD0	620,000.00	TAOT 2025-D A3 3.84 06/17/2030	99.989	4.27%	(619,928.70)	0.00	(619,928.70)	0.00
Purchase	10/31/2025	91282CNK3	1,250,000.00	UNITED STATES TREASURY 3.875 06/30/2030	100.695	3.71%	(1,258,691.41)	(16,189.71)	(1,274,881.12)	0.00
Purchase	10/31/2025	91282CPD7	1,250,000.00	UNITED STATES TREASURY 3.625 10/31/2030	99.574	3.72%	(1,244,677.73)	0.00	(1,244,677.73)	0.00
Purchase	11/05/2025	24422EYF0	1,200,000.00	JOHN DEERE CAPITAL CORP 4.375 10/15/2030	100.692	4.22%	(1,208,304.00)	(2,916.67)	(1,211,220.67)	0.00
Purchase	11/14/2025	91282CNG2	1,250,000.00	UNITED STATES TREASURY 4.0 05/31/2030	101.297	3.69%	(1,266,210.94)	(22,814.21)	(1,289,025.15)	0.00
Purchase	11/28/2025	91282CGZ8	1,250,000.00	UNITED STATES TREASURY 3.5 04/30/2030	99.730	3.57%	(1,246,630.86)	(3,383.98)	(1,250,014.84)	0.00
Purchase	12/09/2025	91282CPN5	1,500,000.00	UNITED STATES TREASURY 3.5 11/30/2030	98.844	3.76%	(1,482,656.25)	(1,298.08)	(1,483,954.33)	0.00
Purchase	12/12/2025	91282CPA3	250,000.00	UNITED STATES TREASURY 3.625 09/30/2030	99.750	3.68%	(249,375.00)	(1,817.48)	(251,192.48)	0.00
Purchase	12/12/2025	91282CPD7	250,000.00	UNITED STATES TREASURY 3.625 10/31/2030	99.719	3.69%	(249,296.88)	(1,051.45)	(250,348.33)	0.00
Purchase	12/16/2025	3137FKZZ2	1,200,000.00	FHMS K-088 A2 3.69 01/25/2029	99.535	3.80%	(1,194,421.88)	(1,845.00)	(1,196,266.88)	0.00
Purchase	12/29/2025	3137FQ3Z4	1,100,000.00	FHMS K-101 A2 2.524 10/25/2029	95.207	3.88%	(1,047,277.34)	(2,159.42)	(1,049,436.76)	0.00
Total Purchase				11,120,000.00			(11,067,470.99)	(53,476.00)	(11,120,946.99)	0.00
TOTAL ACQUISITIONS				11,120,000.00			(11,067,470.99)	(53,476.00)	(11,120,946.99)	0.00
DISPOSITIONS										

TRANSACTION LEDGER



Tahoe Forest Hospital District | Account #10841| 10/01/2025 Through 12/31/2025|

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Maturity	10/28/2025	459058JL8	(1,500,000.00)	INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT 0.5 10/28/2025	100.000	1.06%	1,500,000.00	0.00	1,500,000.00	0.00
Maturity	11/07/2025	3135G06G3	(2,500,000.00)	FEDERAL NATIONAL MORTGAGE ASSOCIATION 0.5 11/07/2025	100.000	1.13%	2,500,000.00	0.00	2,500,000.00	0.00
Total Maturity			(4,000,000.00)				4,000,000.00	0.00	4,000,000.00	0.00
Sale	10/31/2025	91282CCW9	(1,500,000.00)	UNITED STATES TREASURY 0.75 08/31/2026	97.578	0.93%	1,463,671.88	1,895.72	1,465,567.60	(34,103.64)
Sale	11/05/2025	87612EBM7	(460,000.00)	TARGET CORP 1.95 01/15/2027	97.820	1.99%	449,972.00	2,740.83	452,712.83	(9,840.35)
Sale	12/09/2025	91282CCW9	(1,500,000.00)	UNITED STATES TREASURY 0.75 08/31/2026	97.922	0.93%	1,468,828.13	3,107.74	1,471,935.87	(29,232.77)
Sale	12/12/2025	91282CEF4	(1,500,000.00)	UNITED STATES TREASURY 2.5 03/31/2027	98.680	4.24%	1,480,195.31	7,520.60	1,487,715.91	11,024.67
Sale	12/24/2025	91282CCZ2	(1,000,000.00)	UNITED STATES TREASURY 0.875 09/30/2026	97.969	1.15%	979,687.50	2,043.27	981,730.77	(18,275.55)
Total Sale			(5,960,000.00)				5,842,354.82	17,308.16	5,859,662.98	(80,427.64)
TOTAL DISPOSITIONS			(9,960,000.00)				9,842,354.82	17,308.16	9,859,662.98	(80,427.64)

2025 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by ICE Data Services Inc (“IDS”), an independent pricing source. In the event IDS does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody’s, s&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities “MBS” reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest.

Benchmark	Disclosure
ICE BofA 1-5 Yr Unsubordinated US Treasury & Agency Index	The ICE BofA 1-5 Year Unsubordinated US Treasury & Agency Index tracks the performance of US dollar denominated US Treasury and nonsubordinated US agency debt issued in the US domestic market. Qualifying securities must have an investment grade rating (based on an average of Moody's, S&P and Fitch). Qualifying securities must have at least one year remaining term to final maturity and less than five years remaining term to final maturity, at least 18 months to maturity at time of issuance, a fixed coupon schedule, and a minimum amount outstanding of \$1 billion for sovereigns and \$250 million for agencies.

INVESTMENT REPORT

Tahoe Forest Hospital District | As of December 31, 2025

CHANDLER ASSET MANAGEMENT | chandlerasset.com

Chandler Team:

For questions about your account, please call (800) 317-4747,
or contact clientservice@chandlerasset.com

[ECONOMIC UPDATE](#)

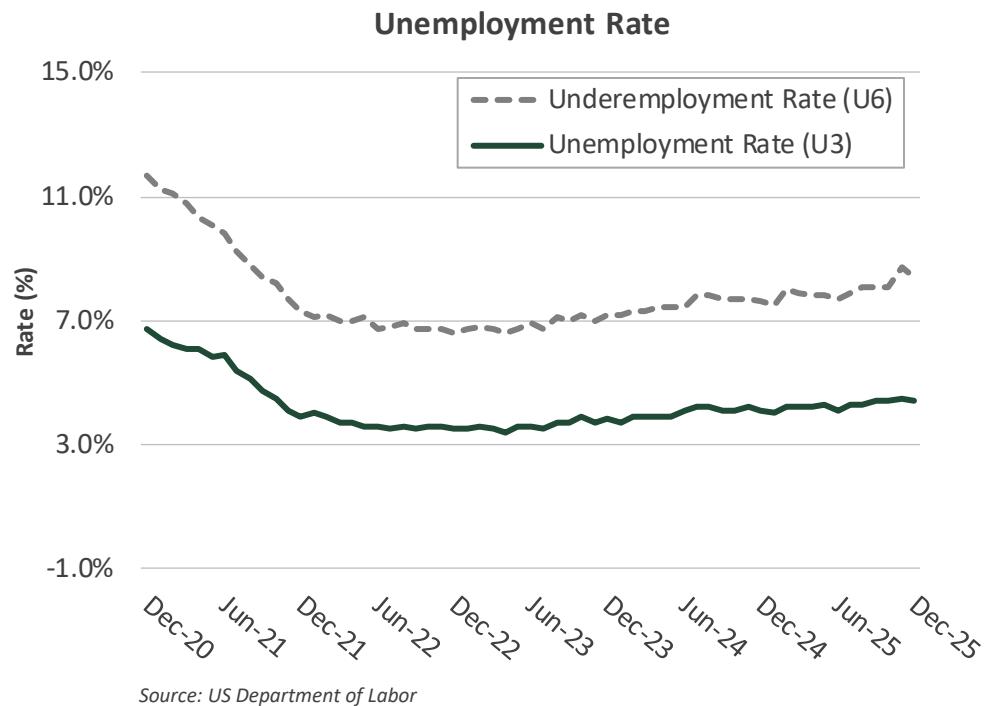
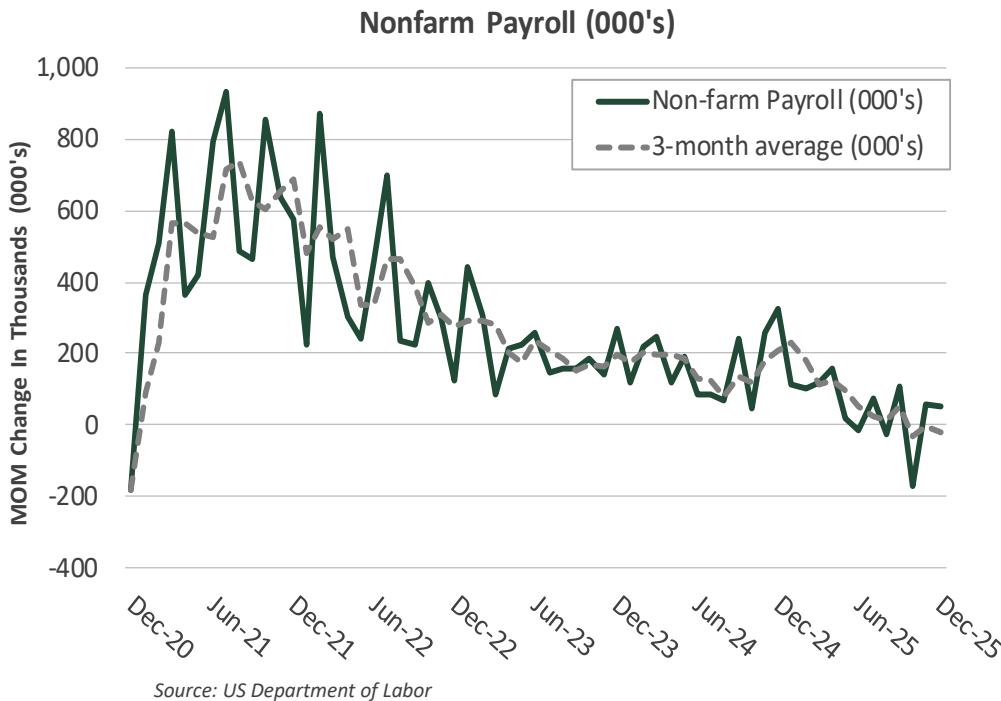
[ACCOUNT PROFILE](#)

[PORTFOLIO HOLDINGS](#)

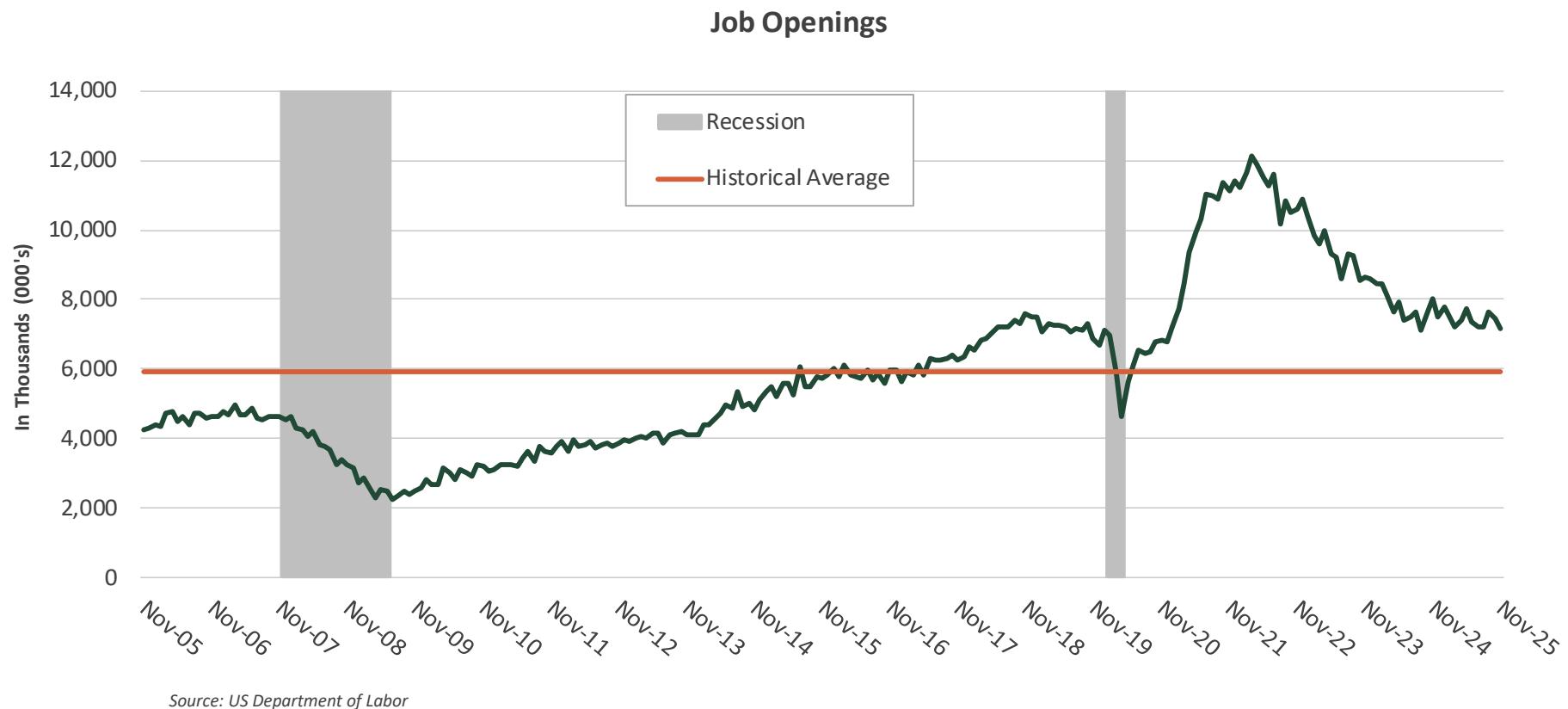
[TRANSACTIONS](#)

ECONOMIC UPDATE

- The near-term economic outlook continues to be distorted by the data delays from the government shutdown. Recently released government data—reflecting conditions from two to three months ago—indicate inflation remains moderately above the Federal Reserve's target, while labor market conditions have continued to soften. As the flow of economic data normalizes, the Chandler team expects further yield curve steepening as the Federal Reserve moves the policy rate toward a more neutral range. U.S. trade and fiscal policy also remain sources of elevated market uncertainty.
- The Federal Reserve's December Federal Open Market Committee meeting concluded with the third consecutive 25-basis-point rate cut in 2025, lowering the target range to 3.50%–3.75%. However, policymakers remain divided on the path forward. Four Fed governors project one additional 25-basis-point cut in 2026, another four anticipate no further easing, eight expect multiple cuts, and three call for a potential rate hike. Chair Jerome Powell noted that the Fed is now “well placed to wait and see” how labor market conditions and inflation evolve in the near term.
- The US Treasury yield curve steepened in December, as the 2-year Treasury yield dropped 2 basis points to 3.48%, the 5-year Treasury was up 13 basis points to 3.73%, and the 10-year Treasury yield was 15 basis points higher at 4.17%. The spread between the 2-year and 10-year Treasury yield points on the curve was 17 basis points wider from November at +69 basis points at December month-end. The spread between the 2-year Treasury and 10-year Treasury yield one year ago was +33 basis points. The spread between the 3-month and 10-year Treasury yield points on the curve was +54 basis points in December versus +21 basis points in November.

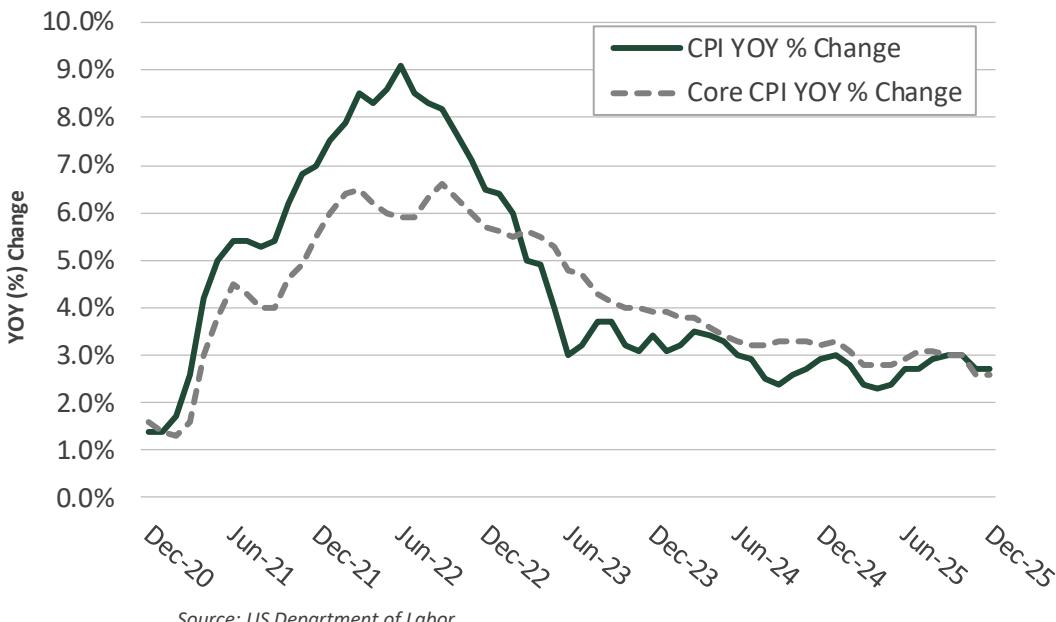


The December Nonfarm Payrolls report showed weaker-than-expected job growth, with payrolls rising by 50,000 compared with the consensus estimate of 70,000. This follows a downwardly revised gain of 56,000 in November. Employment declines were most pronounced in retail trade and construction, while leisure and hospitality posted the strongest gains. Notably, the unemployment rate edged down to 4.4% after increasing to 4.6% in November.



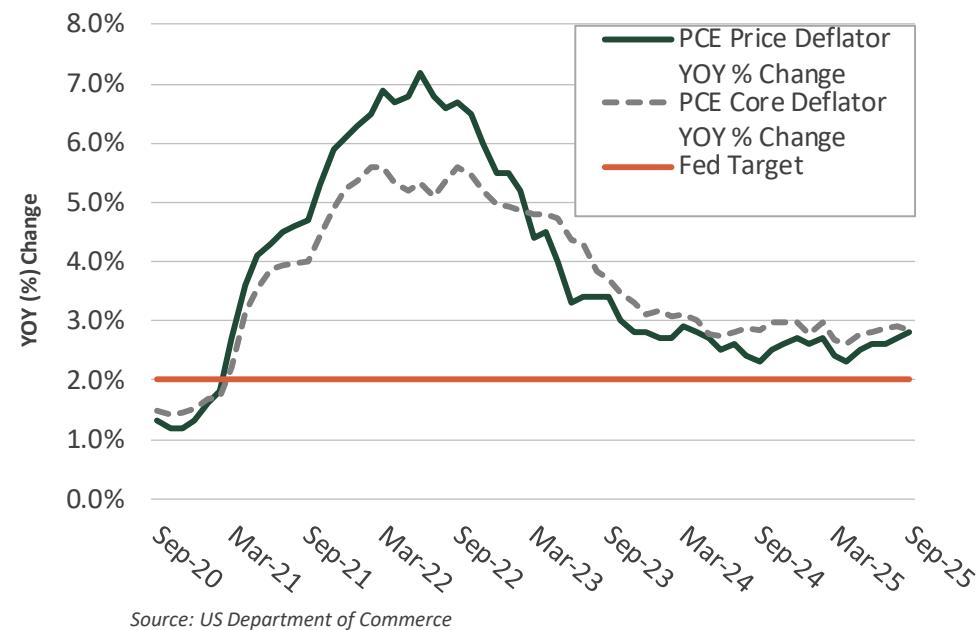
The Labor Department's Job Openings and Labor Turnover Survey (JOLTS) reported that job openings fell to 7.1 million in November from a downwardly revised 7.4 million in October. The drop in vacancies, alongside slower hiring, suggests the labor market continues to soften, though employers remain cautious about laying off workers. The number of openings now roughly matches the number of unemployed individuals, pointing to a labor market that is approaching equilibrium.

Consumer Price Index (CPI)



Source: US Department of Labor

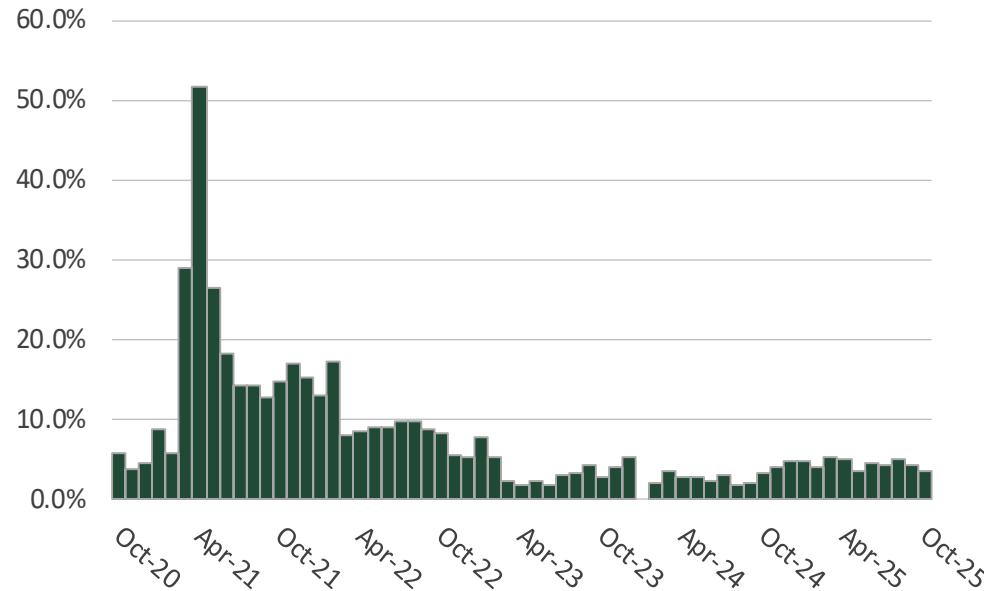
Personal Consumption Expenditures (PCE)



Source: US Department of Commerce

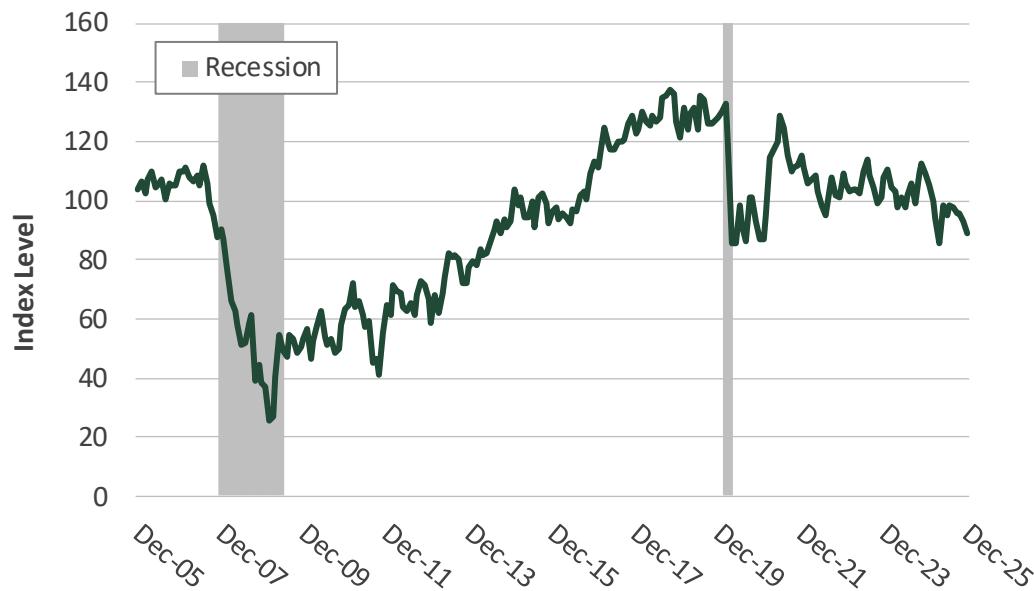
Inflation came in lower than expected in November, with the Consumer Price Index (CPI) rising 2.7% year over year and core CPI easing to 2.6%. Notably, both Owners' Equivalent Rent and Rent of Primary Residence contributed to the slowdown in services inflation. Shelter costs typically lag broader market trends by 12 to 18 months. Services, meanwhile, have remained the dominant driver of inflation throughout the post-pandemic period. The Personal Consumption Expenditures (PCE) Index for September, released on December 5, showed headline inflation up 0.3% from August and 2.8% year over year. Core PCE rose 0.2% on the month and 2.8% on an annual basis.

Retail Sales YOY % Change



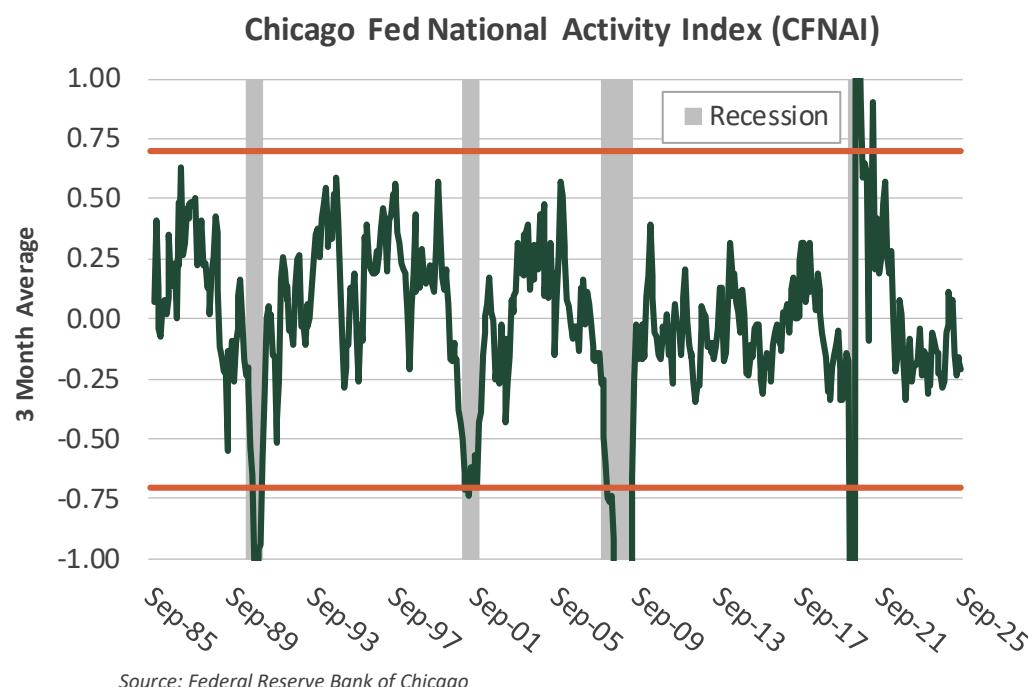
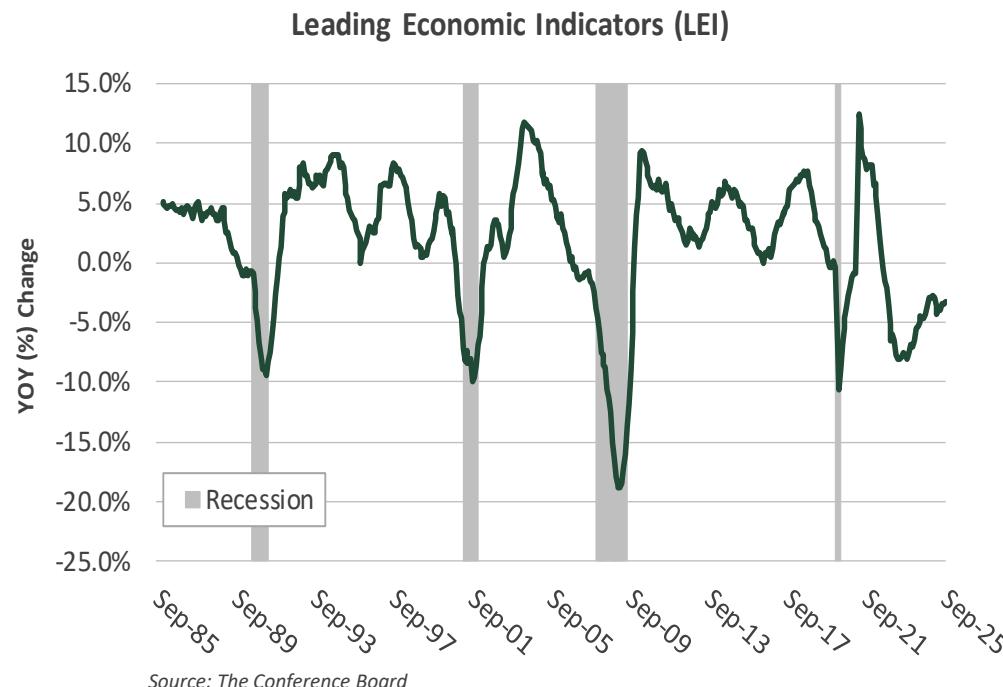
Source: US Department of Commerce

Consumer Confidence

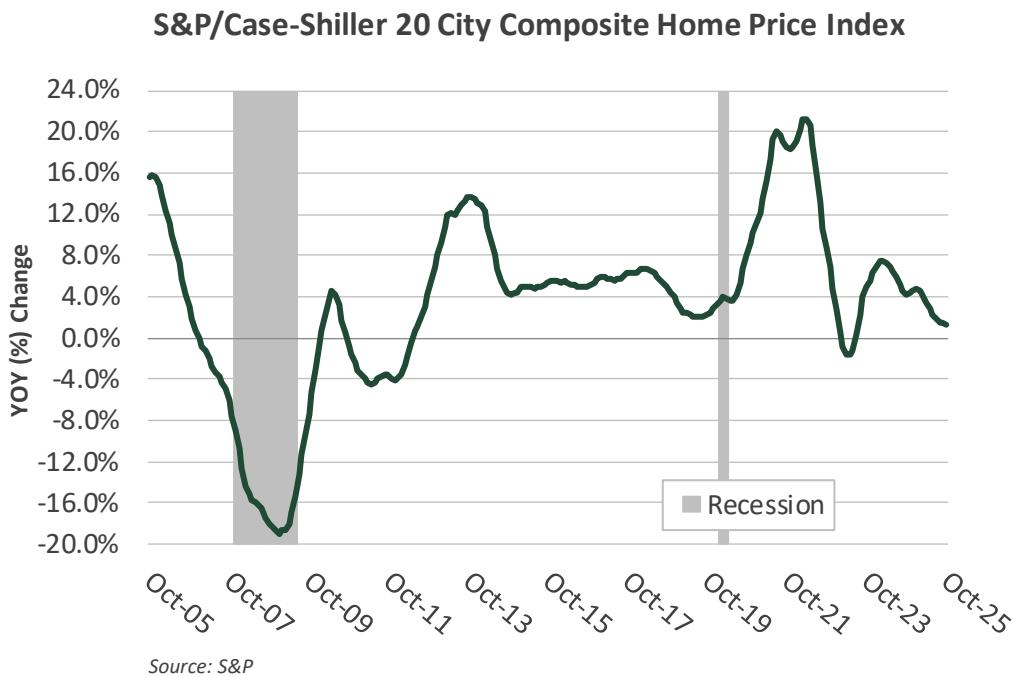
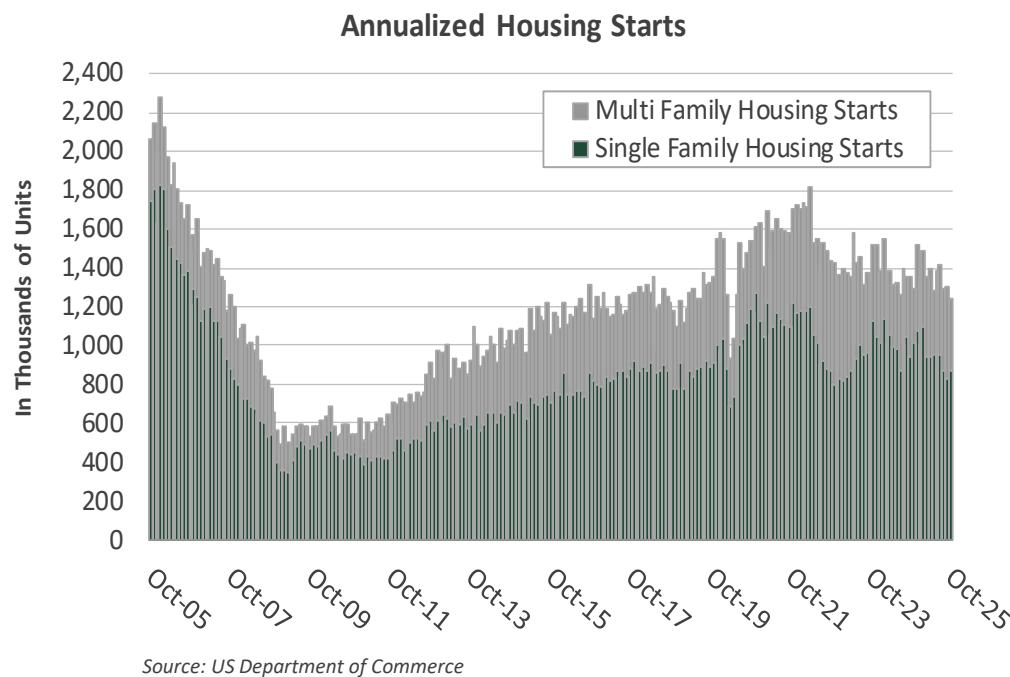


Source: The Conference Board
All time high is 144.70 (1/31/00); All time low is 25.30 (2/28/09)

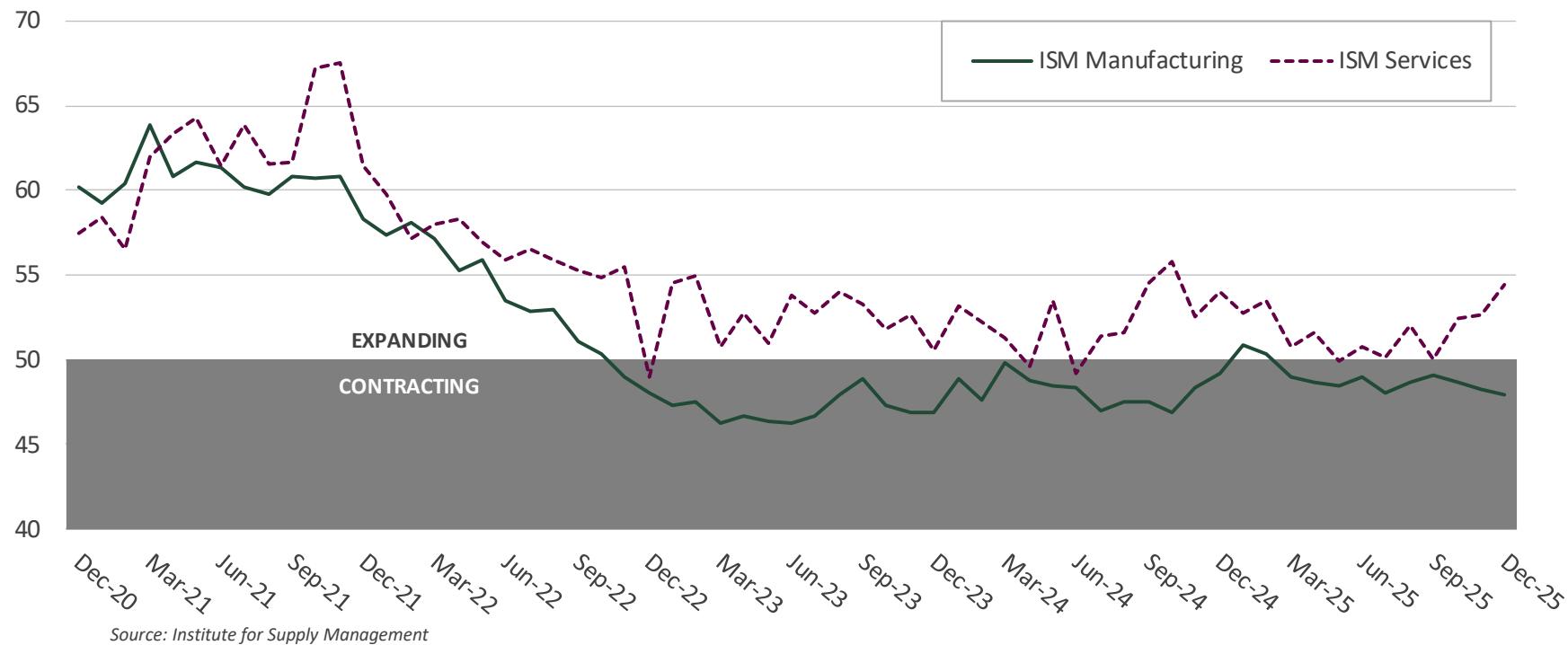
October Retail Sales, released with a one-month delay, were flat from the prior month but up 3.5% year over year. Eight of thirteen major categories posted gains, while motor vehicle sales declined following the expiration of federal tax incentives for electric vehicles, and gas station sales weakened amid lower fuel prices. The government shutdown may have weighed on consumer confidence regarding jobs, incomes, and overall financial conditions, both current and in the future. The Conference Board's Consumer Confidence Index declined to 89.1 in December from an upwardly revised 92.9 in November, marking its fifth consecutive monthly drop. Consumers were pessimistic about both business conditions and the labor market.



The Conference Board's Leading Economic Index (LEI) declined 0.3% in September, marking its second consecutive monthly decrease after a revised 0.3% drop in August. On a year-over-year basis, the index fell 3.3%. According to the Conference Board, weakening expectations among consumers and businesses contributed most to the LEI's overall decline. The index continues to signal slower economic growth through the end of 2025 and into 2026. The Chicago Fed National Activity Index (CFNAI) came in at -0.21 in September, following a downwardly revised -0.31 in August, signaling that U.S. economic activity remained below its historical trend for the sixth consecutive month. The three-month moving average ticked down to -0.21 in September from -0.18 in August, reinforcing signs of ongoing below-trend national growth. Employment-related indicators turned slightly positive, contributing +0.01 in September after a -0.11 result in August.



The S&P Cotality Case-Shiller 20-City Composite Home Price Index rose 1.3% year over year in October, slightly down from a 1.4% gain in September and marking the slowest annual increase since mid-2023. Short-term momentum also weakened, with 80 percent of the 20 tracked markets recording month-over-month price declines on a non-seasonally adjusted basis. Housing starts declined in October to an annualized rate of 1.25 million units, down from 1.29 million in September. Existing home sales inched higher in November to a 4.13 million-unit pace, indicating only modest improvement despite some relief in mortgage rates. The Freddie Mac 30-year fixed mortgage rate fell throughout 2025 and averaged 6.18% at the end of December.

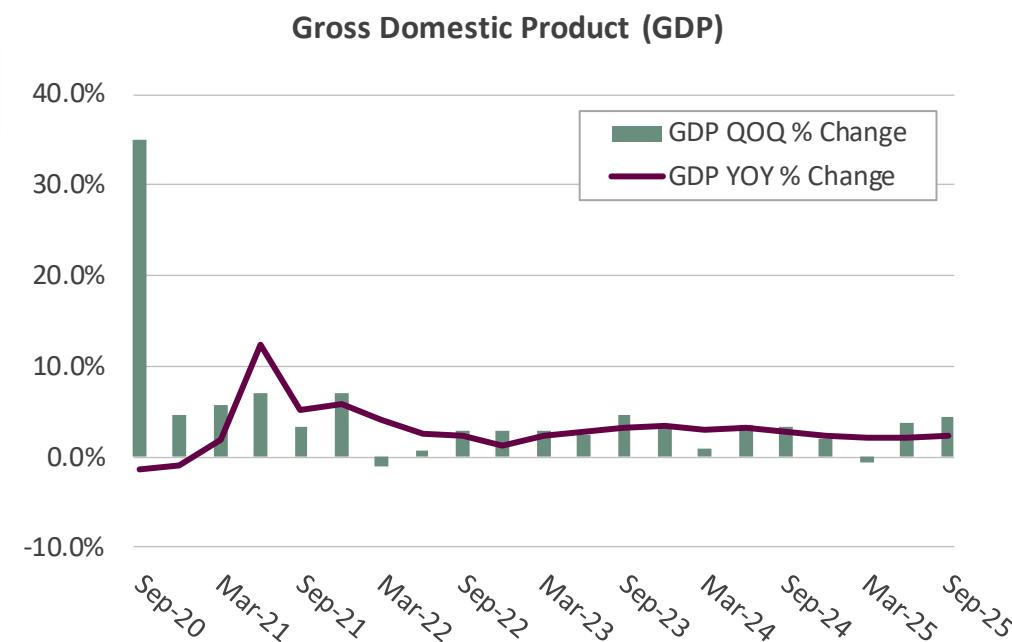
Institute of Supply Management (ISM) Surveys


Source: Institute for Supply Management

The Institute for Supply Management's (ISM) manufacturing index slipped to 47.9 in December, down from 48.2 in November, marking continued weakness across the sector. Manufacturing activity has now been in contraction for 36 of the past 38 months, as readings below 50 indicate contraction and those above 50 signal expansion. The latest decline was driven primarily by pullbacks in the Production and Inventories components. In contrast, the ISM services index remained in expansion territory, rising to 54.4 in December from 52.6 in November. Respondents attributed the improvement to seasonal strength, though many remained cautious about the potential impact of tariffs.

Components of GDP	12/24	3/25	6/25	9/25
Personal Consumption Expenditures	2.6%	0.4%	1.7%	2.4%
Gross Private Domestic Investment	-1.3%	3.8%	-2.7%	0.0%
Net Exports and Imports	-0.1%	-4.7%	4.8%	1.6%
Federal Government Expenditures	0.3%	-0.4%	-0.4%	0.2%
State and Local (Consumption and Gross Investment)	0.3%	0.2%	0.3%	0.2%
Total	1.9%	-0.6%	3.8%	4.3%

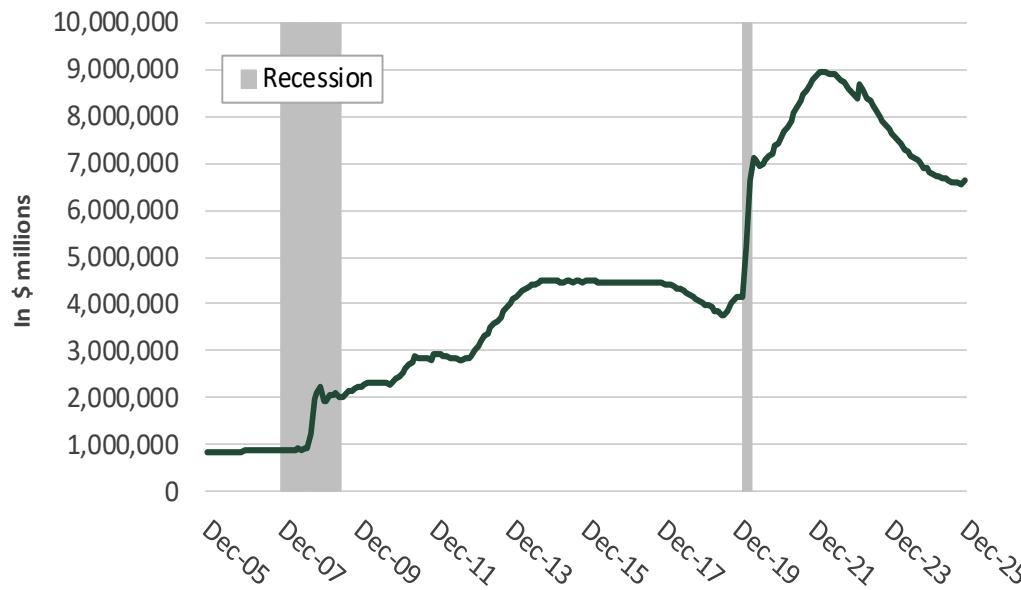
Source: US Department of Commerce



Source: US Department of Commerce

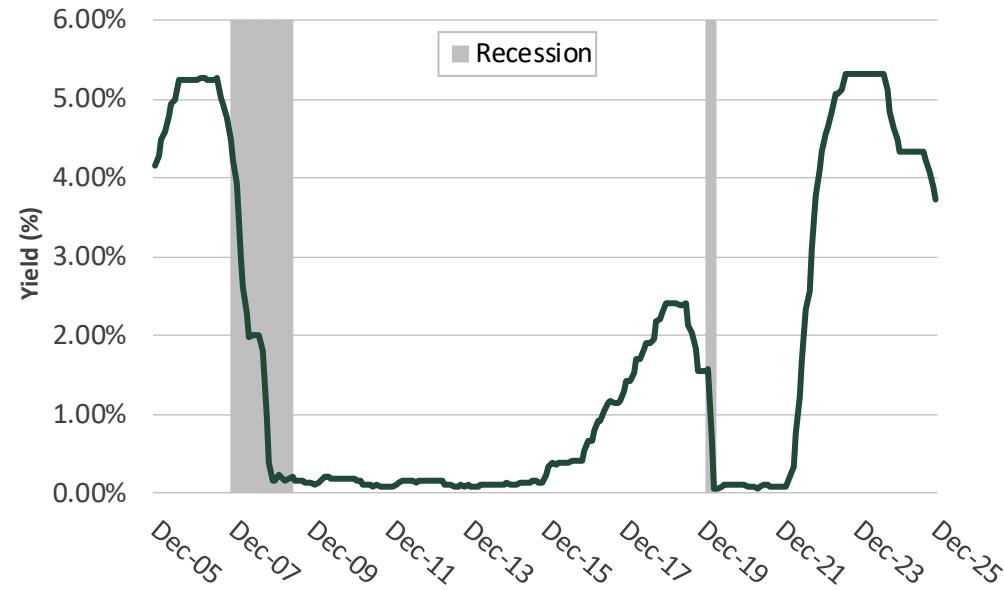
The U.S. inflation adjusted gross domestic product (GDP) report demonstrated continued strength in the third quarter, with the first estimate showing a 4.3% annualized quarter-over-quarter increase, up from 3.8% in the second quarter. Consumer spending accelerated, while exports contributed 1.6 percentage points to growth—both key drivers of the quarter's performance. The stronger-than-expected result represented the fastest pace of U.S. economic expansion in two years. The consensus projection calls for 1.1% growth in the fourth quarter and 2.0% growth for the full year 2025.

Federal Reserve Balance Sheet Assets



Source: Federal Reserve

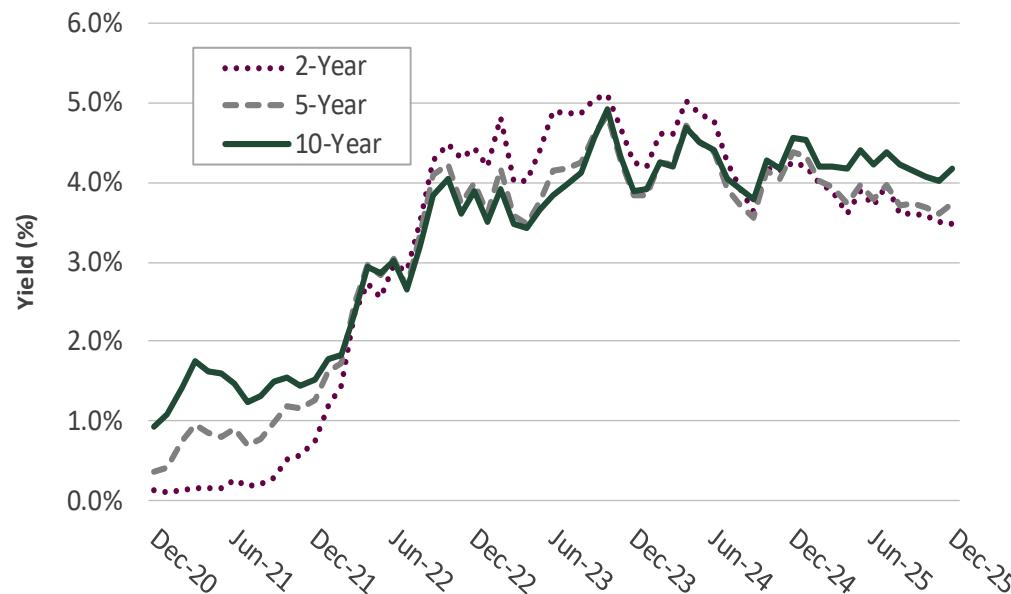
Effective Federal Funds Rate



Source: Bloomberg

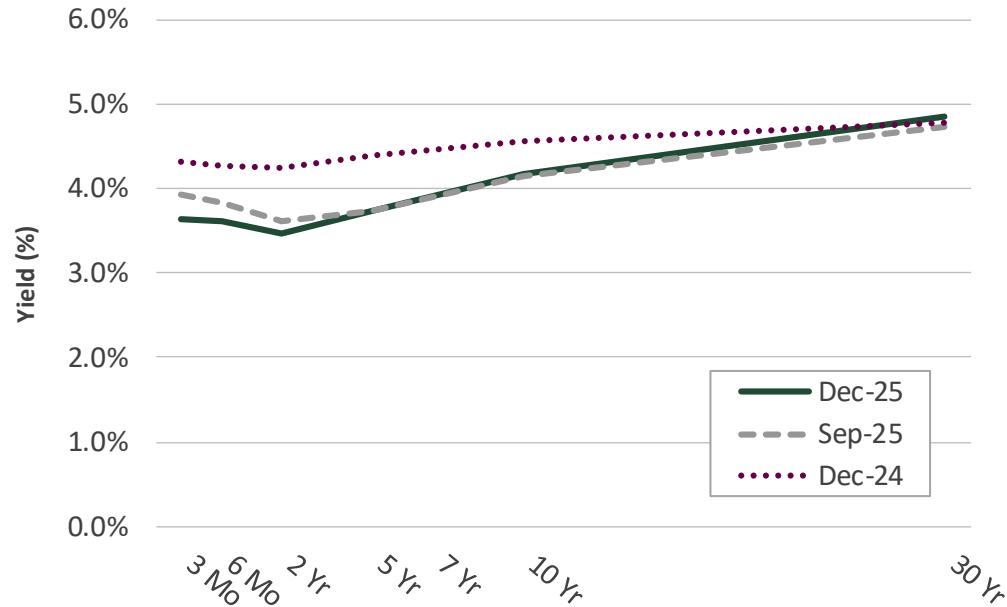
The Federal Reserve lowered its benchmark interest rate by a quarter point to a target range of 3.50% to 3.75% at its December meeting, citing concerns about emerging weakness in the labor market. A few policymakers dissented, arguing that tighter monetary policy may still be warranted to ensure progress on price stability. Beginning December 1, the Fed also halted its balance sheet runoff, announcing that principal and interest payments from its holdings will be reinvested in Treasury securities to maintain ample reserves and support market stability.

US Treasury Note Yields



Source: Bloomberg

US Treasury Yield Curve



Source: Bloomberg

At the end of December, the 2-year yield was 77 basis points lower, and the 10-year yield was 40 basis points lower, year-over-year. The spread between the 2-year and 10-year Treasury yield points on the curve increased to +69 basis points at December month-end versus +52 basis points at November month-end. The prior 2-year/10-year yield curve inversion, which spanned from July 2022 to August 2024, was historically long. The average historical spread (since 2005) is about +95 basis points. The spread between the 3-month and 10-year Treasury yield points on the curve was +54 basis points in December versus +21 basis points in November.

ACCOUNT PROFILE

Investment Objectives

Safety of principal is the foremost objective of the investment program. The investment portfolio shall remain sufficiently liquid to meet all requirements that may be reasonably anticipated. The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs.

Chandler Asset Management Performance Objective

The performance objective for the District is to achieve an annual rate of return on its portfolio that exceeds the return on a market index selected by District management.

Strategy

In order to achieve this objective, the portfolio invests in high-quality fixed income securities that comply with the investment policy and all regulations governing the funds.

STATEMENT OF COMPLIANCE



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Rules Name	Limit	Actual	Compliance Status	Notes
AGENCY MORTGAGE SECURITIES				
Max % (MV; ABS, CMO, & MBS)	20.0	8.4	Compliant	
Max Maturity (Years)	5.0	3.8	Compliant	
ASSET-BACKED SECURITIES (ABS)				
Max % (MV; ABS, CMO & MBS)	20.0	8.4	Compliant	
Max % Issuer (MV)	5.0	1.0	Compliant	
Max Maturity (Years)	5	4	Compliant	
Min Rating (AA- by 1)	0.0	0.0	Compliant	
BANKERS' ACCEPTANCES				
Max % (MV)	40.0	0.0	Compliant	
Max % Issuer (MV)	5.0	0.0	Compliant	
Max Maturity (Days)	180	0.0	Compliant	
COMMERCIAL PAPER				
Max % (MV)	25.0	0.0	Compliant	
Max % Issuer (MV)	5.0	0.0	Compliant	
Max Maturity (Days)	270	0.0	Compliant	
Min Rating (A-1/P-1 or A- Issuer by S&P or Moody's)	0.0	0.0	Compliant	
CORPORATE MEDIUM TERM NOTES				
Max % (MV)	30.0	26.4	Compliant	
Max % Issuer (MV)	5.0	1.5	Compliant	
Max Maturity (Years)	5	4	Compliant	
Min Rating (A- by 1)	0.0	0.0	Compliant	
FEDERAL AGENCIES				
Max % (MV)	100.0	7.9	Compliant	
Max % Issuer (MV)	30.0	6.3	Compliant	
Max Callables (MV)	20.0	0.0	Compliant	
Max Maturity (Years)	5	2	Compliant	
LOCAL AGENCY INVESTMENT FUND (LAIF)				
Max % (MV)	100.0	0.0	Compliant	

STATEMENT OF COMPLIANCE



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Rules Name	Limit	Actual	Compliance Status	Notes
MONEY MARKET MUTUAL FUNDS				
Max % (MV)	20.0	0.6	Compliant	
Max % Issuer (MV)	20.0	0.6	Compliant	
Min Rating (AAA by 2)	0.0	0.0	Compliant	
MORTGAGE-BACKED SECURITIES (NON-AGENCY)				
Max % (MV; ABS, CMO, & MBS)	20.0	8.4	Compliant	
Max % Issuer (MV)	5.0	0.0	Compliant	
Max Maturity (Years)	5.0	0.0	Compliant	
Min Rating (AA- by 1)	0.0	0.0	Compliant	
MUNICIPAL SECURITIES (CA, LOCAL AGENCY)				
Max % Issuer (MV)	5.0	0.0	Compliant	
Max Maturity (Years)	5	0.0	Compliant	
MUTUAL FUNDS				
Max % (MV)	20.0	0.0	Compliant	
Max % Issuer (MV)	10.0	0.0	Compliant	
Min Rating (AAA by 2)	0.0	0.0	Compliant	
NEGOTIABLE CERTIFICATES OF DEPOSIT (NCD)				
Max % (MV)	30.0	0.0	Compliant	
Max % Issuer (MV)	5.0	0.0	Compliant	
Max Maturity (Years)	5	0.0	Compliant	
REPURCHASE AGREEMENTS				
Max Maturity (Years)	1.0	0.0	Compliant	
REVERSE REPURCHASE AGREEMENTS				
Max % (MV)	20.0	0.0	Compliant	
Max Maturity (Days)	92.0	0.0	Compliant	
SUPRANATIONAL OBLIGATIONS				
Max % (MV)	30.0	4.0	Compliant	
Max % Issuer (MV)	10.0	2.5	Compliant	
Max Maturity (Years)	5	3	Compliant	

STATEMENT OF COMPLIANCE



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Rules Name	Limit	Actual	Compliance Status	Notes
Min Rating (AA- by 1)	0.0	0.0	Compliant	
U.S. TREASURIES				
Max % (MV)	100.0	52.7	Compliant	
Max Maturity (Years)	5	4	Compliant	

PORTFOLIO CHARACTERISTICS



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

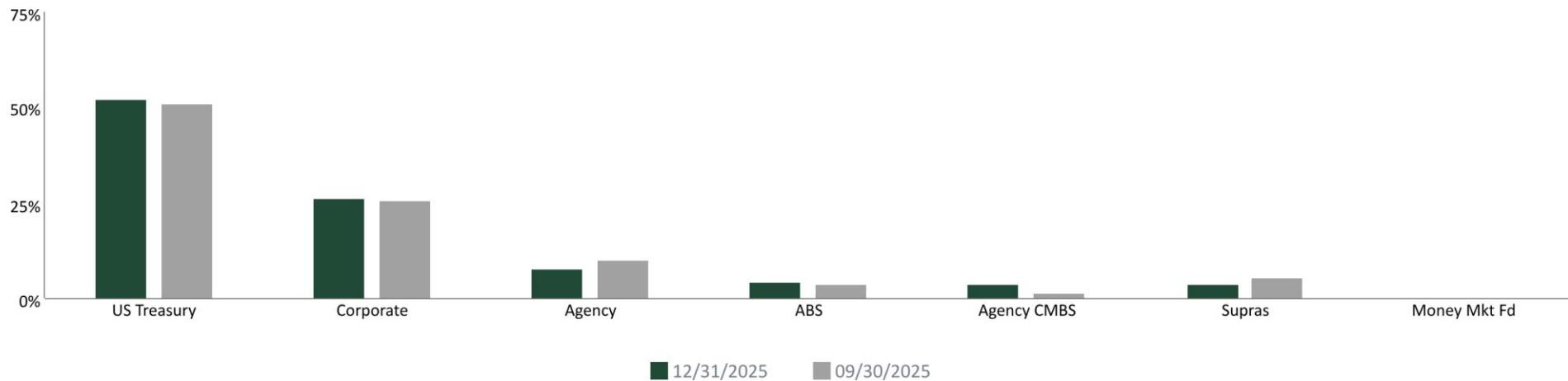
	Benchmark*	12/31/2025 Portfolio	9/30/2025 Portfolio
Average Maturity (yrs)	2.64	2.84	2.68
Average Modified Duration	2.47	2.49	2.35
Average Purchase Yield		3.99%	3.77%
Average Market Yield	3.55%	3.72%	3.83%
Average Quality**	AA+	AA	AA
Total Market Value		101,886,201	100,746,115

*Benchmark: ICE BofA 1-5 Year Unsubordinated US Treasury & Agency Index

**The credit quality is a weighted average calculation of the highest of S&P, Moody's and Fitch.

SECTOR DISTRIBUTION

Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025



Sector as a Percentage of Market Value

Sector	12/31/2025	09/30/2025
US Treasury	52.67%	51.43%
Corporate	26.45%	25.88%
Agency	7.86%	10.41%
ABS	4.36%	4.22%
Agency CMBS	4.05%	1.84%
Supras	3.99%	5.51%
Money Mkt Fd	0.62%	0.71%

ISSUERS



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Issuer	Investment Type	% Portfolio
United States	US Treasury	52.67%
Federal Home Loan Banks	Agency	6.34%
FHLMC	Agency CMBS	4.05%
Inter-American Development Bank	Supras	2.48%
Farm Credit System	Agency	1.52%
Bank of America Corporation	Corporate	1.50%
JPMorgan Chase & Co.	Corporate	1.49%
BNY Mellon Corp	Corporate	1.24%
Realty Income Corporation	Corporate	1.24%
Salesforce, Inc.	Corporate	1.24%
U.S. Bancorp	Corporate	1.23%
PACCAR Inc	Corporate	1.23%
State Street Corporation	Corporate	1.22%
Morgan Stanley	Corporate	1.21%
Deere & Company	Corporate	1.20%
UnitedHealth Group Incorporated	Corporate	1.14%
Public Service Enterprise Group Inc	Corporate	1.13%
Caterpillar Inc.	Corporate	1.10%
Prologis, Inc.	Corporate	1.07%
Chase Issuance Trust	ABS	1.01%
Marsh & McLennan Companies, Inc.	Corporate	1.01%
International Bank for Recon and Dev	Supras	0.99%
Amazon.com, Inc.	Corporate	0.99%
Duke Energy Corporation	Corporate	0.98%
Berkshire Hathaway Inc.	Corporate	0.97%
The Charles Schwab Corporation	Corporate	0.97%
The Toronto-Dominion Bank	Corporate	0.97%
John Deere Owner Trust	ABS	0.79%
National Rural Utilities Cooperative	Corporate	0.77%
Hyundai Auto Receivables Trust	ABS	0.68%

ISSUERS



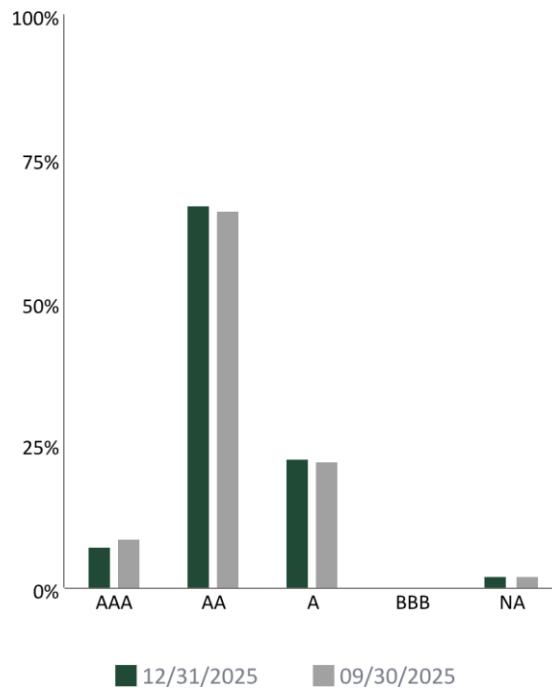
Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Issuer	Investment Type	% Portfolio
First American Govt Oblig Fund	Money Mkt Fd	0.62%
Toyota Auto Receivables Owner Trust	ABS	0.61%
Toyota Motor Corporation	Corporate	0.60%
Mastercard Incorporated	Corporate	0.59%
Ford Credit Auto Owner Trust	ABS	0.59%
International Finance Corporation	Supras	0.53%
Walmart Inc.	Corporate	0.50%
DOMINION ENERGY, INC.	Corporate	0.49%
American Express Credit Master Trust	ABS	0.38%
Northern Trust Corporation	Corporate	0.34%
Mercedes-Benz Auto Receivables Trust	ABS	0.18%
BMW Vehicle Owner Trust	ABS	0.08%
Honda Auto Receivables Owner Trust	ABS	0.05%
Cash	Cash	0.00%
TOTAL		100.00%

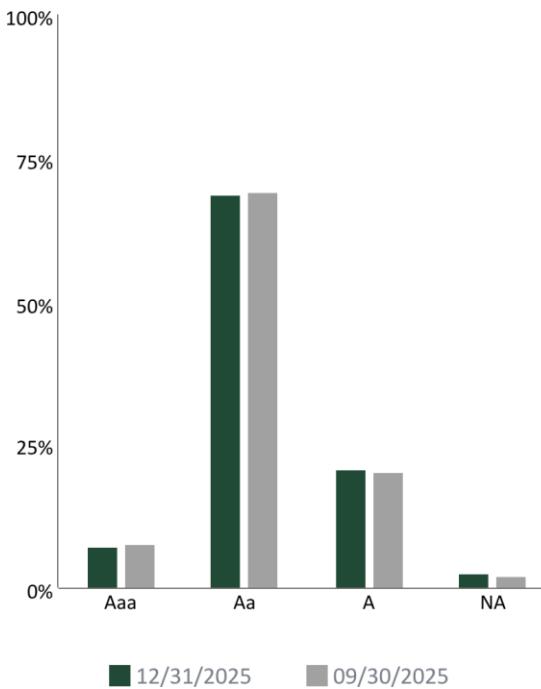
QUALITY DISTRIBUTION

Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

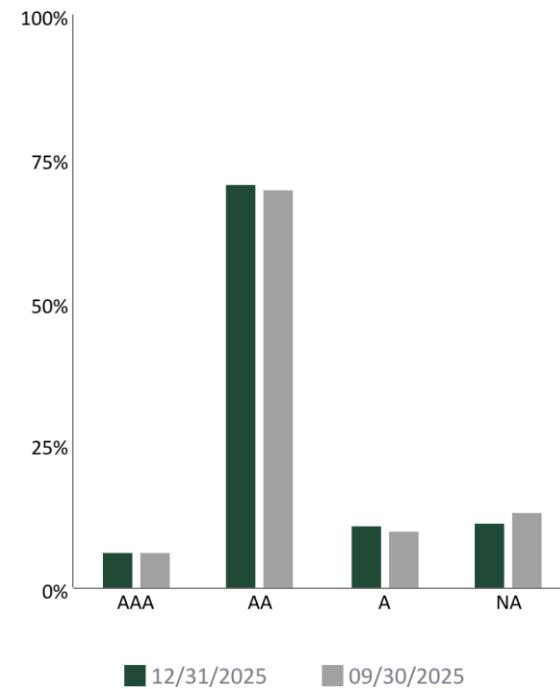
S&P Rating



Moody's Rating



Fitch Rating



Rating	12/31/2025	09/30/2025
AAA	7.55%	8.79%
AA	66.98%	66.09%
A	22.79%	22.21%
BBB	0.49%	0.50%
NA	2.19%	2.41%

Rating	12/31/2025	09/30/2025
Aaa	7.35%	8.09%
Aa	68.86%	69.17%
A	21.01%	20.41%
NA	2.79%	2.32%

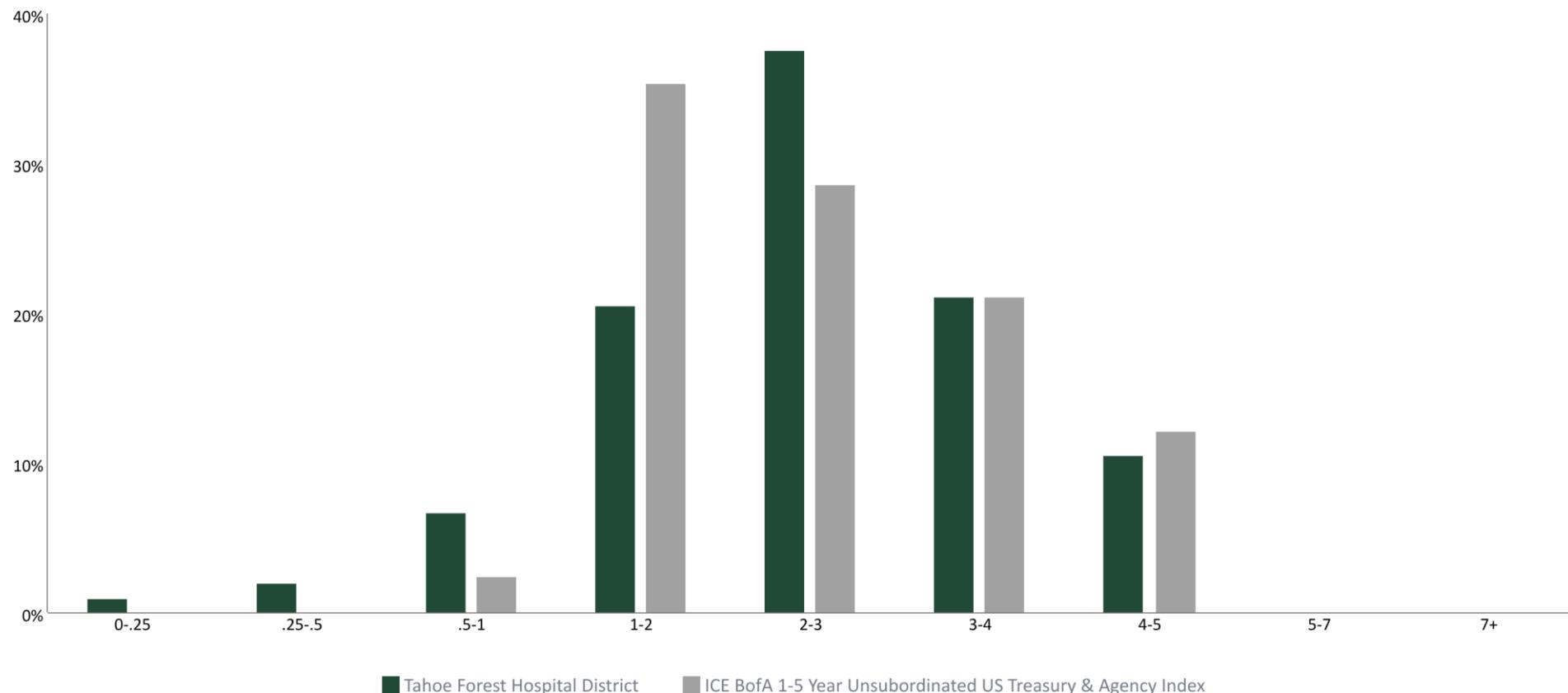
Rating	12/31/2025	09/30/2025
AAA	6.64%	6.50%
AA	70.63%	69.79%
A	11.09%	10.41%
NA	11.64%	13.30%

DURATION DISTRIBUTION



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Portfolio Compared to the Benchmark



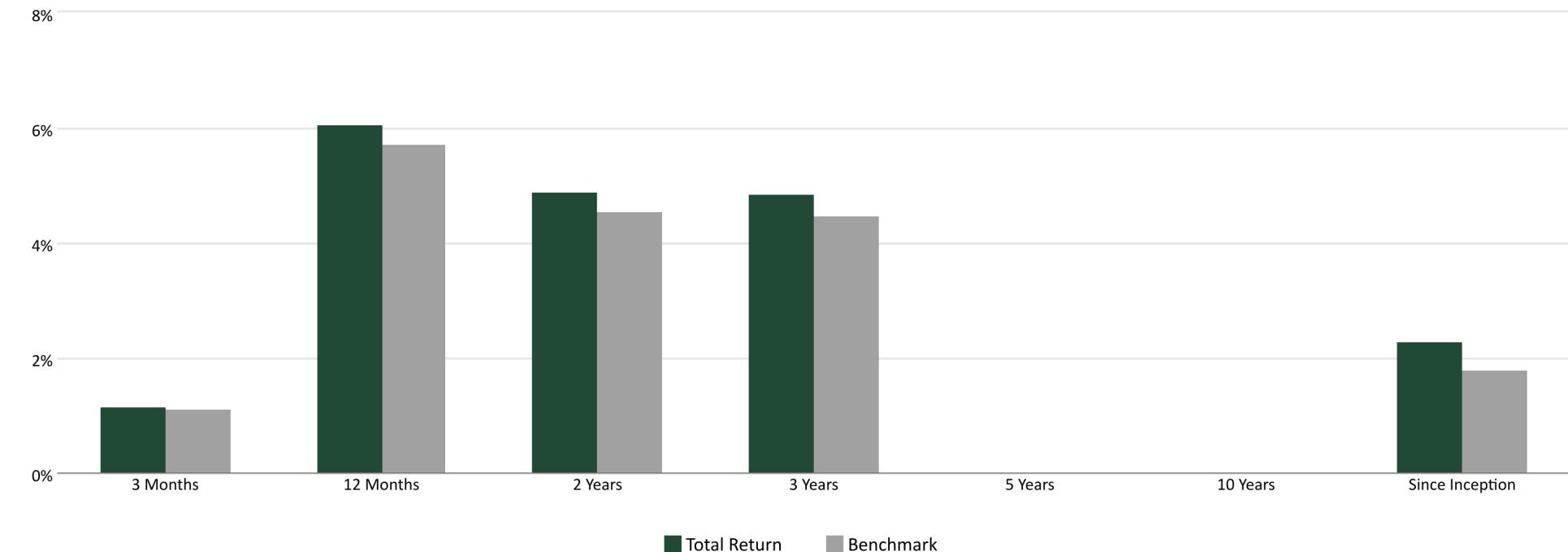
	0-.25	.25-.5	.5-1	1-2	2-3	3-4	4-5	5-7	7+
Portfolio	1.0%	2.1%	6.8%	20.7%	37.6%	21.2%	10.6%	0.0%	0.0%
ICE BofA 1-5 Year Unsubordinated US Treasury & Agency Index	0.0%	0.0%	2.5%	35.4%	28.7%	21.2%	12.3%	0.0%	0.0%

INVESTMENT PERFORMANCE



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Total Rate of Return : Inception | 11/01/2021



TOTAL RATE OF RETURN*	3 Months	12 Months	2 Years	3 Years	5 Years	10 Years	Since Inception
Tahoe Forest Hospital District	1.15%	6.09%	4.89%	4.86%			2.31%
Benchmark	1.11%	5.73%	4.57%	4.48%			1.83%

*Periods over 1 year are annualized.

Total rate of return: A measure of a portfolio's performance over time. It is the internal rate of return, which equates the beginning value of the portfolio with the ending market value; it includes interest earnings, realized and unrealized gains and losses in the portfolio.

Benchmark: ICE BofA 1-5 Year Unsubordinated US Treasury & Agency Index

PORTFOLIO CHARACTERISTICS



TFHD Cash Portfolio | Account #11057 | As of December 31, 2025

	12/31/2025 Portfolio	9/30/2025 Portfolio
Average Maturity (yrs)	0.26	0.00
Average Modified Duration	0.25	0.00
Average Purchase Yield	3.77%	3.73%
Average Market Yield	3.56%	3.73%
Average Quality**	AAA	AAA
Total Market Value	923,192	914,074

*Benchmark: NO BENCHMARK REQUIRED

**The credit quality is a weighted average calculation of the highest of S&P, Moody's and Fitch.

SECTOR DISTRIBUTION



TFHD Cash Portfolio | Account #11057 | As of December 31, 2025



Sector as a Percentage of Market Value

Sector	12/31/2025	09/30/2025
US Treasury	97.25%	--
Money Mkt Fd	2.75%	100.00%

PORTFOLIO CHARACTERISTICS

TFHD Cons | Account #11058 | As of December 31, 2025



	12/31/2025 Portfolio	9/30/2025 Portfolio
Average Maturity (yrs)	2.82	2.66
Average Modified Duration	2.47	2.33
Average Purchase Yield	3.99%	3.77%
Average Market Yield	3.71%	3.83%
Average Quality**	AA	AA
Total Market Value	102,809,394	101,660,189

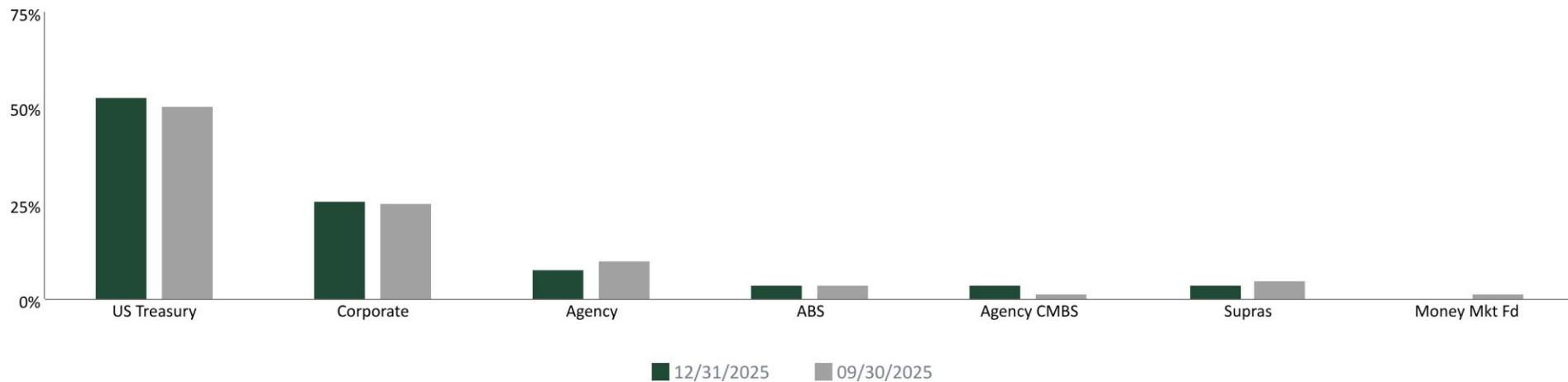
*Benchmark: NO BENCHMARK REQUIRED

**The credit quality is a weighted average calculation of the highest of S&P, Moody's and Fitch.

SECTOR DISTRIBUTION



TFHD Cons | Account #11058 | As of December 31, 2025



Sector as a Percentage of Market Value

Sector	12/31/2025	09/30/2025
US Treasury	53.07%	50.96%
Corporate	26.21%	25.65%
Agency	7.79%	10.31%
ABS	4.32%	4.18%
Agency CMBS	4.01%	1.83%
Supras	3.96%	5.46%
Money Mkt Fd	0.64%	1.61%

ISSUERS



TFHD Cons | Account #11058 | As of December 31, 2025

Issuer	Investment Type	% Portfolio
United States	US Treasury	53.07%
Federal Home Loan Banks	Agency	6.29%
FHLMC	Agency CMBS	4.01%
Inter-American Development Bank	Supras	2.45%
Farm Credit System	Agency	1.50%
Bank of America Corporation	Corporate	1.49%
JPMorgan Chase & Co.	Corporate	1.48%
BNY Mellon Corp	Corporate	1.23%
Realty Income Corporation	Corporate	1.23%
Salesforce, Inc.	Corporate	1.23%
U.S. Bancorp	Corporate	1.22%
PACCAR Inc	Corporate	1.22%
State Street Corporation	Corporate	1.21%
Morgan Stanley	Corporate	1.20%
Deere & Company	Corporate	1.19%
UnitedHealth Group Incorporated	Corporate	1.13%
Public Service Enterprise Group Inc	Corporate	1.12%
Caterpillar Inc.	Corporate	1.09%
Prologis, Inc.	Corporate	1.06%
Chase Issuance Trust	ABS	1.00%
Marsh & McLennan Companies, Inc.	Corporate	1.00%
International Bank for Recon and Dev	Supras	0.98%
Amazon.com, Inc.	Corporate	0.98%
Duke Energy Corporation	Corporate	0.97%
Berkshire Hathaway Inc.	Corporate	0.97%
The Charles Schwab Corporation	Corporate	0.97%
The Toronto-Dominion Bank	Corporate	0.96%
John Deere Owner Trust	ABS	0.78%
National Rural Utilities Cooperative	Corporate	0.77%
Hyundai Auto Receivables Trust	ABS	0.68%

ISSUERS



TFHD Cons | Account #11058 | As of December 31, 2025

Issuer	Investment Type	% Portfolio
First American Govt Oblig Fund	Money Mkt Fd	0.64%
Toyota Auto Receivables Owner Trust	ABS	0.61%
Toyota Motor Corporation	Corporate	0.60%
Mastercard Incorporated	Corporate	0.59%
Ford Credit Auto Owner Trust	ABS	0.58%
International Finance Corporation	Supras	0.53%
Walmart Inc.	Corporate	0.49%
DOMINION ENERGY, INC.	Corporate	0.49%
American Express Credit Master Trust	ABS	0.37%
Northern Trust Corporation	Corporate	0.34%
Mercedes-Benz Auto Receivables Trust	ABS	0.18%
BMW Vehicle Owner Trust	ABS	0.08%
Honda Auto Receivables Owner Trust	ABS	0.05%
Cash	Cash	0.00%
TOTAL		100.00%

PORTFOLIO HOLDINGS

HOLDINGS REPORT



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Cusip	Security Description	Par Value/ Units	Purchase Date Purchase Yield	Cost Value Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody's/ S&P/ Fitch	Maturity Duration
ABS									
47800AAC4	JDOT 2022-B A3 3.74 02/16/2027	37,675.63	07/12/2022 3.77%	37,672.04 37,674.79	99.96 4.07%	37,661.69 62.63	0.04% (13.09)	Aaa/NA AAA	1.13 0.12
448979AD6	HART 2023-A A3 4.58 04/15/2027	79,171.26	04/04/2023 5.14%	79,163.53 79,168.78	100.08 4.01%	79,238.24 161.16	0.08% 69.46	NA/AAA AAA	1.29 0.14
43815JAC7	HAROT 2023-1 A3 5.04 04/21/2027	48,959.08	02/16/2023 5.09%	48,949.98 48,956.24	100.23 4.16%	49,071.49 68.54	0.05% 115.25	Aaa/NA AAA	1.30 0.25
47800BAC2	JDOT 2022-C A3 5.09 06/15/2027	118,883.27	10/12/2022 3.29%	118,874.05 118,880.68	100.24 4.16%	119,172.75 268.94	0.12% 292.07	Aaa/NA AAA	1.45 0.24
58768PAC8	MBART 2022-1 A3 5.21 08/16/2027	138,583.11	11/15/2022 5.28%	138,555.70 138,573.92	100.29 4.06%	138,991.51 320.90	0.14% 417.59	Aaa/AAA NA	1.62 0.24
58770AAC7	MBART 2023-1 A3 4.51 11/15/2027	39,602.32	01/18/2023 4.56%	39,597.56 39,600.52	100.17 4.05%	39,668.45 79.38	0.04% 67.93	NA/AAA AAA	1.87 0.33
47800CAC0	JDOT 2023 A3 5.01 11/15/2027	154,381.34	02/22/2023 3.39%	154,353.21 154,370.16	100.46 4.01%	155,091.65 343.76	0.15% 721.48	Aaa/NA AAA	1.87 0.43
05592XAD2	BMWOT 2023-A A3 5.47 02/25/2028	76,397.41	07/11/2023 5.47%	76,383.87 76,391.09	100.60 4.08%	76,858.24 69.65	0.08% 467.15	NA/AAA AAA	2.15 0.42
02582JJZ4	AMXCA 2023-1 A 4.87 05/15/2026	380,000.00	06/07/2023 4.92%	379,966.29 379,994.52	100.37 3.90%	381,390.04 822.49	0.38% 1,395.52	NA/AAA AAA	0.37 0.36
161571HT4	CHAIT 2023-1 A 5.16 09/15/2028	1,015,000.00	09/07/2023 5.23%	1,014,718.64 1,014,847.85	100.94 3.83%	1,024,552.17 2,327.73	1.01% 9,704.32	NA/AAA AAA	2.71 0.68
34535VAD6	FORDO 2024-D A3 4.61 08/15/2029	585,000.00	11/19/2024 4.66%	584,981.22 584,985.62	101.10 3.89%	591,434.42 1,198.60	0.59% 6,448.79	Aaa/NA AAA	3.62 1.43
47800DAD6	JDOT 2025 A3 4.23 09/17/2029	480,000.00	03/04/2025 5.09%	479,969.81 479,975.22	100.75 3.85%	483,580.80 902.40	0.48% 3,605.58	Aaa/NA AAA	3.71 1.77
44935CAD3	HART 2025-A A3 4.32 10/15/2029	605,000.00	03/04/2025 4.84%	604,910.76 604,926.45	100.74 3.90%	609,480.03 1,161.60	0.60% 4,553.58	NA/AAA AAA	3.79 1.61
89231GAD0	TAOT 2025-D A3 3.84 06/17/2030	620,000.00	10/15/2025 4.27%	619,928.70 619,931.64	100.11 3.82%	620,664.02 1,058.13	0.61% 732.38	NA/AAA AAA	4.46 2.12
Total ABS		4,378,653.42	4.79%	4,378,025.36	100.65	4,406,855.49	4.36%		2.97
				4,378,277.50	3.89%	8,845.90	28,577.99		1.14

AGENCY

HOLDINGS REPORT



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Cusip	Security Description	Par Value/ Units	Purchase Date Purchase Yield	Cost Value Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody's/ S&P/ Fitch	Maturity Duration
3130ATUS4	FEDERAL HOME LOAN BANKS 4.25 12/10/2027	1,000,000.00	05/15/2023 3.66%	1,024,620.00 1,010,443.95	101.44 3.47%	1,014,418.00 2,479.17	1.00% 3,974.05	Aa1/AA+ AA+	1.94 1.85
3130ATS57	FEDERAL HOME LOAN BANKS 4.5 03/10/2028	2,300,000.00	-- 3.81%	2,371,668.00 2,331,513.78	102.09 3.50%	2,348,083.80 31,912.50	2.32% 16,570.02	Aa1/AA+ AA+	2.19 2.05
3130AWC24	FEDERAL HOME LOAN BANKS 4.0 06/09/2028	1,500,000.00	06/28/2023 4.09%	1,494,150.00 1,497,118.71	101.12 3.52%	1,516,768.50 3,666.67	1.50% 19,649.80	Aa1/AA+ AA+	2.44 2.30
3130AWTR1	FEDERAL HOME LOAN BANKS 4.375 09/08/2028	1,500,000.00	09/12/2023 4.51%	1,491,165.00 1,495,243.07	102.14 3.53%	1,532,085.00 20,598.96	1.52% 36,841.93	Aa1/AA+ AA+	2.69 2.49
3133EPN50	FEDERAL FARM CREDIT BANKS FUNDING CORP 4.25 12/15/2028	1,500,000.00	12/28/2023 3.88%	1,525,080.00 1,514,926.27	102.19 3.46%	1,532,851.50 2,833.33	1.52% 17,925.23	Aa1/AA+ AA+	2.96 2.76
Total Agency		7,800,000.00	3.99%	7,906,683.00	101.85	7,944,206.80	7.86%		2.45
				7,849,245.77	3.50%	61,490.63	94,961.03		2.29

AGENCY CMBS									
3137FG6X8	FHMS K-077 A2 3.85 05/25/2028	1,850,000.00	05/24/2023 4.65%	1,816,035.16 1,833,924.32	100.00 3.76%	1,850,038.85 5,935.42	1.83% 16,114.53	Aa1/AA+ AAA	2.40 2.17
3137FKZZ2	FHMS K-088 A2 3.69 01/25/2029	1,200,000.00	12/11/2025 3.80%	1,194,421.88 1,194,502.14	99.49 3.81%	1,193,853.60 3,690.00	1.18% (648.54)	Aaa/AA+ AA+	3.07 2.78
3137FQ3Z4	FHMS K-101 A2 2.524 10/25/2029	1,100,000.00	12/23/2025 3.88%	1,047,277.34 1,047,392.62	95.10 3.92%	1,046,076.90 2,313.67	1.04% (1,315.72)	Aa1/AA+ AA+	3.82 3.51
Total Agency CMBS		4,150,000.00	4.21%	4,057,734.38	98.60	4,089,969.35	4.05%		2.96
				4,075,819.08	3.82%	11,939.08	14,150.27		2.69

CASH									
CCYUSD	Receivable	2,340.19	--	2,340.19 2,340.19	1.00	2,340.19 0.00	0.00% 0.00	Aaa/AAA AAA	0.00 0.00
Total Cash		2,340.19		2,340.19 2,340.19	1.00	2,340.19 0.00	0.00% 0.00		0.00 0.00

CORPORATE									
89114TZN5	TORONTO-DOMINION BANK 1.95 01/12/2027	1,000,000.00	01/25/2022 2.11%	992,295.35 998,400.36	98.12 3.83%	981,178.00 9,154.17	0.97% (17,222.36)	A2/A- AA-	1.03 0.99

Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Cusip	Security Description	Par Value/ Units	Purchase Date Purchase Yield	Cost Value Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody's/ S&P/ Fitch	Maturity Duration
808513BY0	CHARLES SCHWAB CORP 2.45 03/03/2027	1,000,000.00	-- 2.79%	984,267.85 996,301.99	98.42 3.84%	984,223.00 8,030.56	0.97% (12,078.99)	A2/A- A	1.17 1.13
084664CZ2	BERKSHIRE HATHAWAY FINANCE CORP 2.3 03/15/2027	1,000,000.00	03/08/2022 2.54%	988,750.00 997,301.48	98.42 3.65%	984,248.00 6,772.22	0.97% (13,053.48)	Aa2/AA A+	1.20 1.16
023135CF1	AMAZON.COM INC 3.3 04/13/2027	1,000,000.00	04/25/2022 3.34%	998,270.00 999,554.13	99.58 3.64%	995,756.00 7,150.00	0.99% (3,798.13)	A1/AA AA-	1.28 1.23
74340XBN0	PROLOGIS LP 2.125 04/15/2027	1,100,000.00	11/09/2022 5.14%	969,419.00 1,062,031.93	97.87 3.84%	1,076,553.50 4,934.72	1.07% 14,521.57	A2/A NA	1.29 1.25
665859AW4	NORTHERN TRUST CORP 4.0 05/10/2027	345,000.00	05/05/2022 4.03%	344,441.10 344,848.80	100.33 3.75%	346,125.39 1,955.00	0.34% 1,276.59	A2/A+ A+	1.36 1.22
927804GH1	VIRGINIA ELECTRIC AND POWER CO 3.75 05/15/2027	500,000.00	-- 3.71%	500,865.35 500,219.82	99.81 3.89%	499,030.50 2,395.83	0.49% (1,189.32)	A3/BBB+ A	1.37 1.32
14913R3A3	CATERPILLAR FINANCIAL SERVICES CORP 3.6 08/12/2027	600,000.00	08/22/2022 3.81%	594,258.00 598,138.76	99.85 3.70%	599,092.20 8,340.00	0.59% 953.44	A2/A A+	1.61 1.53
756109BG8	REALTY INCOME CORP 3.95 08/15/2027	1,250,000.00	03/03/2023 5.23%	1,187,450.00 1,227,208.97	100.01 3.94%	1,250,065.00 18,652.78	1.24% 22,856.03	A3/A- NA	1.62 1.53
931142EX7	WALMART INC 3.95 09/09/2027	500,000.00	-- 3.97%	499,453.50 499,815.64	100.57 3.60%	502,834.00 6,144.44	0.50% 3,018.36	Aa2/AA AA	1.69 1.52
91324PEP3	UNITEDHEALTH GROUP INC 5.25 02/15/2028	1,120,000.00	03/08/2023 5.08%	1,128,041.60 1,123,376.38	102.73 3.89%	1,150,602.88 22,213.33	1.14% 27,226.50	A2/A+ A	2.13 1.89
57636QAW4	MASTERCARD INC 4.875 03/09/2028	585,000.00	03/06/2023 4.90%	584,432.55 584,752.15	102.27 3.78%	598,305.24 8,872.50	0.59% 13,553.09	Aa3/A+ NA	2.19 1.96
79466LAF1	SALESFORCE INC 3.7 04/11/2028	1,250,000.00	08/23/2023 4.84%	1,191,400.00 1,221,202.48	99.99 3.70%	1,249,817.50 10,277.78	1.24% 28,615.02	A1/A+ NA	2.28 2.15
74456QBU9	PUBLIC SERVICE ELECTRIC AND GAS CO 3.7 05/01/2028	1,150,000.00	09/06/2023 5.10%	1,084,208.50 1,117,007.33	99.60 3.88%	1,145,383.90 7,091.67	1.13% 28,376.57	A1/A NA	2.33 2.20
06051GMK2	BANK OF AMERICA CORP 4.979 01/24/2029	650,000.00	01/28/2025 4.92%	651,014.00 650,700.50	101.87 4.19%	662,164.10 14,114.08	0.66% 11,463.60	A1/A- AA-	3.07 1.91
69371RS80	PACCAR FINANCIAL CORP 4.6 01/31/2029	1,220,000.00	01/24/2024 4.64%	1,218,011.40 1,218,774.40	101.84 3.96%	1,242,394.32 23,539.22	1.23% 23,619.92	A1/A+ NA	3.08 2.80
14913UAJ9	CATERPILLAR FINANCIAL SERVICES CORP 4.85 02/27/2029	500,000.00	05/21/2024 4.84%	500,215.00 500,142.39	102.75 3.91%	513,755.00 8,352.78	0.51% 13,612.61	A2/A A+	3.16 2.86
61747YFD2	MORGAN STANLEY 5.164 04/20/2029	1,200,000.00	05/30/2024 5.44%	1,188,336.00 1,193,100.17	102.25 4.47%	1,227,012.00 12,221.47	1.21% 33,911.83	A1/A- A+	3.30 2.13

HOLDINGS REPORT



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Cusip	Security Description	Par Value/ Units	Purchase Date Purchase Yield	Cost Value Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody's/ S&P/ Fitch	Maturity Duration
06406RBD8	BANK OF NEW YORK MELLON CORP 3.85 04/26/2029	1,250,000.00	09/10/2024 3.95%	1,244,612.50 1,246,134.92	100.29 3.75%	1,253,656.25 8,689.24	1.24% 7,521.33	Aa3/A AA-	3.32 2.92
91159HJM3	US BANCORP 5.775 06/12/2029	1,200,000.00	06/20/2024 5.26%	1,221,720.00 1,213,358.10	103.94 4.51%	1,247,284.80 3,657.50	1.23% 33,926.70	A3/A A	3.45 2.27
06051GHM4	BANK OF AMERICA CORP 4.271 07/23/2029	850,000.00	-- 4.90%	830,918.00 837,644.22	100.46 4.39%	853,895.55 15,933.20	0.85% 16,251.33	A1/A- AA-	3.56 2.36
46647PAV8	JPMORGAN CHASE & CO 4.203 07/23/2029	850,000.00	-- 4.89%	829,384.00 836,642.94	100.32 4.37%	852,756.55 15,679.53	0.84% 16,113.61	A1/A AA-	3.56 2.36
89236TMK8	TOYOTA MOTOR CREDIT CORP 4.55 08/09/2029	600,000.00	09/19/2024 4.14%	610,782.00 607,953.54	101.62 4.06%	609,742.80 10,768.33	0.60% 1,789.26	A1/A+ A+	3.61 3.24
26442CAY0	DUKE ENERGY CAROLINAS LLC 2.45 08/15/2029	1,046,000.00	12/18/2024 4.72%	947,749.22 969,595.57	94.67 4.05%	990,200.08 9,681.31	0.98% 20,604.51	Aa3/A NA	3.62 3.38
46647PAX4	JPMORGAN CHASE & CO 4.452 12/05/2029	650,000.00	12/09/2024 4.72%	643,734.00 645,399.48	101.03 4.36%	656,697.60 2,089.97	0.65% 11,298.12	A1/A AA-	3.93 2.71
63743HFX5	NATIONAL RURAL UTILITIES COOPERATIVE FINANCE CORP 4.95 02/07/2030	760,000.00	02/04/2025 4.98%	758,837.20 759,046.07	102.92 4.17%	782,173.00 15,048.00	0.77% 23,126.93	A2/NA A	4.10 3.55
571748CA8	MARSH & MCLENNAN COMPANIES INC 4.65 03/15/2030	1,000,000.00	03/17/2025 4.74%	996,040.00 996,667.78	102.00 4.12%	1,020,047.00 13,691.67	1.01% 23,379.22	A3/A- A-	4.20 3.67
857477DB6	STATE STREET CORP 4.834 04/24/2030	1,200,000.00	09/29/2025 4.15%	1,233,168.00 1,231,282.53	102.95 4.08%	1,235,437.20 10,795.93	1.22% 4,154.67	Aa3/A AA-	4.31 3.77
24422EYF0	JOHN DEERE CAPITAL CORP 4.375 10/15/2030	1,200,000.00	11/04/2025 4.22%	1,208,304.00 1,208,041.77	101.05 4.13%	1,212,640.80 11,083.33	1.20% 4,599.03	A1/A A+	4.79 4.25
Total Corporate		26,576,000.00	4.42%	26,130,378.12	100.59	26,723,072.16	26.44%		2.74
Total Corporate		26,576,000.00	4.42%	26,384,644.59	3.99%	297,330.56	338,427.57		2.31

MONEY MARKET FUND

31846V203	FIRST AMER:GVT OBLG Y	629,061.66	-- 3.38%	629,061.66 629,061.66	1.00 3.38%	629,061.66 0.00	0.62% 0.00	Aaa/AAAm AAA	0.00 0.00
Total Money Market Fund		629,061.66	3.38%	629,061.66	1.00	629,061.66	0.62%		0.00

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Cusip	Security Description	Par Value/ Units	Purchase Date Purchase Yield	Cost Value Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody's/ S&P/ Fitch	Maturity Duration
SUPRANATIONAL									
4581X0DV7	INTER-AMERICAN DEVELOPMENT BANK 0.875 04/20/2026	1,500,000.00	11/03/2021 1.17%	1,480,635.00 1,498,702.65	99.14 3.77%	1,487,085.00 2,588.54	1.47% (11,617.65)	Aaa/AAA NA	0.30 0.30
459058KT9	INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPM 3.5 07/12/2028	1,000,000.00	11/28/2023 4.55%	956,800.00 976,350.18	99.78 3.59%	997,835.00 16,430.56	0.99% 21,484.82	Aaa/AAA NA	2.53 2.36
45950KDD9	INTERNATIONAL FINANCE CORP 4.5 07/13/2028	525,000.00	07/06/2023 4.53%	524,417.25 524,705.28	102.19 3.59%	536,496.45 11,025.00	0.53% 11,791.17	Aaa/AAA NA	2.53 2.33
4581X0EN4	INTER-AMERICAN DEVELOPMENT BANK 4.125 02/15/2029	1,000,000.00	02/15/2024 4.31%	991,780.00 994,852.35	101.46 3.63%	1,014,586.00 15,583.33	1.00% 19,733.65	Aaa/AAA NA	3.13 2.86
Total Supranational		4,025,000.00		3,953,632.25	100.29	4,036,002.45	3.99%		1.86
				3,994,610.45	3.66%	45,627.43	41,392.00		1.72
US TREASURY									
91282CCZ2	UNITED STATES TREASURY 0.875 09/30/2026	2,000,000.00	-- 1.15%	1,973,776.04 1,996,042.49	98.03 3.59%	1,960,536.00 4,471.15	1.94% (35,506.49)	Aa1/AA+ AA+	0.75 0.73
91282CDG3	UNITED STATES TREASURY 1.125 10/31/2026	3,000,000.00	11/16/2021 1.27%	2,979,492.19 2,996,565.03	97.99 3.62%	2,939,649.00 5,780.39	2.91% (56,916.03)	Aa1/AA+ AA+	0.83 0.81
91282Z78	UNITED STATES TREASURY 1.5 01/31/2027	1,250,000.00	-- 2.59%	1,188,476.56 1,236,142.49	97.86 3.54%	1,223,291.25 7,846.47	1.21% (12,851.24)	Aa1/AA+ AA+	1.08 1.05
91282CEW7	UNITED STATES TREASURY 3.25 06/30/2027	1,250,000.00	08/03/2022 2.94%	1,267,578.13 1,255,349.01	99.66 3.49%	1,245,703.75 112.22	1.23% (9,645.26)	Aa1/AA+ AA+	1.50 1.45
91282CKZ3	UNITED STATES TREASURY 4.375 07/15/2027	1,250,000.00	10/28/2024 4.07%	1,259,667.97 1,255,474.28	101.33 3.48%	1,266,601.25 25,263.25	1.25% 11,126.97	Aa1/AA+ AA+	1.54 1.45
91282CFH9	UNITED STATES TREASURY 3.125 08/31/2027	800,000.00	09/08/2022 3.36%	791,281.25 797,087.35	99.43 3.48%	795,406.40 8,494.48	0.79% (1,680.95)	Aa1/AA+ AA+	1.67 1.58
91282CFM8	UNITED STATES TREASURY 4.125 09/30/2027	950,000.00	12/20/2022 3.84%	961,541.02 954,215.38	101.07 3.48%	960,167.85 10,012.19	0.95% 5,952.47	Aa1/AA+ AA+	1.75 1.65
91282CGC9	UNITED STATES TREASURY 3.875 12/31/2027	1,500,000.00	01/26/2023 3.62%	1,517,226.56 1,506,980.63	100.75 3.48%	1,511,191.50 160.57	1.50% 4,210.87	Aa1/AA+ AA+	2.00 1.91
91282CGH8	UNITED STATES TREASURY 3.5 01/31/2028	1,500,000.00	12/11/2023 4.37%	1,450,957.03 1,475,332.46	100.02 3.49%	1,500,292.50 21,970.11	1.48% 24,960.04	Aa1/AA+ AA+	2.08 1.96

HOLDINGS REPORT



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Cusip	Security Description	Par Value/ Units	Purchase Date Purchase Yield	Cost Value Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody's/ S&P/ Fitch	Maturity Duration
91282CBP5	UNITED STATES TREASURY 1.125 02/29/2028	1,300,000.00	04/12/2023 3.50%	1,162,789.06 1,239,282.43	95.11 3.50%	1,236,472.90 4,969.27	1.22% (2,809.53)	Aa1/AA+ AA+	2.16 2.09
91282CGT2	UNITED STATES TREASURY 3.625 03/31/2028	1,400,000.00	04/24/2023 3.60%	1,401,804.69 1,400,821.22	100.27 3.50%	1,403,718.40 12,966.35	1.39% 2,897.18	Aa1/AA+ AA+	2.25 2.12
91282CHK0	UNITED STATES TREASURY 4.0 06/30/2028	1,500,000.00	07/26/2023 4.16%	1,489,218.75 1,494,543.49	101.17 3.51%	1,517,578.50 165.75	1.50% 23,035.01	Aa1/AA+ AA+	2.50 2.36
91282CHQ7	UNITED STATES TREASURY 4.125 07/31/2028	1,500,000.00	09/25/2023 4.62%	1,468,242.19 1,483,098.39	101.49 3.51%	1,522,383.00 25,893.34	1.51% 39,284.61	Aa1/AA+ AA+	2.58 2.39
91282CCV1	UNITED STATES TREASURY 1.125 08/31/2028	1,400,000.00	09/21/2023 4.66%	1,183,710.94 1,283,407.61	93.94 3.53%	1,315,179.60 5,351.52	1.30% 31,771.99	Aa1/AA+ AA+	2.67 2.57
91282CJA0	UNITED STATES TREASURY 4.625 09/30/2028	1,500,000.00	10/19/2023 4.97%	1,477,617.19 1,487,576.12	102.83 3.53%	1,542,421.50 17,724.93	1.53% 54,845.38	Aa1/AA+ AA+	2.75 2.54
91282CJF9	UNITED STATES TREASURY 4.875 10/31/2028	1,250,000.00	04/23/2024 4.66%	1,260,937.50 1,256,850.02	103.54 3.54%	1,294,287.50 10,436.81	1.28% 37,437.48	Aa1/AA+ AA+	2.84 2.61
91282CJW2	UNITED STATES TREASURY 4.0 01/31/2029	1,500,000.00	02/26/2024 4.31%	1,479,199.22 1,486,987.96	101.27 3.56%	1,519,101.00 25,108.70	1.50% 32,113.04	Aa1/AA+ AA+	3.08 2.83
91282CKD2	UNITED STATES TREASURY 4.25 02/28/2029	1,250,000.00	03/14/2024 4.28%	1,248,339.84 1,248,942.12	102.02 3.57%	1,275,292.50 18,050.76	1.26% 26,350.38	Aa1/AA+ AA+	3.16 2.90
91282CKG5	UNITED STATES TREASURY 4.125 03/31/2029	1,950,000.00	-- 4.62%	1,907,566.41 1,922,220.88	101.66 3.58%	1,982,297.85 20,551.34	1.96% 60,076.97	Aa1/AA+ AA+	3.25 2.99
91282CKP5	UNITED STATES TREASURY 4.625 04/30/2029	1,250,000.00	06/26/2024 4.35%	1,264,892.58 1,260,234.44	103.23 3.58%	1,290,381.25 9,901.59	1.28% 30,146.81	Aa1/AA+ AA+	3.33 3.05
91282CKT7	UNITED STATES TREASURY 4.5 05/31/2029	1,500,000.00	05/30/2024 4.58%	1,494,902.34 1,496,521.53	102.88 3.60%	1,543,125.00 5,934.07	1.53% 46,603.47	Aa1/AA+ AA+	3.41 3.13
91282CKX8	UNITED STATES TREASURY 4.25 06/30/2029	1,250,000.00	08/22/2024 3.73%	1,278,759.77 1,270,709.63	102.11 3.60%	1,276,416.25 146.75	1.26% 5,706.62	Aa1/AA+ AA+	3.50 3.23
91282CLC3	UNITED STATES TREASURY 4.0 07/31/2029	1,800,000.00	-- 4.03%	1,797,523.44 1,798,253.74	101.29 3.61%	1,823,274.00 30,130.43	1.80% 25,020.26	Aa1/AA+ AA+	3.58 3.26
91282CFJ5	UNITED STATES TREASURY 3.125 08/31/2029	1,500,000.00	09/27/2024 3.55%	1,471,464.84 1,478,741.62	98.31 3.62%	1,474,687.50 15,927.14	1.46% (4,054.12)	Aa1/AA+ AA+	3.67 3.38
91282CLN9	UNITED STATES TREASURY 3.5 09/30/2029	1,450,000.00	-- 4.02%	1,417,105.47 1,424,655.70	99.54 3.63%	1,443,260.40 12,966.35	1.43% 18,604.70	Aa1/AA+ AA+	3.75 3.45
91282CLR0	UNITED STATES TREASURY 4.125 10/31/2029	1,250,000.00	11/19/2024 4.24%	1,243,896.48 1,245,271.97	101.71 3.64%	1,271,386.25 8,831.15	1.26% 26,114.28	Aa1/AA+ AA+	3.83 3.49

HOLDINGS REPORT



Tahoe Forest Hospital District | Account #10841 | As of December 31, 2025

Cusip	Security Description	Par Value/ Units	Purchase Date Purchase Yield	Cost Value Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody's/ S&P/ Fitch	Maturity Duration
91282CMA6	UNITED STATES TREASURY 4.125 11/30/2029	1,750,000.00	-- 4.23%	1,741,552.73 1,743,320.37	101.73 3.65%	1,780,215.50 6,346.15	1.76% 36,895.13	Aa1/AA+ AA+	3.91 3.58
91282CMDO	UNITED STATES TREASURY 4.375 12/31/2029	1,500,000.00	-- 4.38%	1,499,550.78 1,499,641.95	102.67 3.65%	1,540,078.50 181.28	1.52% 40,436.55	Aa1/AA+ AA+	4.00 3.65
91282CMG3	UNITED STATES TREASURY 4.25 01/31/2030	1,000,000.00	03/25/2025 4.08%	1,007,500.00 1,006,310.67	102.22 3.66%	1,022,227.00 17,785.33	1.01% 15,916.33	Aa1/AA+ AA+	4.08 3.66
91282CGZ8	UNITED STATES TREASURY 3.5 04/30/2030	1,250,000.00	11/26/2025 3.57%	1,246,630.86 1,246,701.83	99.28 3.68%	1,240,966.25 7,493.09	1.23% (5,735.58)	Aa1/AA+ AA+	4.33 3.95
91282CNG2	UNITED STATES TREASURY 4.0 05/31/2030	1,250,000.00	11/13/2025 3.69%	1,266,210.94 1,265,741.91	101.27 3.68%	1,265,917.50 4,395.60	1.25% 175.59	Aa1/AA+ AA+	4.41 4.00
91282CNK3	UNITED STATES TREASURY 3.875 06/30/2030	1,250,000.00	10/30/2025 3.71%	1,258,691.41 1,258,374.99	100.75 3.69%	1,259,423.75 133.81	1.25% 1,048.76	Aa1/AA+ AA+	4.50 4.09
91282CNN7	UNITED STATES TREASURY 3.875 07/31/2030	1,250,000.00	09/29/2025 3.73%	1,257,666.02 1,257,262.09	100.74 3.70%	1,259,228.75 20,270.04	1.25% 1,966.66	Aa1/AA+ AA+	4.58 4.10
91282CNX5	UNITED STATES TREASURY 3.625 08/31/2030	1,250,000.00	09/22/2025 3.69%	1,246,582.03 1,246,771.60	99.64 3.71%	1,245,556.25 15,396.24	1.23% (1,215.35)	Aa1/AA+ AA+	4.67 4.20
91282CPA3	UNITED STATES TREASURY 3.625 09/30/2030	1,500,000.00	-- 3.73%	1,492,978.52 1,493,311.43	99.61 3.71%	1,494,199.50 13,892.51	1.48% 888.07	Aa1/AA+ AA+	4.75 4.28
91282CPD7	UNITED STATES TREASURY 3.625 10/31/2030	1,500,000.00	-- 3.71%	1,493,974.61 1,494,163.20	99.58 3.72%	1,493,671.50 9,312.85	1.48% (491.70)	Aa1/AA+ AA+	4.83 4.36
91282CPN5	UNITED STATES TREASURY 3.5 11/30/2030	1,500,000.00	12/08/2025 3.76%	1,482,656.25 1,482,875.79	98.99 3.73%	1,484,883.00 4,615.38	1.47% 2,007.21	Aa1/AA+ AA+	4.91 4.45
Total US Treasury		53,050,000.00	3.75%	52,431,961.61	100.36	53,220,470.40	52.67%		3.04
Total Portfolio		100,611,055.27	3.99%	99,489,816.57	99.86	101,051,978.50	100.00%		2.84
Total Market Value + Accrued				100,059,783.06	3.72%	834,222.94	992,195.44		2.49
						101,886,201.44			

TFHD Cash Portfolio | Account #11057 | As of December 31, 2025

Cusip	Security Description	Par Value/ Units	Purchase Date Purchase Yield	Cost Value Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody's/ S&P/ Fitch	Maturity Duration
CASH									
CCYUSD	Receivable	65.23	--	65.23 65.23	1.00	65.23 0.00	0.01% 0.00	Aaa/AAA AAA	0.00 0.00
					65.23	1.00	0.01%		0.00
Total Cash		65.23			65.23	0.00	0.00		0.00
MONEY MARKET FUND									
31846V203	FIRST AMER:GVT OBLG Y	25,360.98	-- 3.38%	25,360.98 25,360.98	1.00 3.38%	25,360.98 0.00	2.75% 0.00	Aaa/AAAm AAA	0.00 0.00
Total Money Market Fund		25,360.98	3.38%		25,360.98	1.00	2.75%		0.00
					25,360.98	3.38%	0.00		0.00
US TREASURY									
912797PD3	UNITED STATES TREASURY 01/22/2026	300,000.00	10/22/2025 3.88%	297,124.02 299,336.31	99.80 3.61%	299,407.80 0.00	32.45% 71.49	P-1/A-1+ F1+	0.06 0.05
912797QD2	UNITED STATES TREASURY 04/16/2026	300,000.00	10/22/2025 3.79%	294,645.73 296,787.44	98.98 3.61%	296,945.70 0.00	32.19% 158.26	P-1/A-1+ F1+	0.29 0.28
91282CHH7	UNITED STATES TREASURY 4.125 06/15/2026	300,000.00	10/22/2025 3.66%	300,867.19 300,608.88	100.28 3.49%	300,834.60 577.95	32.61% 225.72	Aa1/AA+ AA+	0.45 0.44
Total US Treasury		900,000.00	3.78%		892,636.94	99.69	897,188.10	97.24%	0.27
					896,732.63	3.57%	577.95	455.47	0.26
Total Portfolio		925,426.21	3.77%		918,063.15	96.97	922,614.31	100.00%	0.26
Total Market Value + Accrued							577.95	455.47	0.25
							923,192.26		

TRANSACTIONS

TRANSACTION LEDGER



Tahoe Forest Hospital District | Account #10841| 10/01/2025 Through 12/31/2025|

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	10/23/2025	89231GAD0	620,000.00	TAOT 2025-D A3 3.84 06/17/2030	99.989	4.27%	(619,928.70)	0.00	(619,928.70)	0.00
Purchase	10/31/2025	91282CNK3	1,250,000.00	UNITED STATES TREASURY 3.875 06/30/2030	100.695	3.71%	(1,258,691.41)	(16,189.71)	(1,274,881.12)	0.00
Purchase	10/31/2025	91282CPD7	1,250,000.00	UNITED STATES TREASURY 3.625 10/31/2030	99.574	3.72%	(1,244,677.73)	0.00	(1,244,677.73)	0.00
Purchase	11/05/2025	24422EYF0	1,200,000.00	JOHN DEERE CAPITAL CORP 4.375 10/15/2030	100.692	4.22%	(1,208,304.00)	(2,916.67)	(1,211,220.67)	0.00
Purchase	11/14/2025	91282CNG2	1,250,000.00	UNITED STATES TREASURY 4.0 05/31/2030	101.297	3.69%	(1,266,210.94)	(22,814.21)	(1,289,025.15)	0.00
Purchase	11/28/2025	91282CGZ8	1,250,000.00	UNITED STATES TREASURY 3.5 04/30/2030	99.730	3.57%	(1,246,630.86)	(3,383.98)	(1,250,014.84)	0.00
Purchase	12/09/2025	91282CPN5	1,500,000.00	UNITED STATES TREASURY 3.5 11/30/2030	98.844	3.76%	(1,482,656.25)	(1,298.08)	(1,483,954.33)	0.00
Purchase	12/12/2025	91282CPA3	250,000.00	UNITED STATES TREASURY 3.625 09/30/2030	99.750	3.68%	(249,375.00)	(1,817.48)	(251,192.48)	0.00
Purchase	12/12/2025	91282CPD7	250,000.00	UNITED STATES TREASURY 3.625 10/31/2030	99.719	3.69%	(249,296.88)	(1,051.45)	(250,348.33)	0.00
Purchase	12/16/2025	3137FKZZ2	1,200,000.00	FHMS K-088 A2 3.69 01/25/2029	99.535	3.80%	(1,194,421.88)	(1,845.00)	(1,196,266.88)	0.00
Purchase	12/29/2025	3137FQ3Z4	1,100,000.00	FHMS K-101 A2 2.524 10/25/2029	95.207	3.88%	(1,047,277.34)	(2,159.42)	(1,049,436.76)	0.00
Total Purchase				11,120,000.00			(11,067,470.99)	(53,476.00)	(11,120,946.99)	0.00
TOTAL ACQUISITIONS				11,120,000.00			(11,067,470.99)	(53,476.00)	(11,120,946.99)	0.00
DISPOSITIONS										

TRANSACTION LEDGER



Tahoe Forest Hospital District | Account #10841| 10/01/2025 Through 12/31/2025|

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Maturity	10/28/2025	459058JL8	(1,500,000.00)	INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT 0.5 10/28/2025	100.000	1.06%	1,500,000.00	0.00	1,500,000.00	0.00
Maturity	11/07/2025	3135G06G3	(2,500,000.00)	FEDERAL NATIONAL MORTGAGE ASSOCIATION 0.5 11/07/2025	100.000	1.13%	2,500,000.00	0.00	2,500,000.00	0.00
Total Maturity			(4,000,000.00)				4,000,000.00	0.00	4,000,000.00	0.00
Sale	10/31/2025	91282CCW9	(1,500,000.00)	UNITED STATES TREASURY 0.75 08/31/2026	97.578	0.93%	1,463,671.88	1,895.72	1,465,567.60	(34,103.64)
Sale	11/05/2025	87612EBM7	(460,000.00)	TARGET CORP 1.95 01/15/2027	97.820	1.99%	449,972.00	2,740.83	452,712.83	(9,840.35)
Sale	12/09/2025	91282CCW9	(1,500,000.00)	UNITED STATES TREASURY 0.75 08/31/2026	97.922	0.93%	1,468,828.13	3,107.74	1,471,935.87	(29,232.77)
Sale	12/12/2025	91282CEF4	(1,500,000.00)	UNITED STATES TREASURY 2.5 03/31/2027	98.680	4.24%	1,480,195.31	7,520.60	1,487,715.91	11,024.67
Sale	12/24/2025	91282CCZ2	(1,000,000.00)	UNITED STATES TREASURY 0.875 09/30/2026	97.969	1.15%	979,687.50	2,043.27	981,730.77	(18,275.55)
Total Sale			(5,960,000.00)				5,842,354.82	17,308.16	5,859,662.98	(80,427.64)
TOTAL DISPOSITIONS			(9,960,000.00)				9,842,354.82	17,308.16	9,859,662.98	(80,427.64)

IMPORTANT DISCLOSURES



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Information contained herein is confidential. Prices are provided by ICE Data Services Inc (“IDS”), an independent pricing source. In the event IDS does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client’s Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody’s, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities (“MBS”) reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest.

Benchmark	Disclosure
ICE BofA 1-5 Yr Unsubordinated US Treasury & Agency Index	The ICE BofA 1-5 Year Unsubordinated US Treasury & Agency Index tracks the performance of US dollar denominated US Treasury and nonsubordinated US agency debt issued in the US domestic market. Qualifying securities must have an investment grade rating (based on an average of Moody's, S&P and Fitch). Qualifying securities must have at least one year remaining term to final maturity and less than five years remaining term to final maturity, at least 18 months to maturity at time of issuance, a fixed coupon schedule, and a minimum amount outstanding of \$1 billion for sovereigns and \$250 million for agencies.



TAHOE
FOREST
HOSPITAL
DISTRICT

To: Finance Committee Board Members

From: Crystal Felix, CFO

Date: January 20, 2026

Here is an update on the AR stats as December 31, 2025, per EPIC

Days in AR were as follows:

- Dec 2025 – 57.7 days
- Nov 2025 – 61.8 days
- Oct 2025 – 58.4 days
- Last AR Update: Sept 2025 – 57.3 days

Amount in AR was as follows:

- Dec 2025 – \$118,842,769
- Nov 2025 – \$125,119,724
- Oct 2025 – \$125,497,653
- Last AR Update: Sept 2025 – \$122,415,426

Gross Revenue per Day was as follows:

- Average Quarter - \$2,065,316
- Dec 2025 – \$2,131,574
- Nov 2025 – \$1,835,474
- Oct 2025 – \$2,221,486
- Last AR Update: Sept 2025 – \$2,006,437
- Last AR Update Quarter: \$2,138,460

AR over 120 days old were as follows:

• Dec 2025	\$49.9m	42.0%
• Nov 2025	\$53.8m	43.0%
• Oct 2025	\$52.8m	42.1%
• Last AR Update: Sept 2025	\$49.7m	40.6%

Posted Cash Collections were as follows:

- For the entire FY 2026: 99.2% of target, or \$182.1m
- Dec 2025 103.8% of target, or \$31.7m
- Nov 2025 78.7% of target, or \$23.8m
- Oct 2025 94.2% of target, or \$29.6m
- For the entire FY 2025: 98.5% of target, or \$333.5m
- For the entire FY 2024: 99.0% of target, or \$294.3m
- For the entire FY 2023: 99.7% of target, or \$268.6m

Claims holding (HB work queues listed) as of the end of Dec 2025 total \$10.8m. Last AR Update Sept 2025 \$9.3m.

200 WQ – Billing Issues

- Dec 2025 - \$8.1m
- Nov 2025 - \$12.0m
- Oct 2025 - \$8.5m
- Last AR Update Sept 2025 - \$7.3m

300 WQ – Coding Issues

- Dec 2025 - \$719k
- Nov 2025 - \$958k
- Oct 2025 - \$898k
- Last AR Update Sept 2025 - \$991k

500 WQ - Credentialing Issues

- Dec 2025 - \$79k
- Nov 2025 - \$81k
- Oct 2025 - \$80k
- Last AR Update Sept 2025 - \$69k

700 WQ – Claim Holds

- Dec 2025 - \$1.9m
- Nov 2025 - \$2.3m
- Oct 2025 - \$1.8m
- Last AR Update Sept 2025 - \$980k

Staffing Update:

- Director of Revenue Cycle – Position vacant and currently recruiting.
- Director of Revenue Integrity/HIM position – Position vacant and currently recruiting. Previous Director of HIM retired 12/19/25. Consolidated Director of HIM into the Director of Revenue Integrity position. Initial interviews should be completed by the end of January 2026.
- FY 2025 Patient Financial Services (PFS) Dept. Budgeted FTEs – 20.50
- Current PFS Staffing FTEs – 20.50 Full Staffed
 - Director PFS – 1 FTE
 - Supervisor PFS – 1 FTE
 - Patient Account Reps – 13 FTEs - 2 of the 13 FTE's are dedicated to Medi-Cal
 - Refund Specialist – 1 FTE
 - Payment Posting Specialist (PPS) – 2.5 FTEs
 - Clerical Support – 1 FTE

Additional Items:

Provider Onboarding: Progress significantly slowed due to no longer having a Director of Process Improvement. We have launched a redesign task force for refocusing on this item, as well as third next available.

Partnership Health Plan: Partnership Health Plan (PHP) continues to work with us to resolve reimbursement challenges for trauma charges, implant charges, OB claims, and RHC claims.

Clearinghouse Vendor Project: In January 2025, we kicked off the SSI clearinghouse transition project. SSI went live at the end of May 2025. We did anticipate we would see temporary fluctuations to our AR and Cash Flow upon go live and post implementation due to billing and coding edits firing with the new system. The primary payers continuing to present challenges are Medi-Cal and PHP. We are actively working with Mercy, SSI, and PHP on addressing the remaining issues that need resolution. Anticipate resolution by end of March 2026.

Phase II of the SSI project that specifically addresses Workers Compensation, which currently is a very manual and labor-intensive process for us, kicked off at the end of August, and went live at the end of October 2025. Project is operating at 90% with final fine tuning underway.

We continue to fine tune the remaining issues from this conversion and have shifted focus to AR over 120 days old. We are anticipating a steady decline in AR over 120 days old by the end of fiscal year. December 2025 is an indicator of that trend with January 2026 continuing to show the downward trend we were anticipating.

Revenue Cycle Team: While the focus in the last quarter has been the continued work around the new clearinghouse and issues with PHP, the team also continues working on many other areas/issues as well.

The Revenue Cycle Analyst Team, Revenue Integrity Clinical Analyst, and our PFS Director, have been working closely on some of the following issues, always pushing towards resolution. Some of the specific big issues are as follows:

1. Partnership Health Plan denial issues
2. Payer Plan Table updates in EPIC
3. TFHD health plan previous TPA clean-up
4. Services review (new or existing): Cochlear implants, Epiphany, ECC, Pro Fee Billing, Telecardiology, COVID-19 Vaccines & Vaccine Administration Charges, Spravato, IVCH Hospitalists, IVCH Weekend Walk-in Clinic build, Koelis, Sports Med and RHC US charges
5. Barcode record scanning project
6. New Epic modules: Hello World, On My Way, plus 3 more
7. Medi-Cal payment posting
8. Directed Payment program claims reconciliation with the Medi-Cal Managed Care plans.

Additional issues span topics in the following areas: charge capture, charge splitting, claim presentation, claim rejections, work queue development and refinement, pricing development, remittance advice loading and code matching, and Mercy ticket resolution.

TAHOE FOREST HOSPITAL DISTRICT
DECEMBER 2025 FINANCIAL REPORT
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Board of Directors
Of Tahoe Forest Hospital District
DECEMBER 2025 FINANCIAL NARRATIVE

The following is the financial narrative analyzing financial and statistical trends for the six months ended December 31, 2025.

Activity Statistics

- TFH acute patient days were 396 for the current month compared to budget of 438. This equates to an average daily census of 12.8 compared to budget of 14.1.
- TFH Outpatient volumes were above budget in the following departments by at least 5%: Hospice visits, Laboratory tests, Blood units, EKGs, Mammography, Medical Oncology procedures, Radiation Oncology procedures, MRI, Ultrasounds, Briner Ultrasound, Cat Scans, PET CT, Drugs Sold to Patients, Gastroenterology cases, Tahoe City Occupational Therapy, and Outpatient Physical Therapy.
- TFH Outpatient volumes were below budget in the following departments by at least 5%: Emergency Department visits, Home Health visits, Surgery cases, Diagnostic Imaging, Nuclear Medicine, Tahoe City Physical Therapy, and Outpatient Physical Therapy Aquatic and Speech Therapy.

Financial Indicators

- Net Patient Revenue as a percentage of Gross Patient Revenue was 47.1% in the current month compared to budget of 45.8% and to last month's 47.1%. Year-to-Date Net Patient Revenue as a percentage of Gross Patient Revenue was 46.5% compared to budget of 45.6% and prior year's 46.9%.
- EBIDA was \$4,041,716 (6.0%) for the current month compared to budget of \$3,221,481 (4.9%), or \$820,235 (1.2%) above budget. Year-to-date EBIDA was \$21,948,085 (5.6%) compared to budget of \$14,721,722 (3.9%), or \$7,226,364 (1.8%) above budget.
- Net Income was \$3,738,905 for the current month compared to budget of \$2,627,236 or \$1,111,668 above budget. Year-to-date Net Income was \$20,535,696 compared to budget of \$11,394,526 or \$9,141,170 above budget.
- Cash Collections for the current month were \$31,725,042 which is 104% of targeted Net Patient Revenue.
- EPIC Gross Accounts Receivables were \$119,501,486 at the end of December compared to \$125,119,724 at the end of November.

Balance Sheet

- Working Capital is at 27.9 days (policy is 30 days). Days Cash on Hand (S&P calculation) is 207.6 days. Working Capital cash increased a net \$3,318,000. Increase in Cash is related to: Accounts Payable increased \$3,855,000, Accrued Payroll & Related Costs increased \$1,362,000, and Capital Project and Equipment expenditures totaled \$4,780,000. Cash Collections were above target by 4%.
- Net Patient Accounts Receivable decreased a net \$1,638,000. Cash collections were 104% of target. EPIC Days in A/R were 56.9 compared to 61.3 at the close of November.
- Estimated Settlements, Medi-Cal & Medicare increased a net \$1,962,000. The District recorded its monthly estimated receivables due from the Medi-Cal Rate Range, Hospital Quality Assurance Fee, and Medi-Cal QIP programs.
- Unrealized Gain/(Loss) Cash Investment Fund increased \$34,000 after recording the unrealized gains in its funds held with Chandler Investments for the month of December.
- Investment in TSC, LLC increased \$78,000 after recording the estimated loss for December and trueing up the losses for November.
- To comply with GASB No. 63, the District has booked an adjustment to the asset and offsetting liability to reflect the fair value of the Morgan Stanley swap transaction at the close of December.
- To comply with GASB No. 96, the District recorded Amortization Expense for December, decreasing its Right-To-Use Subscription asset \$369,000.
- Accounts Payable increased \$3,855,000 due to the timing of the final check run in December.
- Accrued Payroll & Related Costs increased a net \$1,362,000 due to four additional accrued payroll days in December.
- To comply with GASB No. 96, the District recorded a decrease in its Right-To-Use Subscription Liability for December, decreasing the liability by \$353,000.

Operating Revenue

- ❑ Current month's Total Gross Revenue was \$66,950,454 compared to budget of \$66,348,660 or \$601,794 above budget.
- ❑ Current month's Gross Inpatient Revenue was \$8,272,345 compared to budget of \$9,084,505 or \$812,160 below budget.
- ❑ Current month's Gross Outpatient Revenue was \$58,678,109 compared to budget of \$57,264,155 or \$1,413,954 above budget.
- ❑ Current month's Gross Revenue Mix was 44.83% Medicare, 15.17% Medi-Cal, 1.13% Other, and 38.87% Commercial Insurance compared to budget of 38.99% Medicare, 16.63% Medi-Cal, 1.17% Other, and 43.21% Commercial Insurance. Last month's mix was 40.68% Medicare, 19.29% Medi-Cal, 1.20% Other, and 38.83% Commercial Insurance. Year-to-Date Gross Revenue Mix was 43.60% Medicare, 16.85% Medi-Cal, 1.29% Other, and 38.26% Commercial Insurance compared to budget of 39.32% Medicare, 16.56% Med-Cal, 1.19% Other, and 42.93% Commercial.
- ❑ Current month's Deductions from Revenue were \$35,410,221 compared to budget of \$35,987,190 or \$576,969 below budget. Variance is attributed to the following reasons: 1) Payor mix varied from budget with 5.84% increase in Medicare, a 1.47% decrease to Medi-Cal, a .04% decrease in Other, and Commercial Insurance was below budget 4.33%, and 2) Revenues were above budget .90%.

DESCRIPTION	December 2025 Actual	December 2025 Budget	Variance	BRIEF COMMENTS
Salaries & Wages	12,847,961	12,378,632	(469,329)	We saw an increase in Technical, RN, Physician and PA/NP wages along with additional accrued payroll days in December.
Employee Benefits	3,800,047	3,473,074	(326,974)	Increased use of Paid Leave during the holiday season and accrued Physician Productivity Bonuses were above budget, creating a negative variance in Employee Benefits.
Benefits – Workers Compensation	105,241	90,315	(14,926)	
Benefits – Medical Insurance	3,117,869	3,011,858	(106,011)	The District has a self-insured plan and expense is based on actual claims paid, coming in above budget in December.
Medical Professional Fees	658,472	654,725	(3,748)	Physician Clinic fees for Radiation Oncology, Women & Family, Cardiology, and Urology were above budget, creating a negative variance in Medical Professional Fees. The negative variance was offset by positive variances in Anesthesia and Radiology Physician fees.
Other Professional Fees	307,582	437,361	129,779	Graphic Design consulting services for Marketing and Strategic Planning and Environmental Assessment consulting for Administration were below budget, creating a positive variance in Other Professional Fees.
Supplies	5,165,522	5,534,855	369,333	Oncology Drugs Sold to Patients revenues were below budget, creating a positive variance in Supplies.
Purchased Services	2,378,788	2,278,160	(100,628)	Outsourced Laboratory testing, Employee Health Screenings and Wellness Bank usage, outsourced billing and collection services for the Business Office and outsourced coding projects for Medical Records were above budget, creating a negative variance in Purchased Services.
Other Expenses	1,276,526	1,338,375	61,848	Physician Recruitment expenses, budgeted holiday gifts, and Outside Training & Travel were below budget, creating a positive variance in Other Expenses.
Total Expenses	29,658,009	29,197,354	(460,655)	

TAHOE FOREST HOSPITAL DISTRICT
STATEMENT OF NET POSITION
DECEMBER 2025

	Dec-25	Nov-25	Dec-24	
ASSETS				
CURRENT ASSETS				
* CASH	\$ 26,157,597	\$ 22,839,625	\$ 33,872,889	1
PATIENT ACCOUNTS RECEIVABLE - NET	52,572,028	54,210,038	48,975,647	2
OTHER RECEIVABLES	14,611,711	13,325,917	12,879,853	
GO BOND RECEIVABLES	2,749,055	2,280,530	2,678,025	
ASSETS LIMITED OR RESTRICTED	15,086,490	15,294,476	10,853,351	
INVENTORIES	7,325,269	7,330,955	5,559,818	
PREPAID EXPENSES & DEPOSITS	4,532,450	4,589,527	4,430,477	
ESTIMATED SETTLEMENTS, M-CAL & M-CARE	43,040,325	41,078,567	27,630,396	3
TOTAL CURRENT ASSETS	<u>166,074,926</u>	<u>160,949,635</u>	<u>146,880,457</u>	
NON CURRENT ASSETS				
ASSETS LIMITED OR RESTRICTED:				
* CASH RESERVE FUND	74,318,485	74,318,485	50,799,062	1
CASH INVESTMENT FUND	94,133,325	93,947,034	96,734,909	1
UNREALIZED GAIN/(LOSS) CASH INVESTMENT FUND	8,676,068	8,642,140	3,003,395	4
MUNICIPAL LEASE 2025	4,593,879	4,593,879	-	
TOTAL BOND TRUSTEE 2017	23,588	23,513	22,672	
TOTAL BOND TRUSTEE 2015	853,224	740,884	834,662	
GO BOND TAX REVENUE FUND	1,338,953	1,338,953	1,361,748	
DIAGNOSTIC IMAGING FUND	3,700	3,700	3,616	
DONOR RESTRICTED FUND	1,202,652	1,202,651	1,187,428	
WORKERS COMPENSATION FUND	39,840	(6,204)	21,591	
TOTAL	185,183,715	184,805,036	153,969,083	
LESS CURRENT PORTION	(15,086,490)	(15,294,476)	(10,853,351)	
TOTAL ASSETS LIMITED OR RESTRICTED - NET	<u>170,097,224</u>	<u>169,510,560</u>	<u>143,115,732</u>	
NONCURRENT ASSETS AND INVESTMENTS:				
INVESTMENT IN TSC, LLC	(5,804,484)	(5,882,599)	(4,405,143)	5
PROPERTY HELD FOR FUTURE EXPANSION	1,716,972	1,716,972	1,716,972	
PROPERTY & EQUIPMENT NET	210,409,874	207,053,173	195,522,754	
GO BOND CIP, PROPERTY & EQUIPMENT NET	1,927,710	1,927,710	1,936,839	
TOTAL ASSETS	<u>544,422,222</u>	<u>535,275,451</u>	<u>484,767,610</u>	
DEFERRED OUTFLOW OF RESOURCES:				
DEFERRED LOSS ON DEFEASANCE	174,549	177,781	213,337	
ACCUMULATED DECREASE IN FAIR VALUE OF HEDGING DERIVATIVE	200,425	221,741	154,402	6
DEFERRED OUTFLOW OF RESOURCES ON REFUNDING	3,849,664	3,873,369	4,134,121	
GO BOND DEFERRED FINANCING COSTS	375,103	377,424	402,953	
DEFERRED FINANCING COSTS	93,625	94,665	106,108	
INTANGIBLE LEASE ASSET NET OF ACCUM AMORTIZATION	13,564,300	13,752,923	10,958,631	
RIGHT-TO-USE SUBSCRIPTION ASSET NET OF ACCUM AMORTIZATION	21,990,100	22,358,708	25,204,826	7
TOTAL DEFERRED OUTFLOW OF RESOURCES	<u>\$ 40,247,765</u>	<u>\$ 40,856,611</u>	<u>\$ 41,174,378</u>	
LIABILITIES				
CURRENT LIABILITIES				
ACCOUNTS PAYABLE	16,703,404	12,848,606	\$ 12,375,830	8
ACCRUED PAYROLL & RELATED COSTS	29,682,873	28,320,783	25,999,817	9
INTEREST PAYABLE	339,196	297,361	375,932	
INTEREST PAYABLE GO BOND	1,200,388	960,310	1,257,263	
SUBSCRIPTION LIABILITY	23,977,624	24,331,114	26,936,916	10
ESTIMATED SETTLEMENTS, M-CAL & M-CARE	2,645,263	2,645,263	3,226,634	
HEALTH INSURANCE PLAN	4,128,800	4,128,800	2,939,536	
WORKERS COMPENSATION PLAN	2,315,069	2,315,069	2,297,841	
COMPREHENSIVE LIABILITY INSURANCE PLAN	2,876,447	2,876,447	2,771,063	
CURRENT MATURITIES OF GO BOND DEBT	2,730,000	2,730,000	2,440,000	
CURRENT MATURITIES OF OTHER LONG TERM DEBT	5,139,974	5,139,974	4,126,098	
TOTAL CURRENT LIABILITIES	<u>91,739,038</u>	<u>86,593,727</u>	<u>84,746,931</u>	
NONCURRENT LIABILITIES				
OTHER LONG TERM DEBT NET OF CURRENT MATURITIES	30,579,399	30,886,417	25,668,286	
GO BOND DEBT NET OF CURRENT MATURITIES	84,515,608	84,533,564	87,751,076	
DERIVATIVE INSTRUMENT LIABILITY	200,425	221,741	154,402	6
TOTAL LIABILITIES	<u>207,034,470</u>	<u>202,235,449</u>	<u>198,320,695</u>	
NET ASSETS				
NET INVESTMENT IN CAPITAL ASSETS	376,432,865	372,693,961	326,433,866	
RESTRICTED	1,202,652	1,202,651	1,187,428	
TOTAL NET POSITION	<u>\$ 377,635,517</u>	<u>\$ 373,896,613</u>	<u>\$ 327,621,293</u>	

* Amounts included for Days Cash on Hand calculation

TAHOE FOREST HOSPITAL DISTRICT
NOTES TO STATEMENT OF NET POSITION
DECEMBER 2025

1. Working Capital is at 27.9 days (policy is 30 days). Days Cash on Hand (S&P calculation) is 207.6 days. Working Capital cash increased a net \$3,318,000. Increase in Cash is related to: Accounts Payable increased \$3,855,000 (See Note 8), Accrued Payroll & Related Costs increased \$1,362,000 (See Note 9), and Capital Project and Equipment expenditures totaled \$4,780,000. Cash Collections were above target by 4% (See Note 2).
2. Net Patient Accounts Receivable decreased a net \$1,638,000. Cash collections were 104% of target. EPIC Days in A/R were 56.9 compared to 61.3 at the close of November.
3. Estimated Settlements, Medi-Cal & Medicare increased a net \$1,962,000. The District recorded its monthly estimated receivables due from the Medi-Cal Rate Range, Hospital Quality Assurance Fee, and Medi-Cal QIP programs.
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8. Accounts Payable increased \$3,855,000 due to the timing of the final check run in December.
9. Accrued Payroll & Related Costs increased a net \$1,362,000 due to four additional accrued payroll days in December.
10. To comply with GASB No. 96, the District recorded a decrease in its Right-To-Use Subscription Liability for December, decreasing the liability by \$353,000.

Tahoe Forest Hospital District
Cash Investment
December 31, 2025

WORKING CAPITAL

US Bank	\$ 24,852,935	3.41%	
US Bank/Incline Village Thrift Store	37,624		
US Bank/Truckee Thrift Store	214,173		
US Bank/Payroll Clearing	-		
Umpqua Bank	<u>1,052,865</u>	1.68%	
Total			\$ 26,157,597

BOARD DESIGNATED FUNDS

US Bank Savings	\$ -		
Chandler Cash Portfolio Fund	923,192	3.77%	
Chandler Investment Fund	<u>93,210,133</u>	VAR	
Total			\$ 94,133,325
Building Fund	\$ -		
Cash Reserve Fund	<u>74,318,485</u>	3.98%	
Local Agency Investment Fund			\$ 74,318,485
Municipal Lease 2018			\$ 4,593,879
Bonds Cash 2017			\$ 23,588
Bonds Cash 2015			\$ 853,224
GO Bonds Cash 2008			\$ 1,338,953

DX Imaging Education	\$ 3,700	
Workers Comp Fund - B of A	39,840	

Insurance

Health Insurance LAIF	-	
Comprehensive Liability Insurance LAIF	-	
Total		\$ 43,540

TOTAL FUNDS		\$ 201,462,591
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RESTRICTED FUNDS

Gift Fund		
US Bank Money Market	\$ 8,388	0.09%
Foundation Restricted Donations	27,309	
Local Agency Investment Fund	<u>1,166,955</u>	3.98%
TOTAL RESTRICTED FUNDS		\$ 1,202,652

TOTAL ALL FUNDS		\$ 202,665,243
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TAHOE FOREST HOSPITAL DISTRICT
STATEMENT OF NET POSITION
KEY FINANCIAL INDICATORS
DECEMBER 2025

	Current Status	Desired Position	Target	Bond <u>Covenants</u>	FY 2026 Jul 25 to Dec 25	FY 2025 Jul 24 to June 25	FY 2024 Jul 23 to June 24	FY 2023 Jul 22 to June 23	FY 2022 Jul 21 to June 22	FY 2021 Jul 20 to June 21	FY 2020 Jul 19 to June 20
Return On Equity: <u>Increase (Decrease) in Net Position</u> Net Position	 		FYE 7.0% Budget 2nd Qtr 3.0%		5.4%	14.2%	12.4%	11.2%	13.0%	12.3%	17.1%
EPIC Days in Accounts Receivable (excludes SNF) <u>Gross Accounts Receivable</u> 90 Days <u>Gross Accounts Receivable</u> 365 Days	 		FYE 60 Days		57	59	69	59	63	65	89
Days Cash on Hand Excludes Restricted: <u>Cash + Short-Term Investments</u> (Total Expenses - Depreciation Expense)/ by 365	 		Budget FYE 189 Days Budget 2nd Qtr 184 Days Projected 2nd Qtr 198 Days	Bond Covenant 60 Days A- 243 Days BBB- 112 Days	208	233	229	197	234	272	246
EPIC Accounts Receivable over 120 days (excludes payment plan, legal and charitable balances)			22%		36%	31%	31%	24%	27%	26%	31%
EPIC Accounts Receivable over 120 days (includes payment plan, legal and charitable balances)			27%		42%	34%	35%	33%	36%	32%	40%
Cash Receipts Per Day (based on 60 day lag on Patient Net Revenue)	 		FYE Budget \$944,810 End 2nd Qtr Based on Budgeted Net Revenue \$922,659 End 2nd Qtr Based on Actual Net Revenue \$997,514		\$986,188	\$913,700	\$804,216	\$713,016	\$634,266	\$603,184	\$523,994
Debt Service Coverage: <u>Excess Revenue over Exp + Interest Exp + Depreciation</u> <u>Debt Principal Payments + Interest Expense</u>			Without GO Bond 12.67 With GO Bond 5.43	1.95	15.05	23.91	15.47	9.74	9.72	8.33	9.50

TAHOE FOREST HOSPITAL DISTRICT
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
DECEMBER 2025

CURRENT MONTH							YEAR TO DATE					PRIOR YTD DEC 2024	
ACTUAL	BUDGET	VAR\$	VAR%	OPERATING REVENUE				ACTUAL	BUDGET	VAR\$	VAR%		
\$ 66,950,454	\$ 66,348,660	\$ 601,794	0.9%	Total Gross Revenue				\$ 388,830,149	\$ 380,751,541	\$ 8,078,608	2.1%	1	\$ 351,926,451
\$ 3,715,064	\$ 3,986,664	\$ (271,600)	-6.8%	Gross Revenues - Inpatient				\$ 21,443,918	\$ 20,439,722	\$ 1,004,196	4.9%		\$ 20,513,669
4,557,281	5,097,841	(540,560)	-10.6%	Daily Hospital Service				25,593,816	26,794,416	(1,200,600)	-4.5%		26,122,174
8,272,345	9,084,505	(812,160)	-8.9%	Ancillary Service - Inpatient				47,037,734	47,234,138	(196,404)	-0.4%	1	46,635,843
58,678,109	57,264,155	1,413,954	2.5%	Total Gross Revenue - Inpatient				341,792,414	333,517,403	8,275,011	2.5%		305,290,608
58,678,109	57,264,155	1,413,954	2.5%	Gross Revenue - Outpatient				341,792,414	333,517,403	8,275,011	2.5%	1	305,290,608
35,039,212	33,644,012	(1,395,200)	-4.1%	Total Gross Revenue - Outpatient				204,184,510	193,567,383	(10,617,127)	-5.5%	2	184,490,013
(172,445)	1,326,973	1,499,418	113.0%	Deductions from Revenue:				1,649,124	7,615,031	5,965,907	78.3%	2	1,460,363
414,001	1,016,205	602,204	59.3%	Contractual Allowances				3,248,854	5,838,122	2,589,268	44.4%	2	2,074,779
129,454	-	(129,454)	0.0%	Charity Care				(1,166,598)	-	1,166,598	0.0%	2	(988,772)
35,410,221	35,987,190	576,969	1.6%	Prior Period Settlements				207,915,889	207,020,536	(895,353)	-0.4%		187,036,383
91,966	123,142	31,175	25.3%	Total Deductions from Revenue				536,379	747,418	211,039	28.2%		610,364
2,067,526	1,934,223	133,303	6.9%	Property Tax Revenue- Wellness Neighborhood				11,741,062	11,565,645	175,417	1.5%	3	10,907,027
33,699,725	32,418,835	1,280,890	4.0%	Other Operating Revenue				193,191,700	186,044,068	7,147,632	3.8%		176,407,459
12,847,961	12,378,632	(469,329)	-3.8%	TOTAL OPERATING REVENUE									
3,800,047	3,473,074	(326,974)	-9.4%	OPERATING EXPENSES				74,694,872	72,397,825	(2,297,047)	-3.2%	4	66,237,072
105,241	90,315	(14,926)	-16.5%	Salaries and Wages				23,043,115	21,969,762	(1,073,353)	-4.9%	4	22,088,748
3,117,869	3,011,858	(106,011)	-3.5%	Benefits				897,742	541,890	(355,852)	-65.7%	4	378,880
658,472	654,725	(3,748)	-0.6%	Benefits Workers Compensation				17,163,556	18,071,148	907,592	5.0%	4	15,326,837
307,582	437,361	129,779	29.7%	Benefits Medical Insurance				3,521,814	3,769,014	247,200	6.6%	5	3,100,530
5,165,522	5,534,855	369,333	6.7%	Medical Professional Fees				2,224,087	2,637,466	413,379	15.7%	5	2,121,702
2,378,788	2,278,160	(100,628)	-4.4%	Other Professional Fees				29,931,356	31,517,523	1,586,167	5.0%	6	27,090,968
1,276,526	1,338,375	61,848	4.6%	Supplies				13,100,321	13,386,633	286,312	2.1%	7	11,923,255
29,658,009	29,197,354	(460,655)	-1.6%	Purchased Services				6,666,750	7,031,085	364,334	5.2%	8	6,202,707
171,243,615	171,322,345			Other									154,470,699
4,041,716	3,221,481	820,235	25.5%	NET OPERATING REVENUE (EXPENSE) EBIDA				21,948,085	14,721,722	7,226,363	49.1%		21,936,760
939,776	809,397	130,380	16.1%	NON-OPERATING REVENUE/(EXPENSE)									
468,526	468,526	-	0.0%	District and County Taxes				5,158,054	4,847,810	310,244	6.4%	9	5,269,422
				District and County Taxes - GO Bond				2,811,153	2,811,153	-	0.0%		2,733,799
324,485	305,965	18,520	6.1%	Interest Income				2,578,162	2,124,441	453,721	21.4%	10	2,276,333
84,172	120,109	(35,937)	-29.9%	Donations				673,425	719,512	(46,087)	-6.4%	11	482,857
78,114	(151,882)	229,997	151.4%	Gain/(Loss) on Joint Investment				(394,170)	(911,294)	517,124	56.7%	12	(463,400)
238,033	300,000	(61,967)	20.7%	Gain/(Loss) on Market Investments				2,302,536	1,800,000	502,536	-27.9%	13	2,434,912
-	-	-	0.0%	Gain/(Loss) on Disposal of Assets				20,732	-	20,732	0.0%	14	-
-	-	-	0.0%	Gain/(Loss) on Sale of Equipment				-	-	-	0.0%	15	37,450
-	-	-	100.0%	Gain/(Loss) on Split Dollar Cash Accumulation Values				-	-	-	100.0%	15	-
(1,980,904)	(1,995,743)	14,839	0.7%	Depreciation				(11,799,827)	(11,974,458)	174,631	1.5%	16	(10,710,636)
(206,866)	(202,468)	(4,398)	-2.2%	Interest Expense				(1,262,195)	(1,244,097)	(18,098)	-1.5%	17	(1,092,324)
(248,148)	(248,148)	0	0.0%	Interest Expense-GO Bond				(1,500,260)	(1,500,263)	3	0.0%		(1,567,302)
(302,811)	(594,245)	291,434	49.0%	TOTAL NON-OPERATING REVENUE/(EXPENSE)				(1,412,390)	(3,327,196)	1,914,806	57.6%		(598,889)
\$ 3,738,905	\$ 2,627,236	\$ 1,111,668	42.3%	INCREASE (DECREASE) IN NET POSITION				\$ 20,535,696	\$ 11,394,526	\$ 9,141,169	80.2%		\$ 21,337,871
NET POSITION - BEGINNING OF YEAR							NET POSITION - AS OF DECEMBER 31, 2025						
6.0%	4.9%	1.2%		RETURN ON GROSS REVENUE EBIDA				5.6%	3.9%	1.8%			6.2%

TAHOE FOREST HOSPITAL DISTRICT
NOTES TO STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN NET POSITION
DECEMBER 2025

1) Gross Revenues

Acute Patient Days were below budget 9.59% or 42 days. Swing Bed days were above budget 90.00% or 9 days.

Outpatient volumes were 5% or more above in the following departments: Hospice visits, Laboratory tests, Blood units, EKGs, Mammography, Medical Oncology procedures, Radiation Oncology procedures, MRI, Ultrasounds, Briner Ultrasound, CAT Scans, PET CT, Drugs Sold to Patients, Gastroenterology cases, Tahoe City Occupational Therapy, and Outpatient Physical Therapy.

Outpatient volumes were below budget 5% or more in the following departments: Emergency Department visits, Home Health visits, Surgery cases, Diagnostic Imaging, Nuclear Medicine, Tahoe City Physical Therapy, Physical Therapy Aquatic, and Outpatient Speech Therapy.

2) Total Deductions from Revenue

The payor mix for December shows a 5.84% increase to Medicare, a 1.47% decrease to Medi-Cal, .04% decrease to Other, and a 4.33% decrease to Commercial when compared to budget. Revenues were above budget .9% and we saw a shift from Commercial into Medicare.

3) Other Operating Revenue

Community Pharmacy revenues were above budget 15.40%.

Nevada Private Hospital Provider Tax fees were below budget, creating a negative variance in Miscellaneous.

Hospice Thrift Store revenues were above budget 9.37%.

Occupational Health testing and Fitness Center revenues were above budget 145.27%, creating a positive variance in The Center (non-therapy).

Child Care days were below budget 1.50%.

4) Salaries and Wages

We saw an increase in Technical, RN, Physician, and PA/NP wages, creating a negative variance in Salaries and Wages. Negative variance is also attributed to additional Accrued Payroll Days in December as well as staff wage increases effective 7/1/25 exceeding budget assumptions by 4%.

Employee Benefits

We saw increased use of Paid Leave in December due to the holiday season, creating a negative variance in PL/SL.

Accrued Physician Productivity Bonuses were above budget, creating a negative variance in Nonproductive.

Employee Benefits - Workers Compensation

Employee Benefits - Medical Insurance

The District has a self-insured plan and expense is based on actual claims paid, coming in above budget in December.

5) Professional Fees

Physician fees were above budget in Radiation Oncology, Women & Family, Cardiology, and Urology, creating a negative variance in Multi-Specialty Clinics.

Professional services provided by Mercy Health for implementation of new modules within EPIC were above budget, creating a negative variance in Information Technology.

Reimbursement consulting was below budget, creating a positive variance in Financial Administration.

Outsourced legal services were below budget, creating a positive variance in Medical Staff.

Graphic Design consulting services were below budget, creating a positive variance in Marketing.

Strategic Planning and Environmental Assessment consulting services were below budget, creating a positive variance in Administration.

Anesthesia and Radiology Physician Fees were below budget, creating a positive variance in Miscellaneous.

Variance from Budget		
Fav / <Unfav>		
DEC 2025	YTD 2026	
\$ (812,160)	\$ (196,404)	
1,413,954	8,275,011	
\$ 601,794	\$ 8,078,608	

Contractual Allowances	\$ (1,395,200)	\$ (10,617,127)
Charity Care	1,499,418	5,965,907
Bad Debt	602,204	2,589,268
Prior Period Settlements	(129,454)	1,166,598
Total	\$ 576,969	\$ (895,353)

Community Pharmacy	\$ 131,038	\$ 570,765
Miscellaneous	(43,727)	(496,573)
Hospice Thrift Stores	10,736	7,393
Grants	15,000	47,082
The Center (non-therapy)	40,149	69,468
IVCH ER Physician Guarantee	787	118,360
Children's Center	(20,681)	(141,077)
Total	\$ 133,303	\$ 175,417

Total	\$ (469,329)	\$ (2,297,047)
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PL/SL	\$ (278,970)	\$ (1,281,905)
Other	67,131	(192,540)
Pension/Deferred Comp	0	3
Standby	(34,079)	(10,663)
Nonproductive	(81,055)	411,752
Total	\$ (326,974)	\$ (1,073,353)

Total	\$ (14,926)	\$ (355,852)
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Total	\$ (106,011)	\$ 907,592
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Multi-Specialty Clinics	\$ (122,290)	\$ (254,410)
Information Technology	(26,315)	(112,449)
TFH Locums	(6,755)	(86,657)
Human Resources	12,630	(85,526)
Multi-Specialty Clinics Administration	12,025	(18,812)
Oncology	(7,018)	(8,318)
Corporate Compliance	-	-
Patient Accounting/Admitting	2,000	12,000
Financial Administration	14,874	12,704
IVCH ER Physicians	3,873	18,250
Medical Staff Services	10,621	25,452
Managed Care	(2,563)	35,110
Marketing	25,182	152,313
Administration	137,873	315,245
Miscellaneous	71,897	655,678
Total	\$ 126,031	\$ 660,578

TAHOE FOREST HOSPITAL DISTRICT
NOTES TO STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN NET POSITION
DECEMBER 2025

		Variance from Budget		
		Fav / <Unfav>		
		DEC 2025	YTD 2026	
6) <u>Supplies</u>	Medical Supplies Sold to Patients revenues were above budget 20.67%, creating a negative variance in Patient & Other Medical Supplies.	Patient & Other Medical Supplies Office Supplies Food Other Non-Medical Supplies Minor Equipment Pharmacy Supplies Total	\$ (165,259) 17 (5,248) 30,437 4,340 505,046 \$ 369,333	\$ (1,039,516) (53) 15,858 110,167 123,692 2,376,019 \$ 1,586,167
7) <u>Purchased Services</u>	We saw positive variances in Department Repairs for Surgery and Information Technology. Outsourced laboratory testing created a negative variance in Laboratory. Outsourced billing and collection services for the Business Office created a negative variance in Patient Accounting. Employee Health screenings and Wellness Bank usage created a negative variance in Human Resources. Outsourced coding projects created a negative variance in Medical Records. Network Maintenance projects were below budget, creating a positive variance in Information Technology. Community Health Index support, Snow Removal services, and Credit Card fees were below budget, creating a positive variance in Miscellaneous.	Department Repairs Laboratory Patient Accounting Pharmacy IP Diagnostic Imaging Services - All Human Resources The Center Home Health/Hospice Medical Records Multi-Specialty Clinics Community Development Information Technology Miscellaneous Total	\$ 10,095 (16,342) (30,203) 267 12,024 (60,604) (5,461) (5,121) (59,643) 323 20,945 33,091	\$ (83,696) (81,005) (79,308) (57,468) (32,114) (30,863) (24,457) (19,117) (9,902) (4,619) 62,999 645,863 \$ 286,312
8) <u>Other Expenses</u>	UC Davis Cancer Care Network fees and a Physician Compensation subscription were above budget, creating a negative variance in Dues and Subscription. Services provided to assist in recruiting key Management positions created a negative variance in Human Resources Recruitment. Rental rate increases for the District's employee housing units and common area maintenance services created a negative variance in Other Building Rent. Marketing campaigns for Orthopedics, Personnel, and The Center for Health were above budget, creating a negative variance in Marketing. Physician Recruitment expenses and budgeted holiday gifts were below budget, creating a positive variance in Miscellaneous.	Dues and Subscriptions Human Resources Recruitment Other Building Rent Marketing Equipment Rent Multi-Specialty Clinics Bldg. Rent Insurance Multi-Specialty Clinics Equip Rent Physician Services Utilities Miscellaneous Outside Training & Travel Total	\$ (20,271) (46,223) (12,860) (45,585) 931 (5,734) (451) (815) 183 5,872 141,243 45,558	\$ (92,573) (85,677) (72,670) (69,449) (28,559) (22,594) (9,219) (2,717) 4,557 126,899 304,670 311,665 \$ 364,334
9) <u>District and County Taxes</u>	Town of Truckee property tax revenues pass through created a positive variance in District and County Taxes.	Total	\$ 130,380	\$ 310,244
10) <u>Interest Income</u>		Total	\$ 18,520	\$ 453,721
11) <u>Donations</u>		IVCH Operational Total	\$ (11,334) (24,603)	\$ 1,753 (47,840) \$ (35,937) \$ (46,087)
12) <u>Gain/(Loss) on Joint Investment</u>	The District trued up its losses in TSC, LLC for November, creating a positive variance in Gain/(Loss) on Joint Investment.	Total	\$ 229,997	\$ 517,124
13) <u>Gain/(Loss) on Market Investments</u>	The District booked the value of unrealized losses in its holdings with Chandler Investments.	Total	\$ (61,967)	\$ 502,536
14) <u>Gain/(Loss) on Sale or Disposal of Assets</u>		Total	\$ -	\$ 20,732
15) <u>Gain/(Loss) on Sale or Disposal of Equipment</u>		Total	\$ -	\$ -
16) <u>Depreciation Expense</u>		Total	\$ 14,839	\$ 174,631
17) <u>Interest Expense</u>		Total	\$ (4,398)	\$ (18,098)

TAHOE FOREST HOSPITAL DISTRICT
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
KEY FINANCIAL INDICATORS
DECEMBER 2025

	Current Status	Desired Position	Target	FY 2026 Jul 25 to Dec 25	FY 2025 Jul 24 to June 25	FY 2024 Jul 23 to June 24	FY 2023 Jul 22 to June 23	FY 2022 Jul 21 to June 22	FY 2021 Jul 20 to June 21	FY 2020 Jul 19 to June 20
Total Margin: <u>Increase (Decrease) In Net Position</u> Total Gross Revenue			FYE 3.1% 2nd Qtr 3.0%	5.3%	6.9%	5.9%	6.3%	6.2%	5.8%	8.5%
Charity Care: <u>Charity Care Expense</u> Gross Patient Revenue			FYE 2.0% 2nd Qtr 2.0%	.4%	.4%	.1%	.6%	2.6%	3.4%	4.0%
Bad Debt Expense: <u>Bad Debt Expense</u> Gross Patient Revenue			FYE 1.5% 2nd Qtr 1.5%	.8%	.7%	1.2%	1.2%	-.01%	1.2%	1.4%
Incline Village Community Hospital: EBIDA: Earnings before interest, Depreciation, amortization <u>Net Operating Revenue <Expense></u> Gross Revenue			FYE 14.2% 2nd Qtr 13.1%	10.6%	14.2%	12.0%	12.2%	12.2%	13.7%	.1%
Operating Expense Variance to Budget (Under<Over>)			-0-	\$78,731	\$(20,846,891)	\$380,780	\$(1,499,954)	\$(10,431,192)	\$(8,685,969)	\$(9,484,742)
EBIDA: Earnings before interest, Depreciation, amortization <u>Net Operating Revenue <Expense></u> Gross Revenue			FYE 3.6% 2nd Qtr 3.9%	5.6%	7.0%	6.1%	6.3%	7.9%	7.8%	6.2%

INCLINE VILLAGE COMMUNITY HOSPITAL
STATEMENT OF REVENUE AND EXPENSE
DECEMBER 2025

CURRENT MONTH					YEAR TO DATE					PRIOR YTD DEC 2024	
ACTUAL	BUDGET	VAR\$	VAR%		ACTUAL	BUDGET	VAR\$	VAR%			
OPERATING REVENUE											
\$ 5,232,674	\$ 4,528,733	\$ 703,940	15.5%	Total Gross Revenue	\$ 29,643,610	\$ 28,474,986	\$ 1,168,625	4.1%	1	\$ 26,526,915	
\$ -	\$ -	\$ -	0.0%	Gross Revenues - Inpatient	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	
-	-	-	0.0%	Daily Hospital Service	-	-	-	0.0%	-	-	
-	-	-	0.0%	Ancillary Service - Inpatient	-	-	-	0.0%	-	-	
				Total Gross Revenue - Inpatient	-	-	-	0.0%	1	-	
5,232,674	4,528,733	703,940	15.5%	Gross Revenue - Outpatient	29,643,610	28,474,986	1,168,625	4.1%		26,526,915	
5,232,674	4,528,733	703,940	15.5%	Total Gross Revenue - Outpatient	29,643,610	28,474,986	1,168,625	4.1%	1	26,526,915	
Deductions from Revenue:											
2,665,211	2,209,434	(455,777)	-20.6%	Contractual Allowances	14,820,295	13,863,767	(956,528)	-6.9%	2	12,827,656	
54,630	90,575	35,945	39.7%	Charity Care	558,269	569,500	11,231	2.0%	2	426,774	
82,659	67,931	(14,728)	-21.7%	Bad Debt	631,602	427,125	(204,478)	-47.9%	2	641,994	
-	-	-	0.0%	Prior Period Settlements	(81,192)	-	81,192	0.0%	2	(291,973)	
2,802,500	2,367,940	(434,560)	-18.4%	Total Deductions from Revenue	15,928,974	14,860,391	(1,068,583)	-7.2%	2	13,604,451	
51,634	51,346	288	0.6%	Other Operating Revenue	418,342	231,837	186,505	80.4%	3	164,202	
2,481,808	2,212,140	269,667	12.2%	TOTAL OPERATING REVENUE	14,132,978	13,846,431	286,547	2.1%		13,086,666	
OPERATING EXPENSES											
1,101,752	726,532	(375,220)	-51.6%	Salaries and Wages	5,426,290	4,477,650	(948,641)	-21.2%	4	4,172,324	
183,493	193,277	9,784	5.1%	Benefits	1,267,591	1,237,397	(30,195)	-2.4%	4	1,276,164	
34,782	1,957	(32,825)	-1677.3%	Benefits Workers Compensation	55,375	11,742	(43,633)	-371.6%	4	6,026	
187,874	178,944	(8,930)	-5.0%	Benefits Medical Insurance	1,020,913	1,073,664	52,751	4.9%	4	956,417	
174,674	178,640	3,966	2.2%	Medical Professional Fees	1,053,780	1,071,840	18,060	1.7%	5	1,052,107	
5,460	6,140	680	11.1%	Other Professional Fees	30,950	36,840	5,890	16.0%	5	14,108	
122,887	146,550	23,664	16.1%	Supplies	794,668	874,156	79,488	9.1%	6	668,259	
104,843	106,125	1,281	1.2%	Purchased Services	652,417	643,757	(8,660)	-1.3%	7	488,988	
119,723	111,221	(8,502)	-7.6%	Other	702,765	686,176	(16,589)	-2.4%	8	613,815	
2,035,488	1,649,387	(386,101)	-23.4%	TOTAL OPERATING EXPENSE	11,004,750	10,113,221	(891,529)	-8.8%		9,248,208	
446,320	562,753	(116,434)	-20.7%	NET OPERATING REV(EXP) EBIDA	3,128,229	3,733,210	(604,981)	-16.2%		3,838,458	
NON-OPERATING REVENUE/(EXPENSE)											
12,780	24,114	(11,334)	-47.0%	Donations-IVCH	145,293	143,540	1,753	1.2%	9	19,652	
-	-	-	0.0%	Gain/ (Loss) on Sale	-	-	-	0.0%	10	-	
(206,191)	(207,021)	830	-0.4%	Depreciation	(1,237,149)	(1,242,129)	4,980	0.4%	11	(1,221,074)	
(3,096)	(1,983)	(1,113)	56.1%	Interest Expense	(18,927)	(12,275)	(6,652)	54.2%	12	(6,759)	
(196,508)	(184,891)	(11,617)	-6.3%	TOTAL NON-OPERATING REVENUE/(EXP)	(1,110,783)	(1,110,863)	81	0.0%		(1,208,181)	
\$ 249,812	\$ 377,863	\$ (128,050)	-33.9%	EXCESS REVENUE(EXPENSE)	\$ 2,017,446	\$ 2,622,346	\$ (604,900)	-23.1%		\$ 2,630,277	
8.5%	12.4%	-3.9%		RETURN ON GROSS REVENUE EBIDA	10.6%	13.1%	-2.6%			14.5%	

INCLINE VILLAGE COMMUNITY HOSPITAL
NOTES TO STATEMENT OF REVENUE AND EXPENSE
DECEMBER 2025

1) Gross Revenues

Acute Patient Days were at budget at 0 days.

Outpatient volumes were above budget in the following departments:
 Emergency Department visits, Laboratory tests, Lab Send Out tests,
 Diagnostic Imaging, Cat Scans, Oncology Drugs Sold to Patients,
 Gastroenterology cases, and Physical Therapy.

Outpatient volumes were below budget in the following departments:
 Surgery cases, EKGs, Mammography, Speech Therapy, and
 Occupational Therapy.

2) Total Deductions from Revenue

We saw a shift in our payor mix with a 5.89% increase in Medicare, a 1.74% decrease in Medicaid, a 3.06% decrease in Commercial insurance, and a 1.08% decrease in Other. Revenues were above budget 15.5% and we saw a shift from Commercial to Medicare.

	Variance from Budget	
	Fav<Unfav>	
	DEC 2025	YTD 2026
Gross Revenue -- Inpatient	\$ -	\$ -
Gross Revenue -- Outpatient	703,940	1,168,625
Total	<u><u>\$ 703,940</u></u>	<u><u>\$ 1,168,625</u></u>

3) Other Operating Revenue

Contractual Allowances	\$ (455,777)	\$ (956,528)
Charity Care	35,945	11,231
Bad Debt	(14,728)	(204,478)
Prior Period Settlement	-	81,192
Total	<u><u>\$ (434,560)</u></u>	<u><u>\$ (1,068,583)</u></u>

4) Salaries and Wages

We saw increases in Technical, RN, Management, and Physician salaries, along with additional Accrued Payroll Days in December.

IVCH ER Physician Guarantee	\$ 787	\$ 118,360
Miscellaneous	(500)	68,145
Total	<u><u>\$ 288</u></u>	<u><u>\$ 186,505</u></u>
Total	<u><u>\$ (375,220)</u></u>	<u><u>\$ (948,641)</u></u>

Employee Benefits

Physician Productivity bonuses were below budget, creating a positive variance in Nonproductive.

PL/SL	\$ (3,885)	\$ (41,817)
Other	(3,272)	(30,997)
Standby	(861)	(9,554)
Pension/Deferred Comp	0	0
Nonproductive	17,802	52,173
Total	<u><u>\$ 9,784</u></u>	<u><u>\$ (30,195)</u></u>
Total	<u><u>\$ (32,825)</u></u>	<u><u>\$ (43,633)</u></u>

Employee Benefits - Workers Compensation

The District has a self-insured plan and expense is based on actual claims paid, coming in above budget in December.

Total	<u><u>\$ (8,930)</u></u>	<u><u>\$ 52,751</u></u>
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5) Professional Fees

Budgeted amounts for potential extended patient care hours were below budget, creating a positive variance in IVCH ER Physicians.

Miscellaneous	\$ 94	\$ (188)
Administration	-	-
Multi-Specialty Clinics	-	-
Foundation	680	5,887
IVCH ER Physicians	3,873	18,250
Total	<u><u>\$ 4,646</u></u>	<u><u>\$ 23,950</u></u>

6) Supplies

Drugs sold to Patients revenues were below budget 6.16%, creating a positive variance in Pharmacy Supplies.

Patient Chargeable supplies were below budget, creating a positive variance in Patient & Other Medical Supplies.

Office Supplies	\$ 85	\$ (698)
Food	213	1,262
Minor Equipment	1,689	5,096
Pharmacy Supplies	12,351	19,064
Non-Medical Supplies	3,845	20,496
Patient & Other Medical Supplies	5,481	34,268
Total	<u><u>\$ 23,664</u></u>	<u><u>\$ 79,488</u></u>

INCLINE VILLAGE COMMUNITY HOSPITAL
NOTES TO STATEMENT OF REVENUE AND EXPENSE
DECEMBER 2025

		Variance from Budget		
		Fav<Unfav>		
		DEC 2025	YTD 2026	
7) <u>Purchased Services</u>	Department Repairs for Surgery, Sterile Processing, Diagnostic Imaging, and Mammography were below budget, creating a positive variance.	Department Repairs Laboratory Engineering/Plant/Communications Miscellaneous Pharmacy Multi-Specialty Clinics Diagnostic Imaging Services - All EVS/Laundry Foundation Total	\$ 2,880 299 1,099 (3,832) 491 (68) (9) 183 238 \$ 1,281	\$ (27,543) (14,914) (7,164) (3,886) (2,904) (1,069) 2,120 4,199 42,500 \$ (8,660)
8) <u>Other Expenses</u>	Facility maintenance projects were below budget, creating a positive variance in Engineering/Plant/Communications.			
	Services provided for the IVCH holiday lighting display created a negative variance in Miscellaneous.			
	Common Area Maintenance costs and a rental increase for an employee housing unit created a negative variance in Other Building Rent.	Other Building Rent Miscellaneous Multi-Specialty Clinics Bldg. Rent Dues and Subscriptions Equipment Rent Insurance Outside Training & Travel Marketing Utilities Total	\$ (9,021) (2,936) (1,087) (2,850) (3,466) 36 6,727 1,207 2,889 \$ (8,502)	\$ (52,872) (27,779) (6,786) (3,426) (2,485) 829 18,620 25,935 31,376 \$ (16,589)
	The transfer of labor from TFH to IVCH Laboratory created a negative variance in Miscellaneous.			
	Nevada Department of Health and Human Services fees created a negative variance in Dues and Subscriptions.			
	Oxygen tank rentals created a negative variance in Equipment Rent.			
	Natural Gas/Propane and Electricity costs were below budget, creating a positive variance in Utilities.			
9) <u>Donations</u>		Total	\$ (11,334)	\$ 1,753
10) <u>Gain/(Loss) on Sale</u>		Total	\$ -	\$ -
11) <u>Depreciation Expense</u>		Total	\$ 830	\$ 4,980
12) <u>Interest Expense</u>		Total	\$ (1,113)	\$ (6,652)

TAHOE FOREST HOSPITAL DISTRICT
STATEMENT OF CASH FLOWS

	AUDITED FYE 2025	**BUDGET** FYE 2026	PROJECTED FYE 2026	ACTUAL DEC 2025	PROJECTED DEC 2025	DIFFERENCE	ACTUAL 1ST QTR	ACTUAL 2ND QTR	PROJECTED 3RD QTR	PROJECTED 4TH QTR	
Net Operating Rev/(Exp) - EBIDA	51,886,266	27,556,243	34,808,369	\$ 4,041,716	\$ 3,221,481	\$ 820,235	\$ 12,945,140	\$ 9,028,708	\$ 8,340,006	\$ 4,494,515	
Interest Income	3,958,656	3,622,400	4,241,845	58,091	250,000	(191,909)	1,076,593	1,354,051	905,600	905,600	
Property Tax Revenue	11,279,104	11,320,000	11,324,143	99,205	-	99,205	587,757	236,387	6,000,000	4,500,000	
Donations	1,193,437	5,037,312	4,941,935	81,690	120,109	(38,419)	60,899	563,235	358,615	3,959,185	
Debt Service Payments	(3,516,862)	(3,876,518)	(3,515,324)	(274,874)	(288,169)	13,295	(1,484,229)	(798,504)	(650,126)	(582,465)	
Property Purchase Agreement	(811,927)	(473,624)	(473,624)	(67,661)	(67,661)	-	(202,982)	(202,982)	(67,661)	-	
Municipal Lease 2025	(333,643)	(1,000,932)	(1,000,930)	(83,411)	(83,411)	0	(250,232)	(250,232)	(250,233)	(250,233)	
Copier	-	-	-	-	-	-	-	-	-	-	
2017 VR Demand Bond	(795,185)	(756,793)	(685,488)	(13,058)	-	(13,058)	(672,429)	(13,058)	-	-	
2015 Revenue Bond	(1,576,107)	(1,645,169)	(1,355,281)	(110,744)	(137,097)	26,353	(358,585)	(332,232)	(332,232)	(332,232)	
Physician Recruitment	(121,333)	(521,000)	(371,333)	-	(33,334)	33,334	(88,000)	(83,333)	(100,000)	(100,000)	
Investment in Capital											
Equipment	(4,700,844)	(5,613,300)	(7,837,112)	(1,029,210)	(1,300,106)	270,896	(1,247,350)	(1,713,269)	(3,391,678)	(1,484,815)	
Municipal Lease Reimbursement	1,340,632	4,780,000	4,780,000	-	-	-	-	-	850,000	3,930,000	
IT/EMR/Business Systems	-	(5,027,825)	(2,804,013)	-	(400,000)	400,000	-	-	(1,449,607)	(1,354,406)	
Building Projects/Properties	(12,436,705)	(55,592,169)	(55,592,169)	(3,750,123)	(6,183,412)	2,433,289	(5,592,451)	(12,181,170)	(18,515,170)	(19,303,379)	
Change in Accounts Receivable	(8,996,668)	N1	(328,792)	6,668,383	1,638,009	(3,534,207)	5,172,216	6,006,700	1,943,603	(354,641)	(927,279)
Change in Settlement Accounts	(10,420,429)	N2	(5,011,279)	(13,720,329)	(1,961,758)	(1,822,699)	(139,059)	(5,260,008)	(11,199,598)	474,248	2,265,029
Change in Other Assets	(6,444,419)	N3	(2,248,346)	(4,970,941)	(288,598)	(300,000)	11,402	(3,518,928)	(1,052,013)	(200,000)	(200,000)
Change in Other Liabilities	6,736,574	N4	(7,815,000)	(6,928,462)	4,890,115	4,600,000	290,115	(664,024)	(8,365,438)	(4,375,000)	6,476,000
Change in Cash Balance	29,757,408		(33,718,273)	(28,975,008)	3,504,263	(5,670,337)	9,174,600	2,822,100	(22,267,341)	(12,107,753)	2,577,985
Beginning Unrestricted Cash	184,297,240		214,054,647	214,054,647	191,105,144	191,105,144	-	214,054,647	216,876,748	194,609,407	182,501,655
Ending Unrestricted Cash	214,054,647		180,336,374	185,079,639	194,609,407	185,434,807	9,174,600	216,876,748	194,609,407	182,501,655	185,079,639
Operating Cash	214,054,647		180,336,374	185,079,639	194,609,407	185,434,807	9,174,600	216,876,748	194,609,407	182,501,655	185,079,639
Expense Per Day	917,777		956,582	956,416	937,532	937,861	(330)	936,594	937,532	949,152	956,416
Days Cash On Hand	233		189	194	208	198	10	232	208	192	194

Footnotes:

Budget - Beginning Unrestricted Cash amount for Budget FYE 2026 has been restated to match the Ending Unrestricted Cash from Audited FYE 2025.

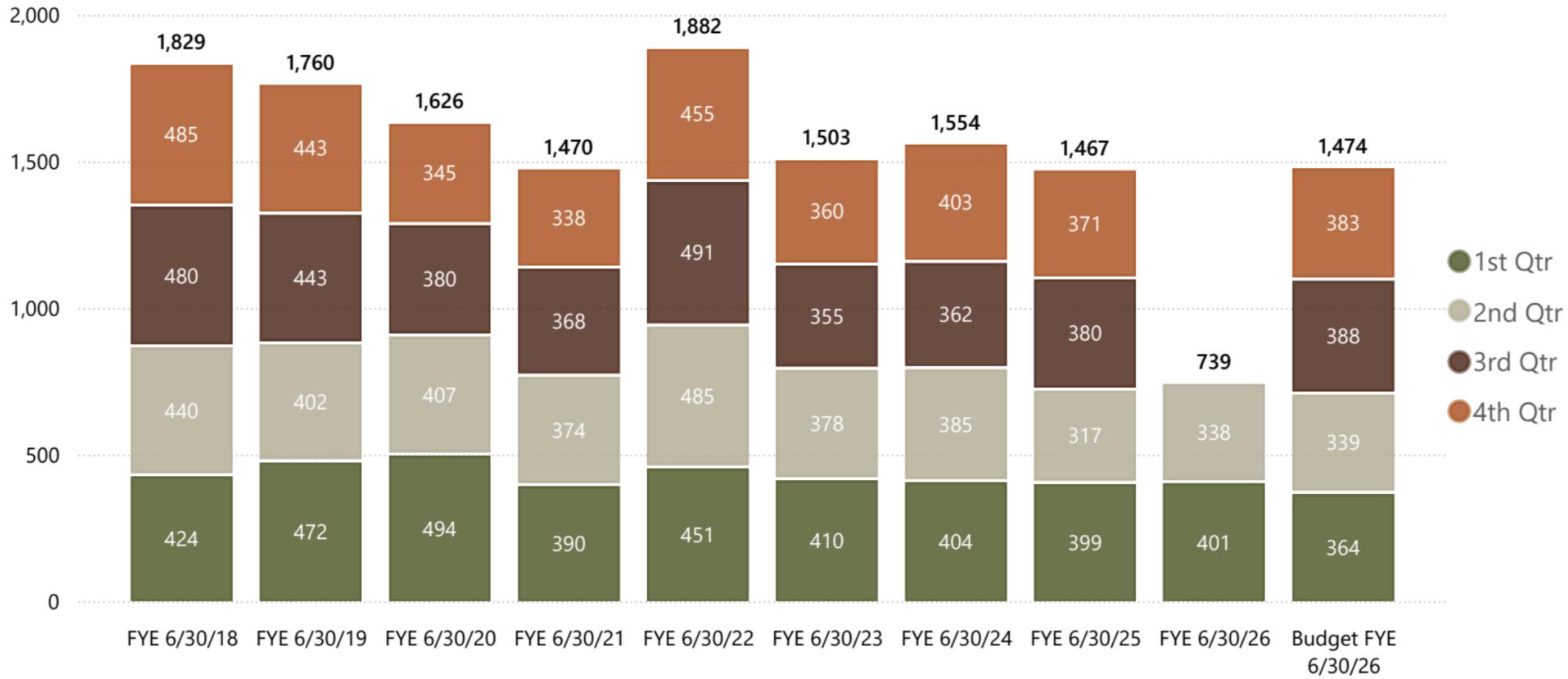
N1 - Change in Accounts Receivable reflects the 30 day delay in collections.

N2 - Change in Settlement Accounts reflect cash flows in and out related to prior year and current year Medicare and Medi-Cal settlement accounts.

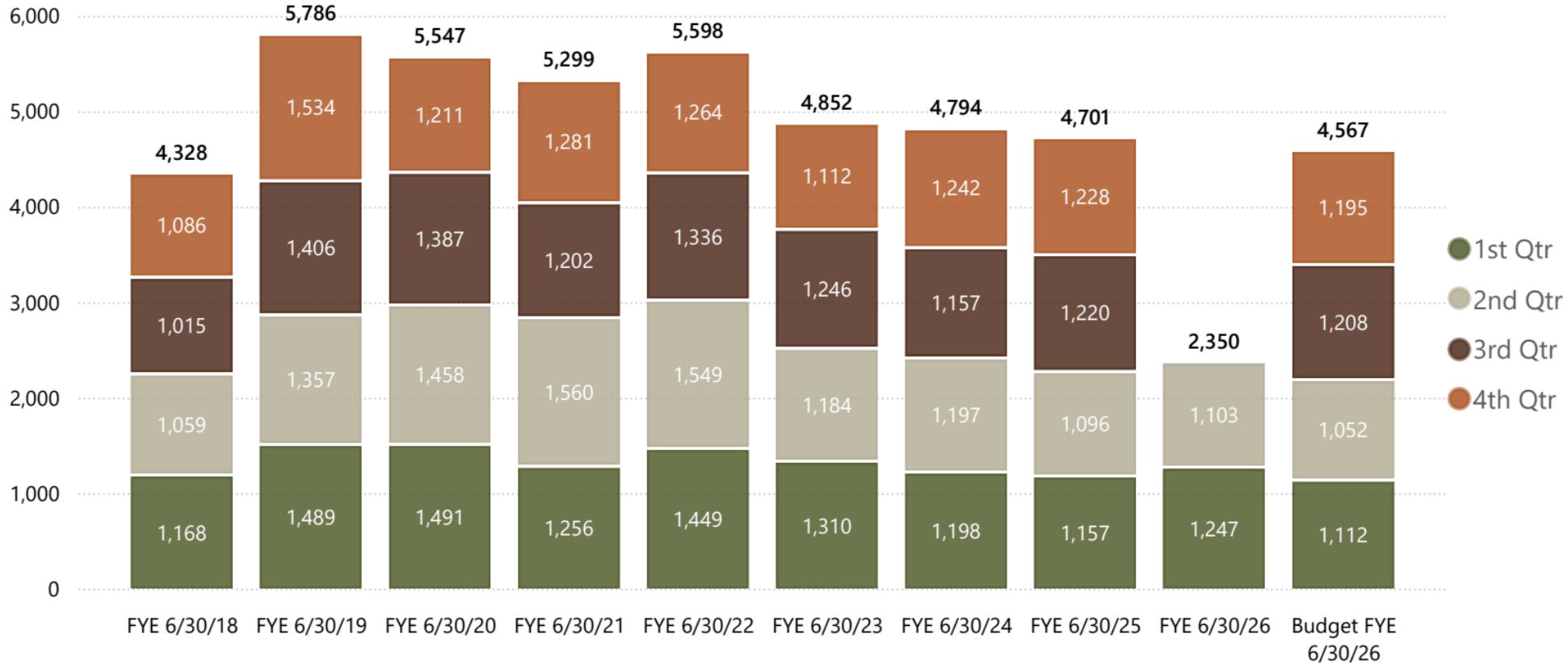
N3 - Change in Other Assets reflect fluctuations in asset accounts on the Balance Sheet that effect cash. For example, an increase in prepaid expense immediately effects cash but not EBIDA.

N4 - Change in Other Liabilities reflect fluctuations in liability accounts on the Balance Sheet that effect cash. For example, an increase in accounts payable effects EBIDA but not cash.

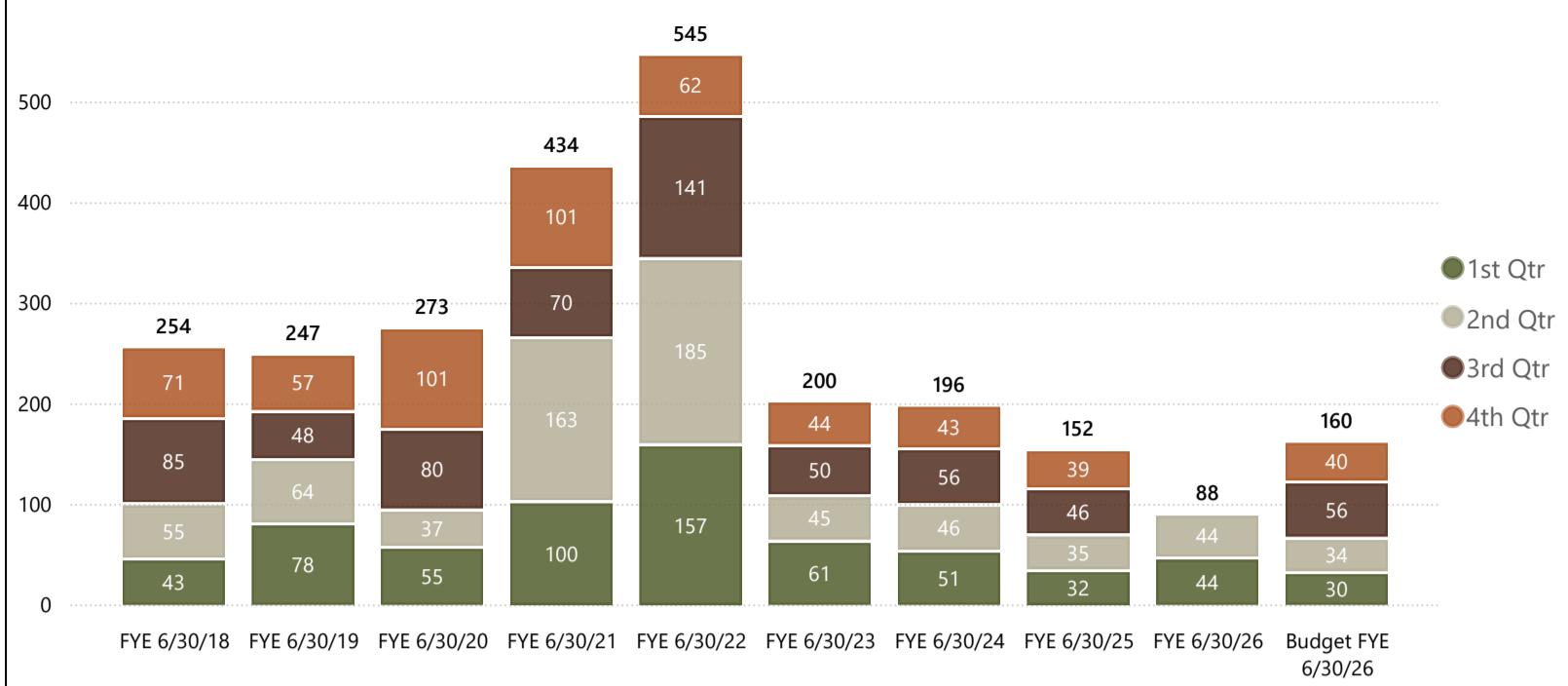
TOTAL ADMISSIONS



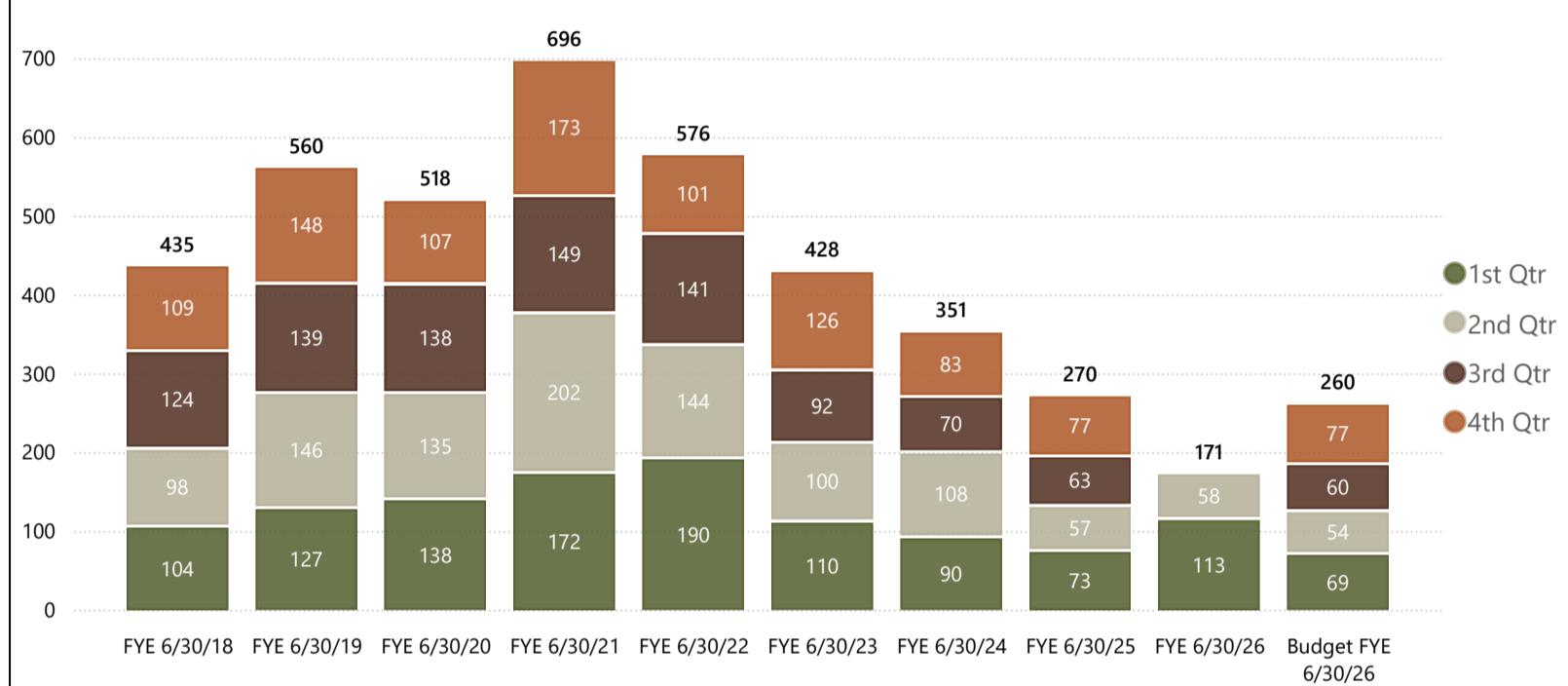
TOTAL TFH PATIENT DAYS



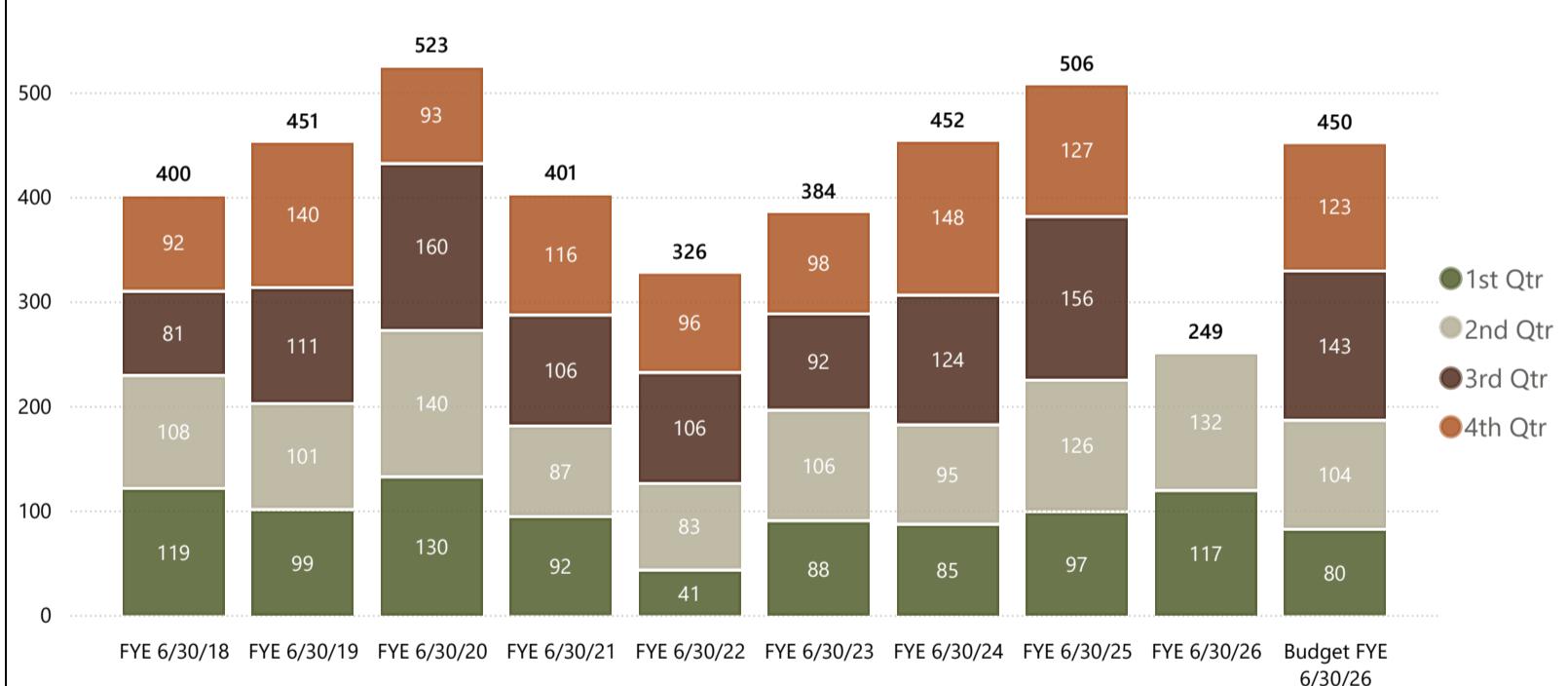
TOTAL TFH ICU INPATIENT DAYS



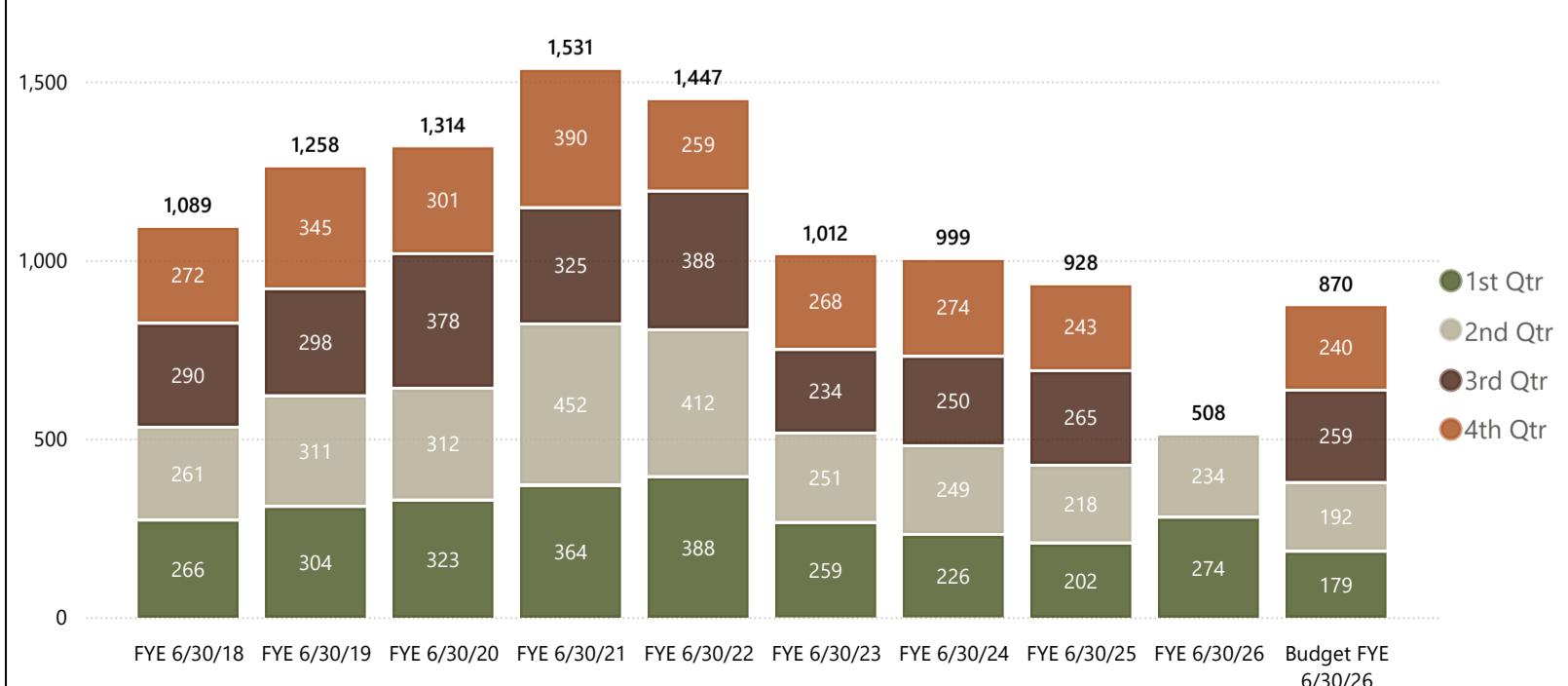
TOTAL TFH ICU STEPDOWN DAYS



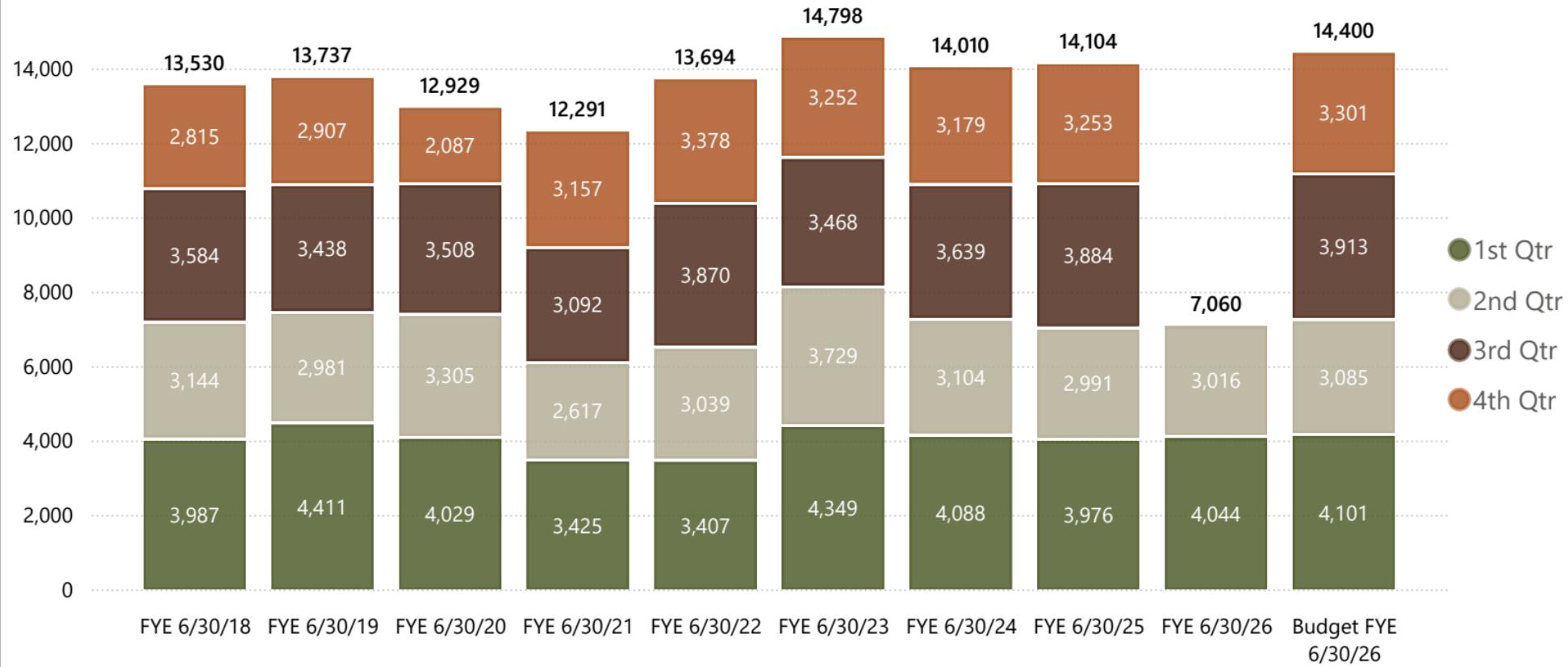
TOTAL TFH ICU MED/SURG DAYS



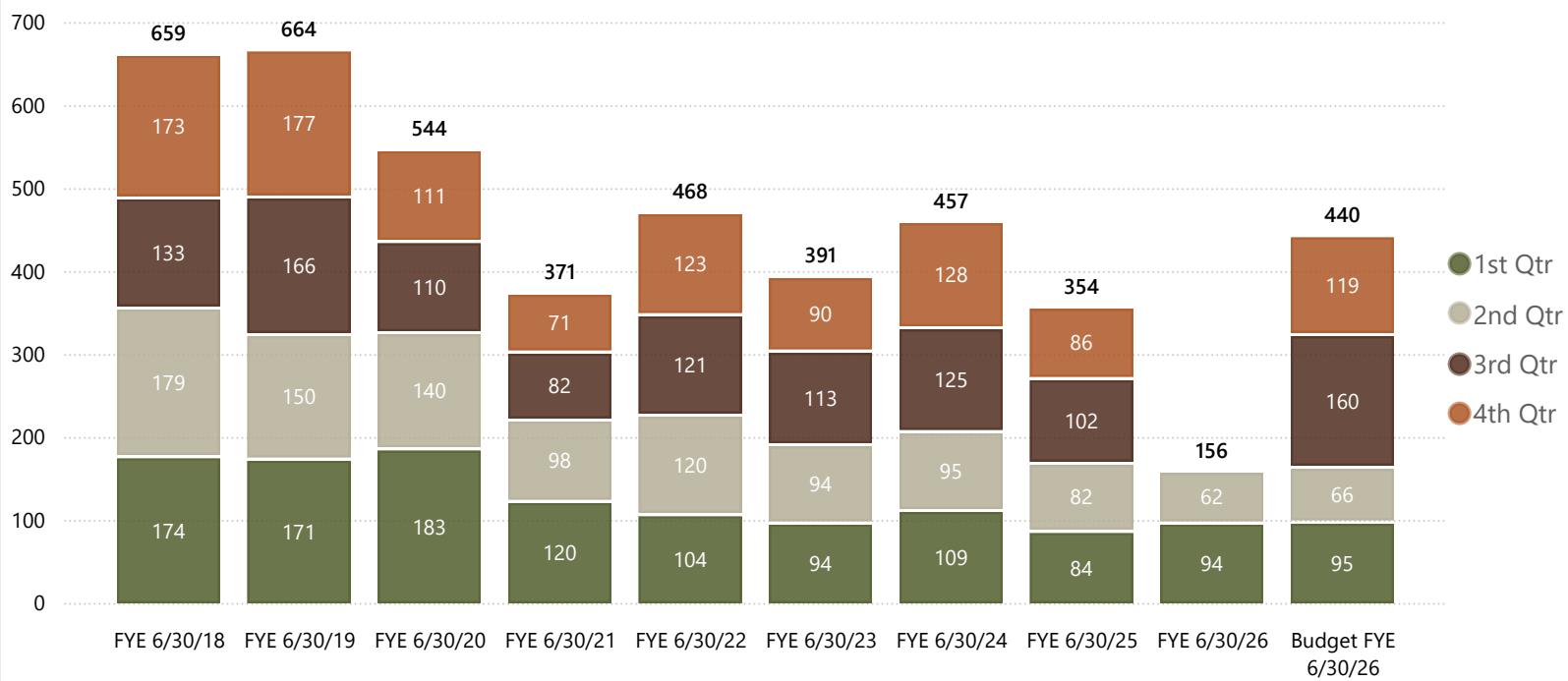
TOTAL TFH ICU DAYS



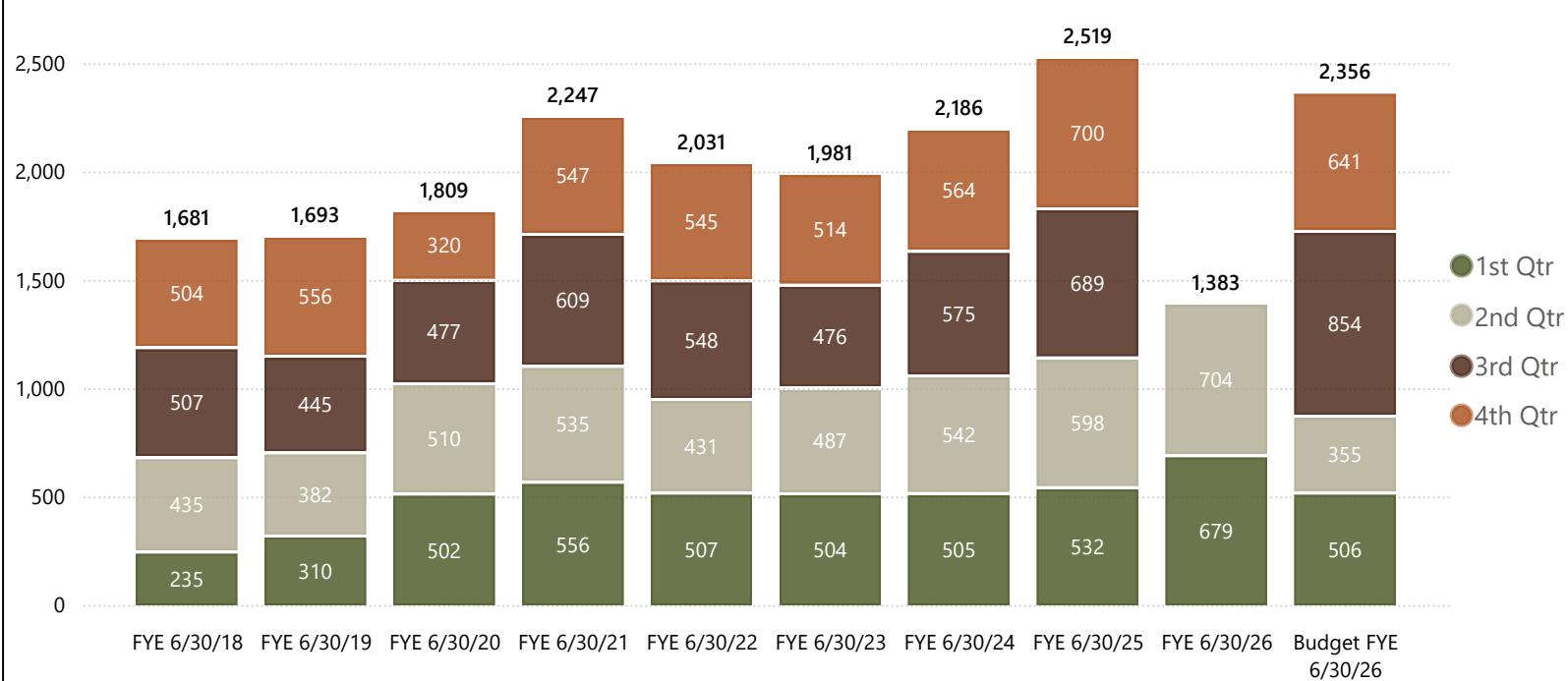
TOTAL TFH ER VISITS



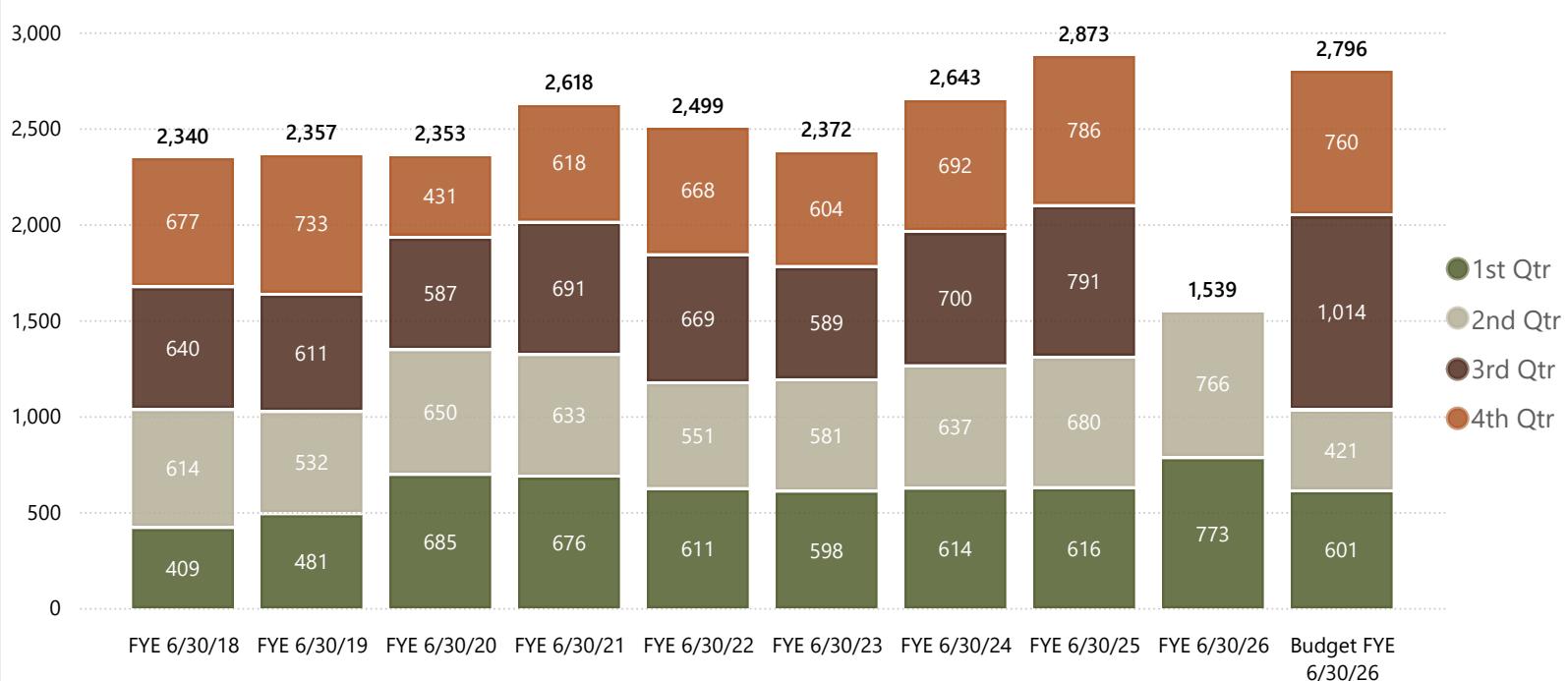
TOTAL TFH INPATIENT OR CASES



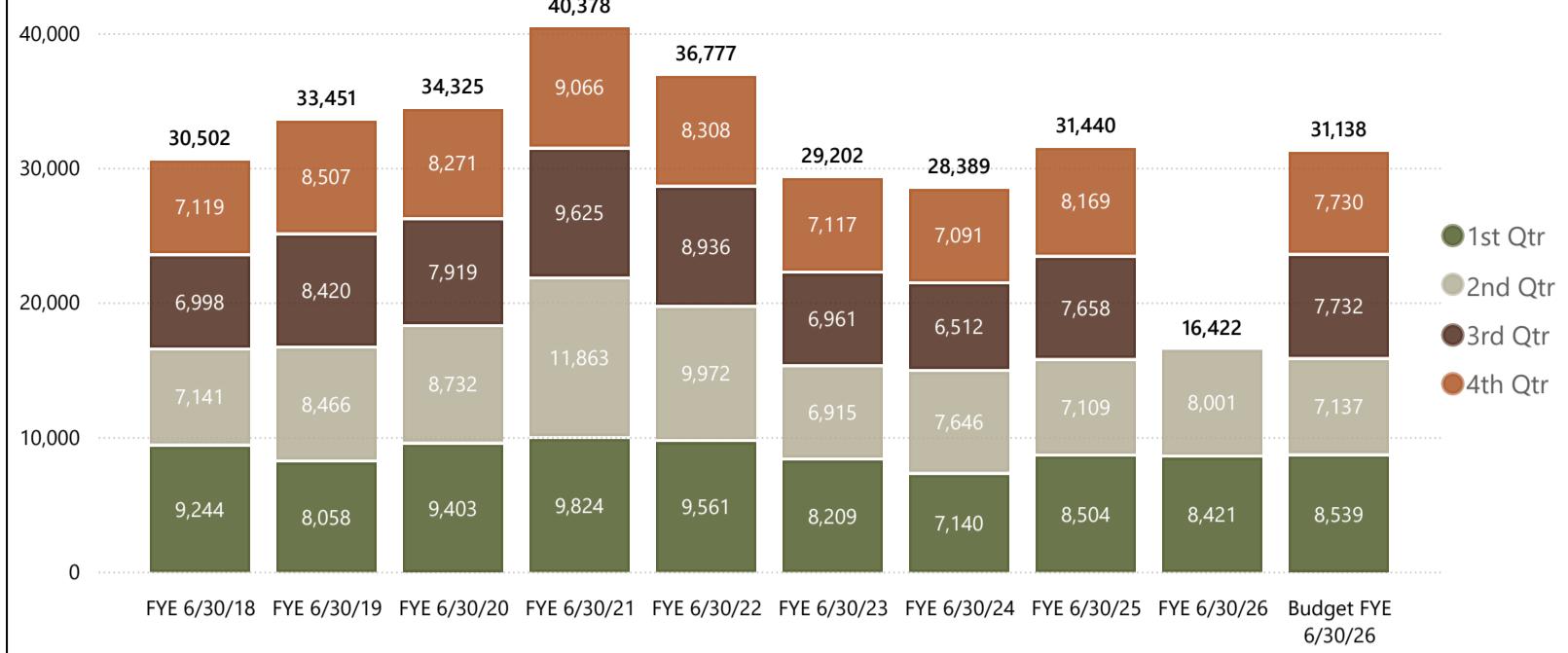
TOTAL TFH OUTPATIENT OR CASES



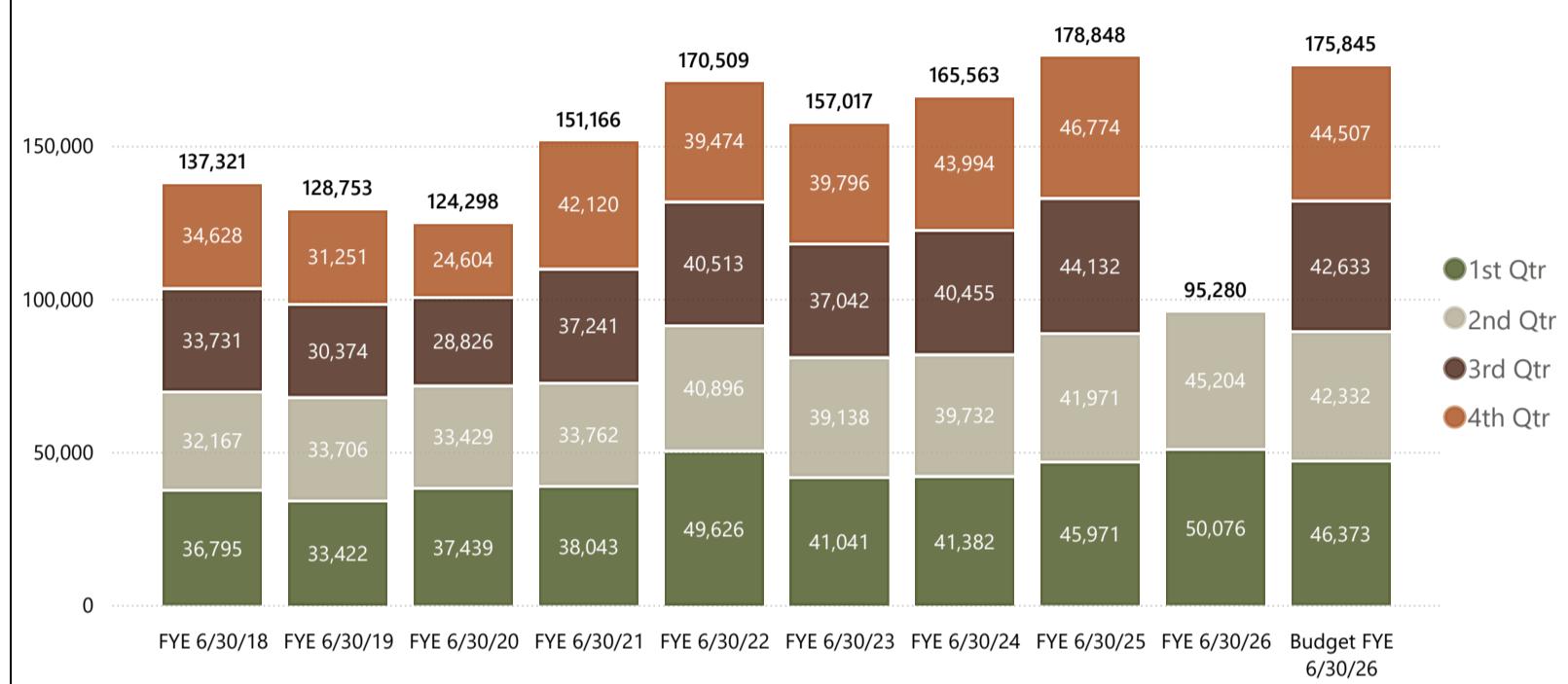
TOTAL TFH OR CASES



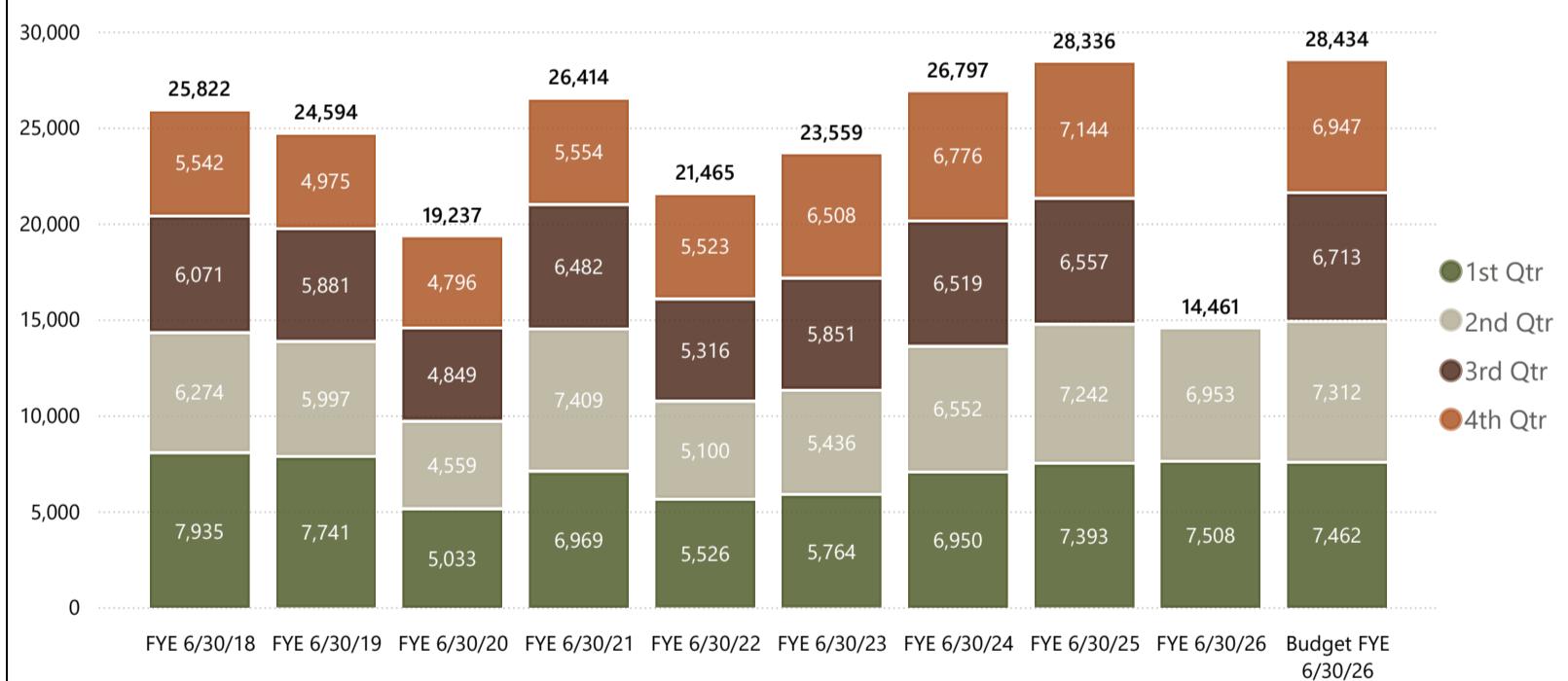
TOTAL TFH INPATIENT LAB TESTS



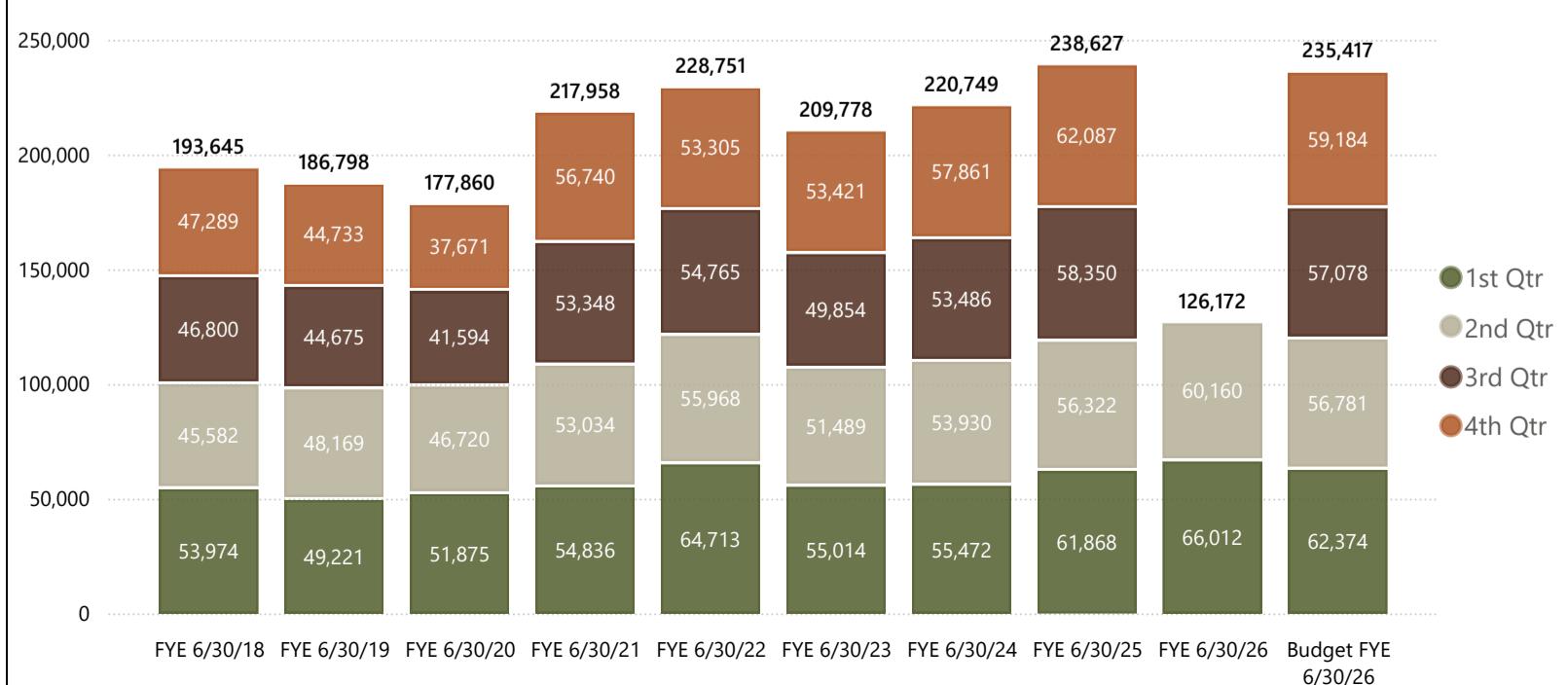
TOTAL TFH OUTPATIENT LAB TESTS



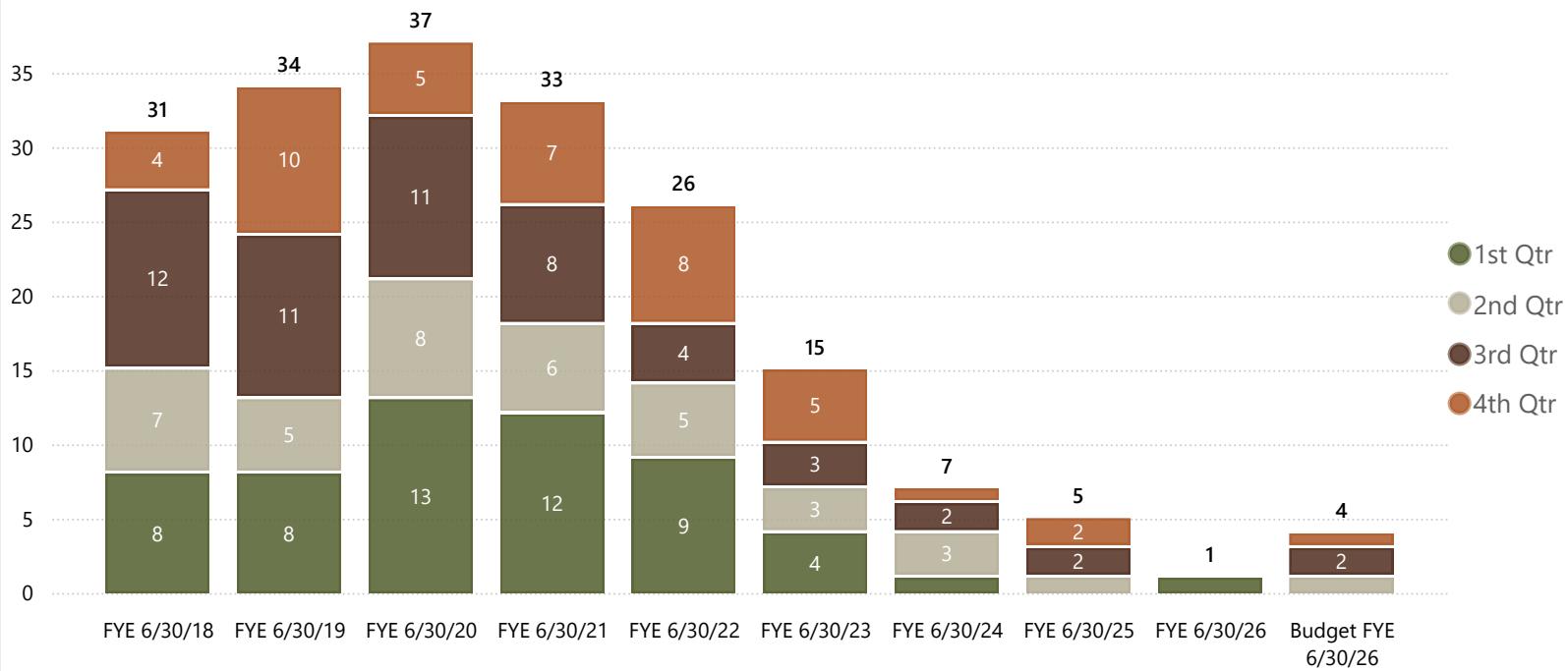
TOTAL TFH OTHER OUTPATIENT LAB TESTS



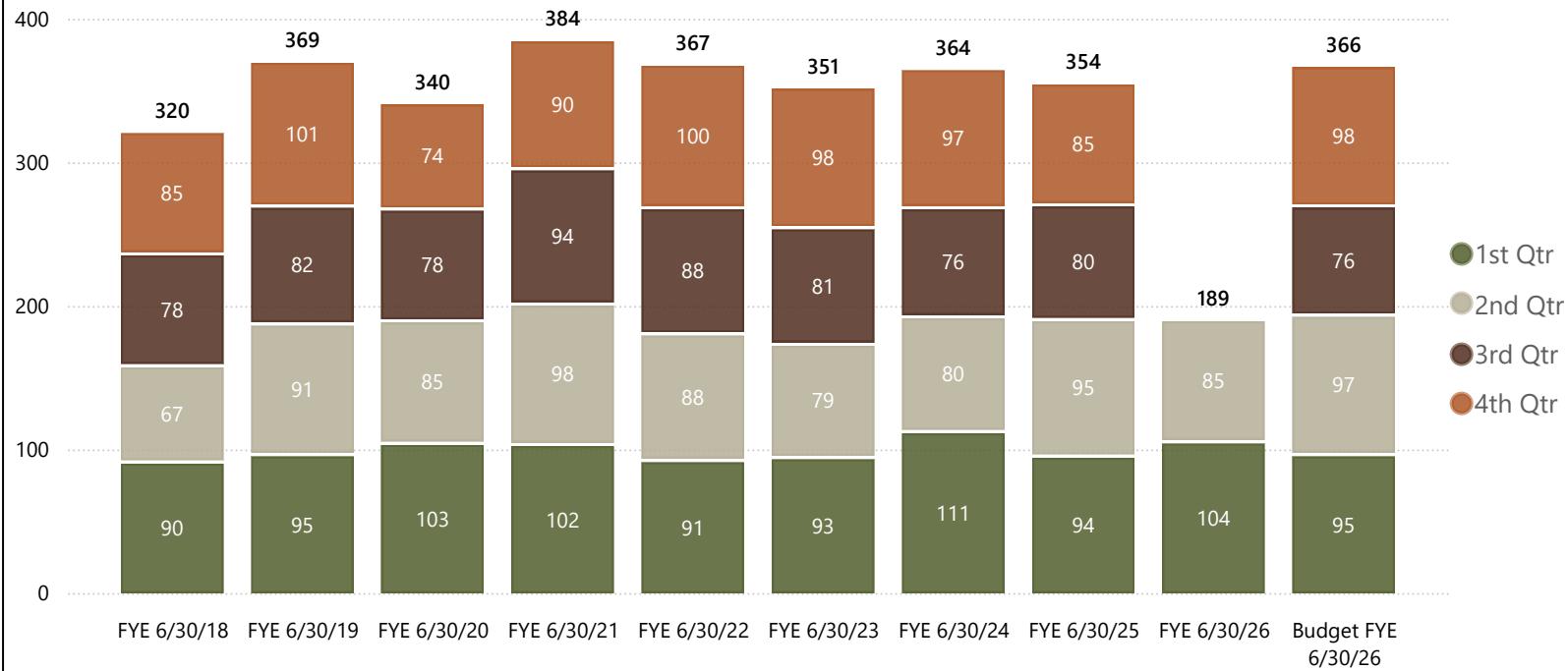
TOTAL TFH LAB TESTS



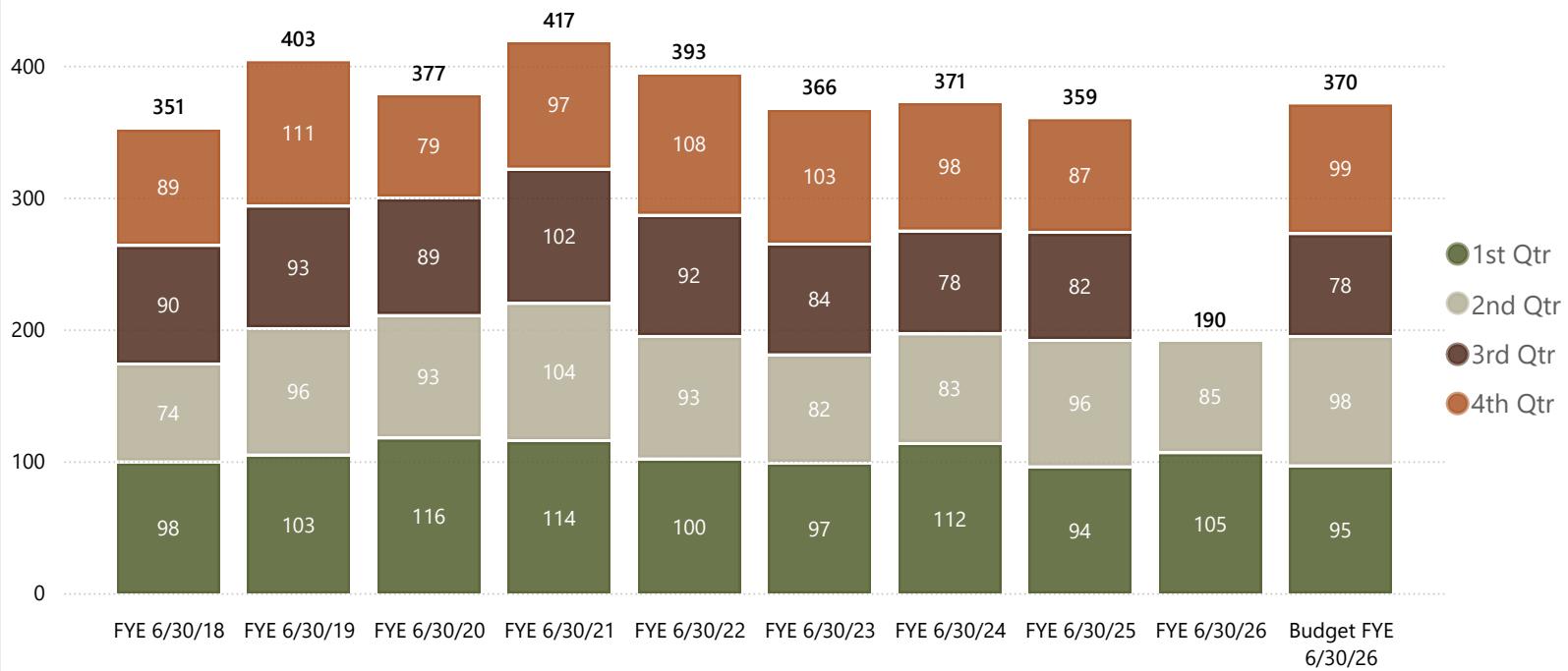
TOTAL TFH NUCLEAR MEDICINE INPATIENT EXAMS



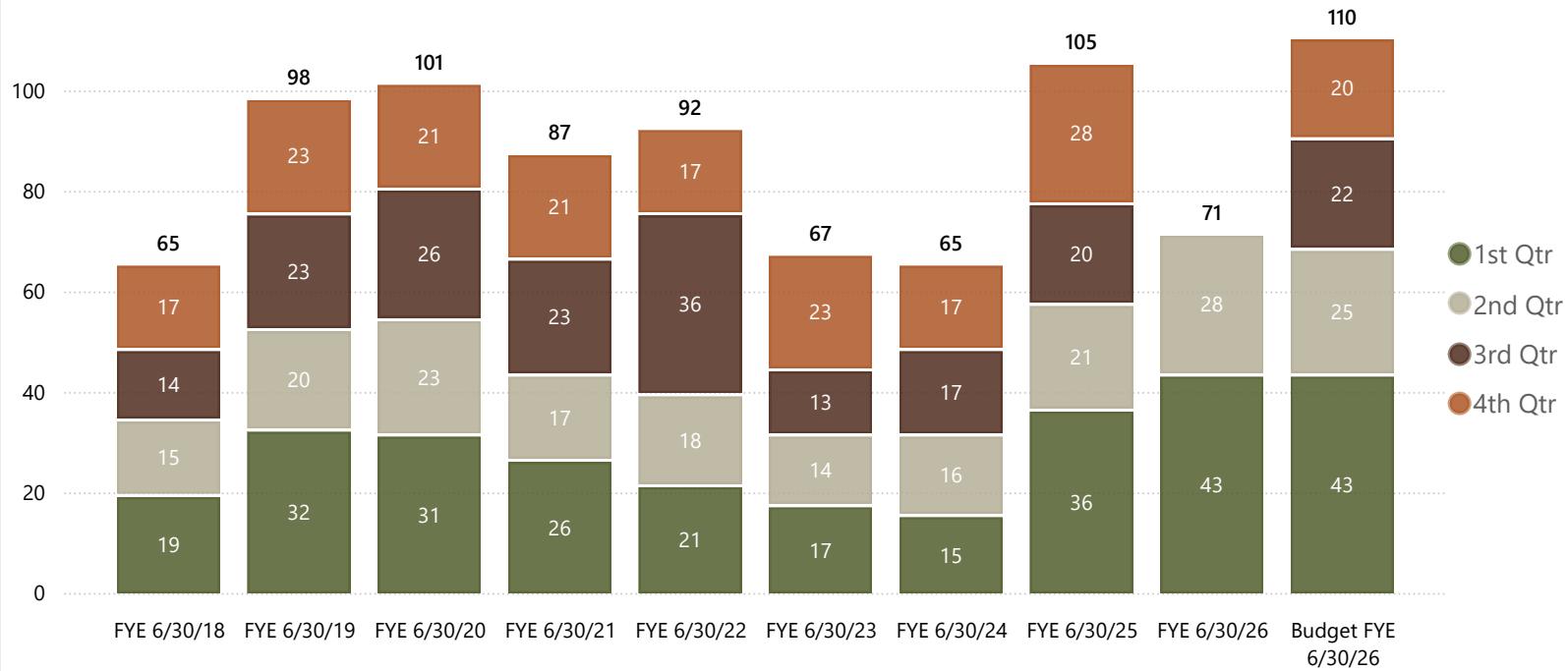
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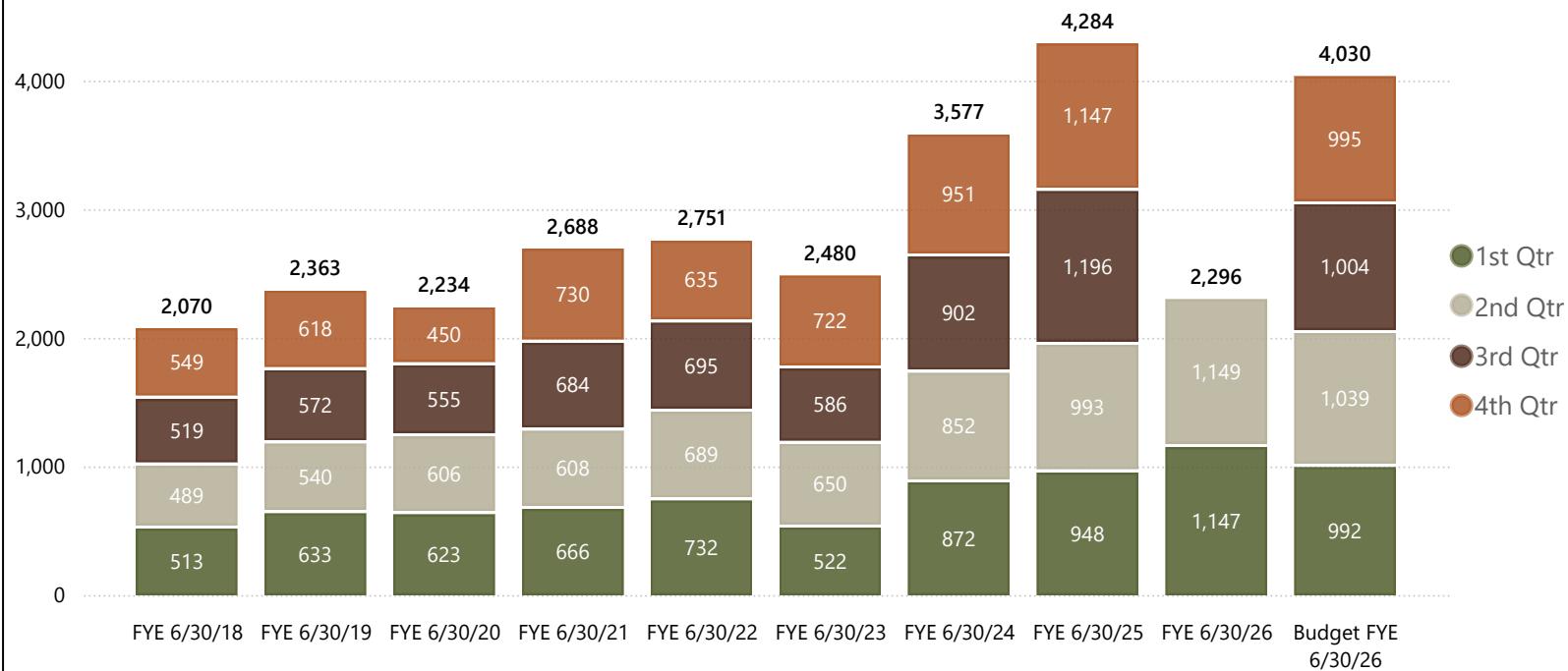
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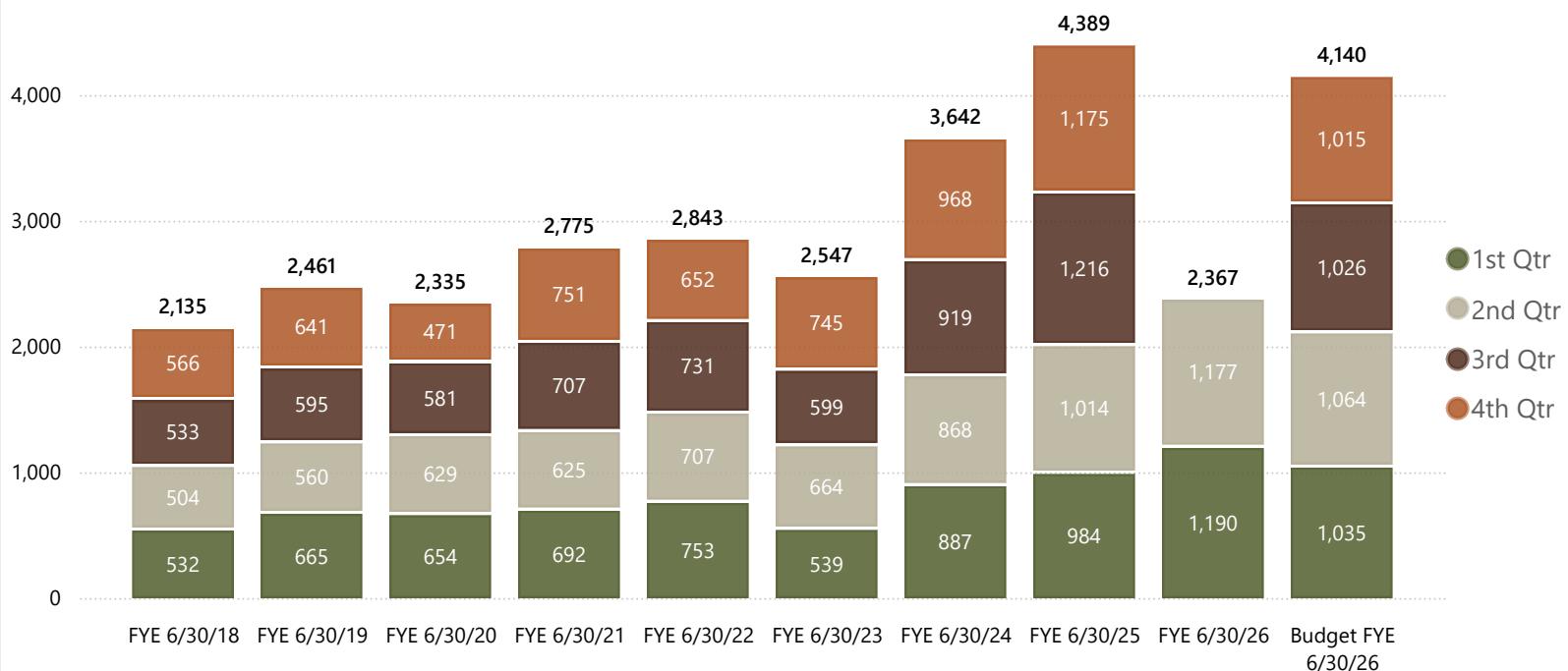
TOTAL TFH MRI INPATIENT EXAMS



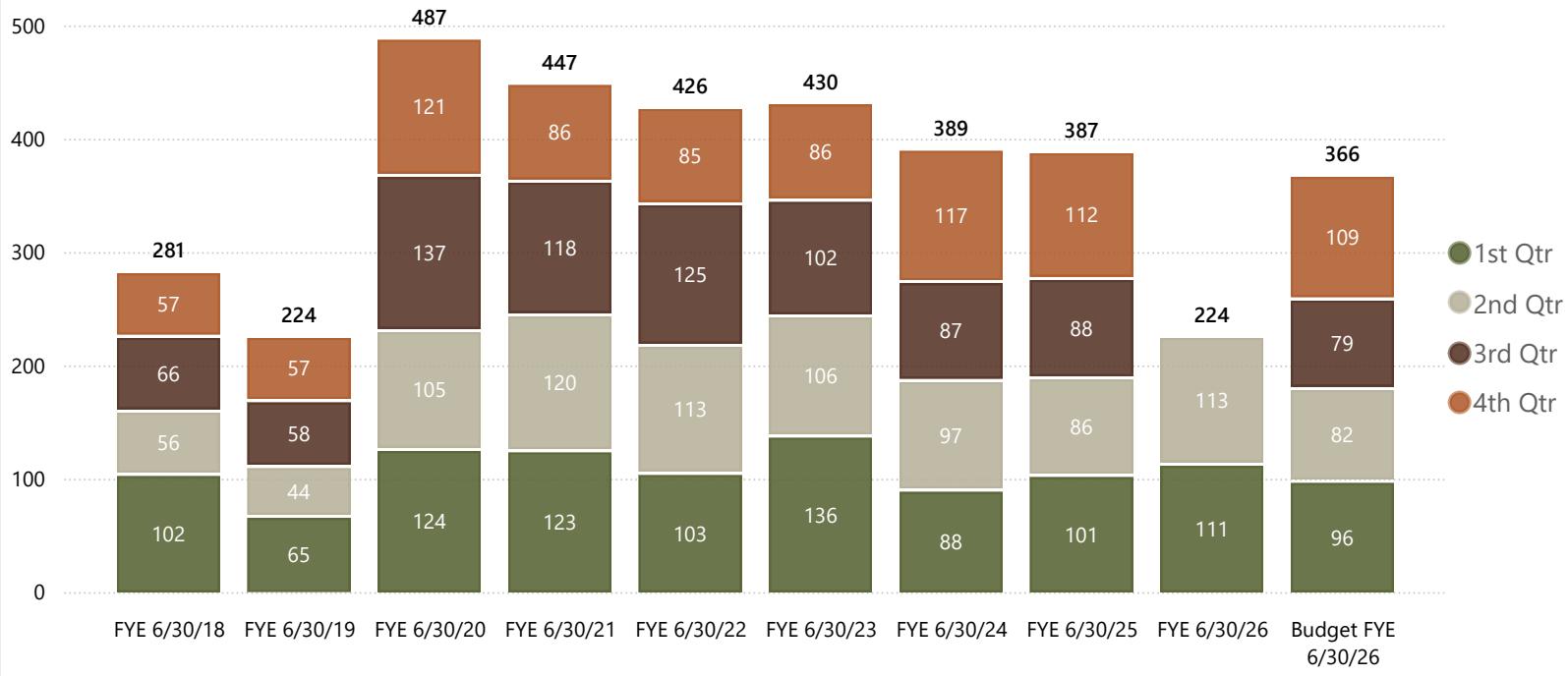
TOTAL TFH MRI OUTPATIENT EXAMS



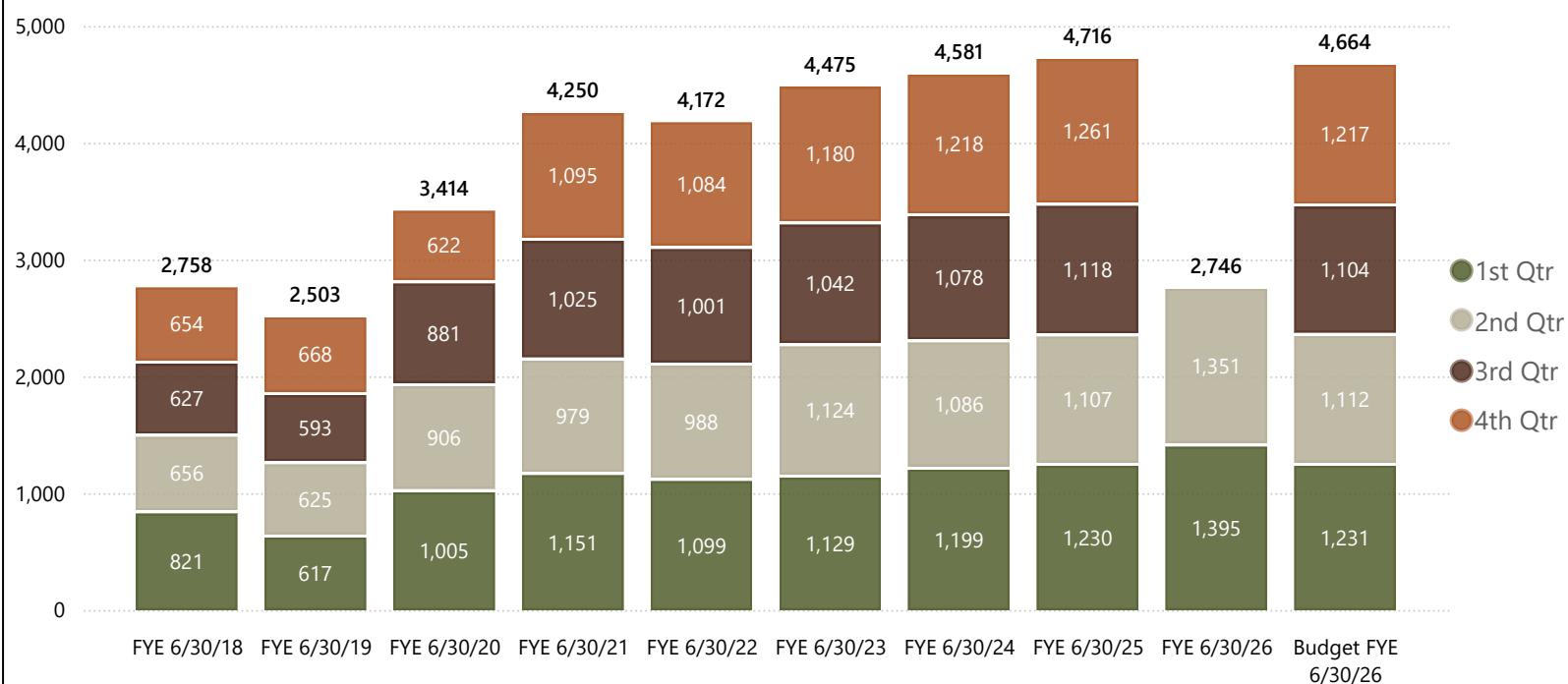
TOTAL TFH MRI EXAMS



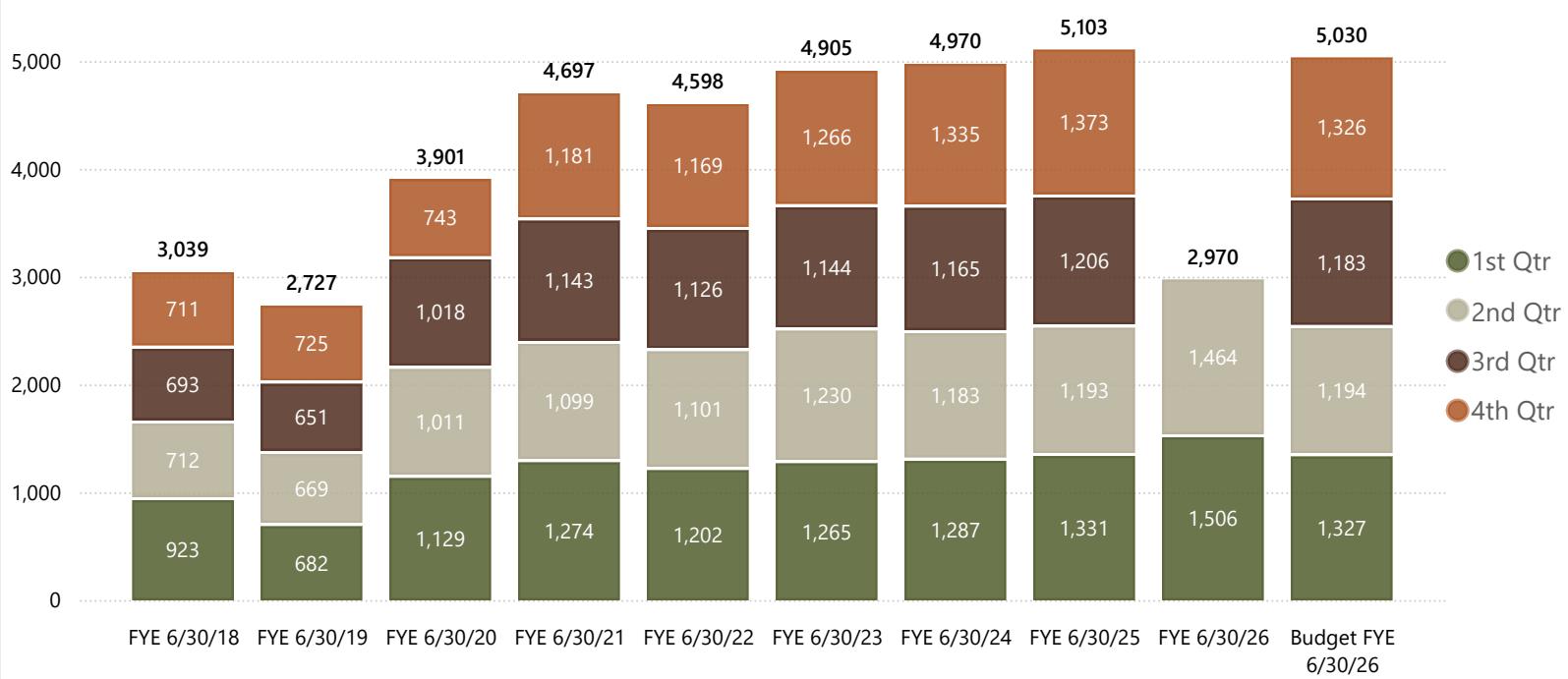
TOTAL TFH ULTRASOUND INPATIENT EXAMS



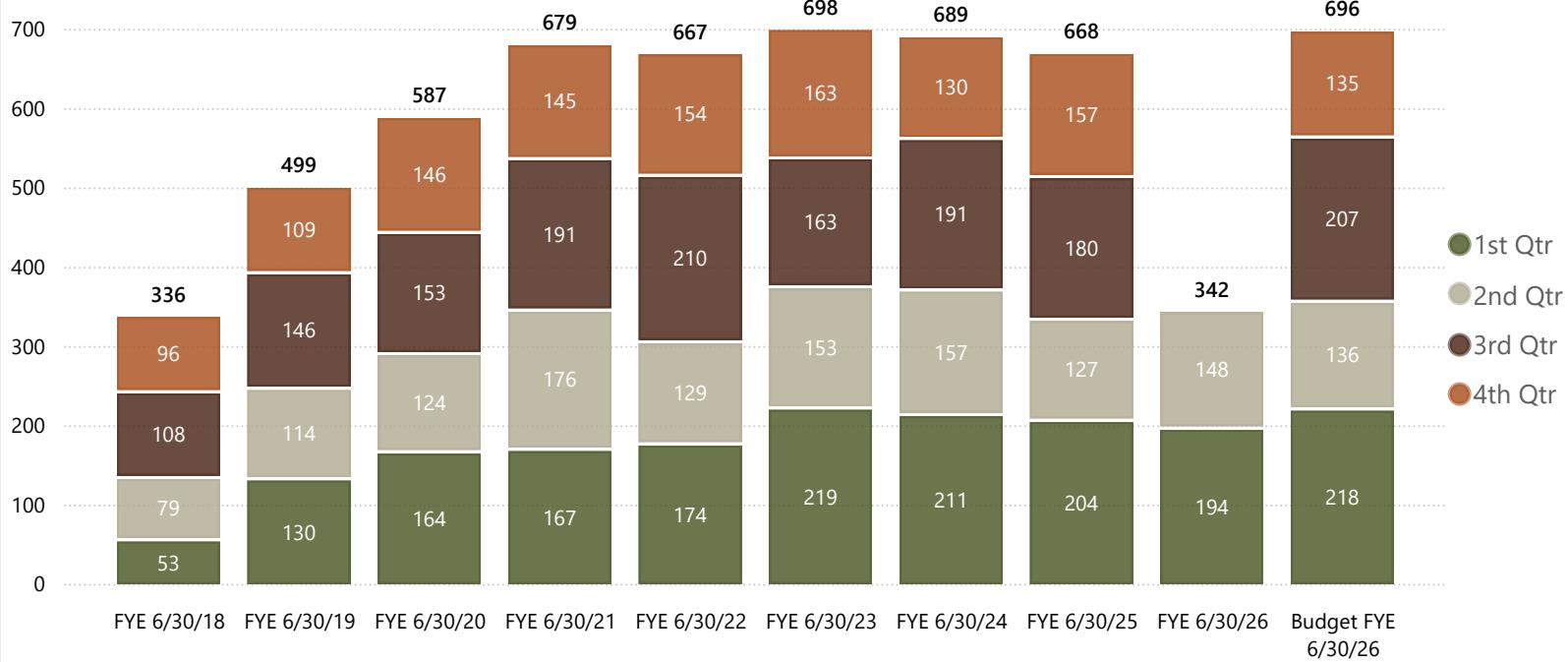
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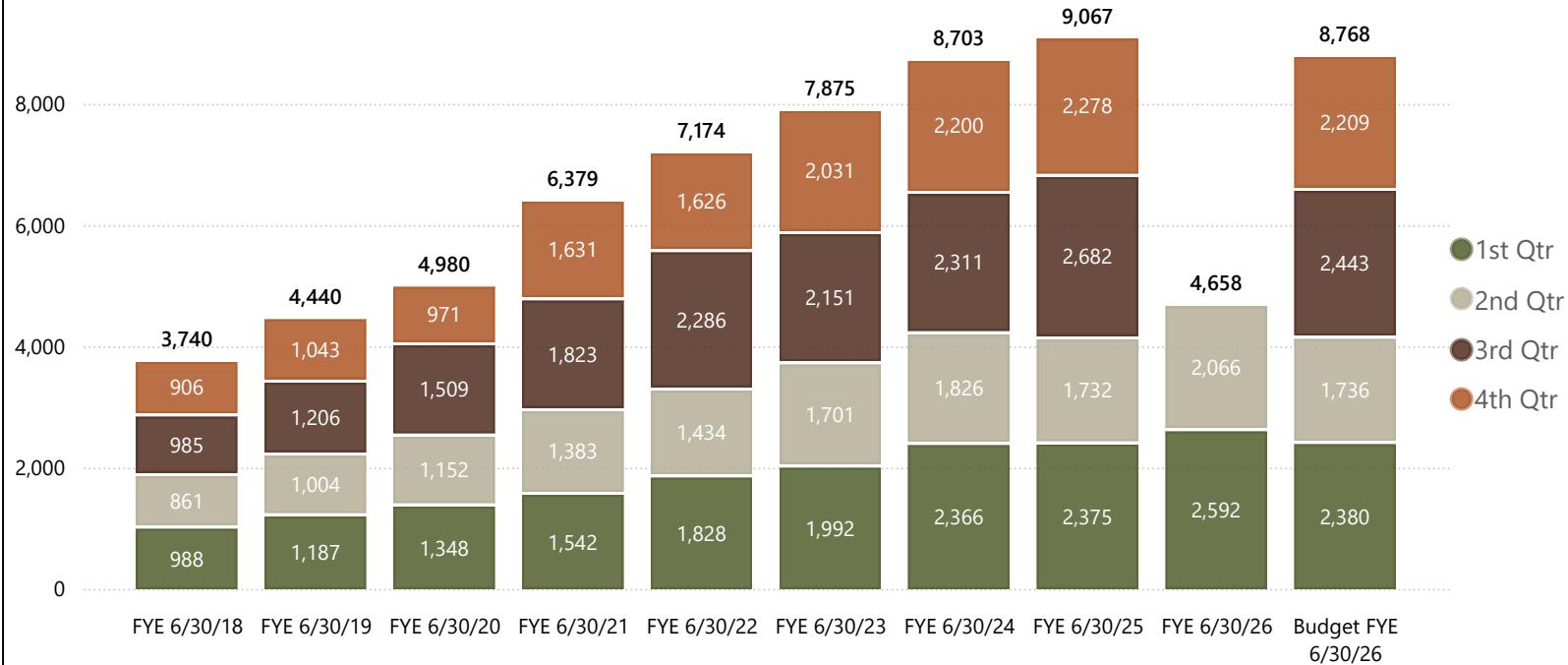
TOTAL TFH ULTRASOUND EXAMS



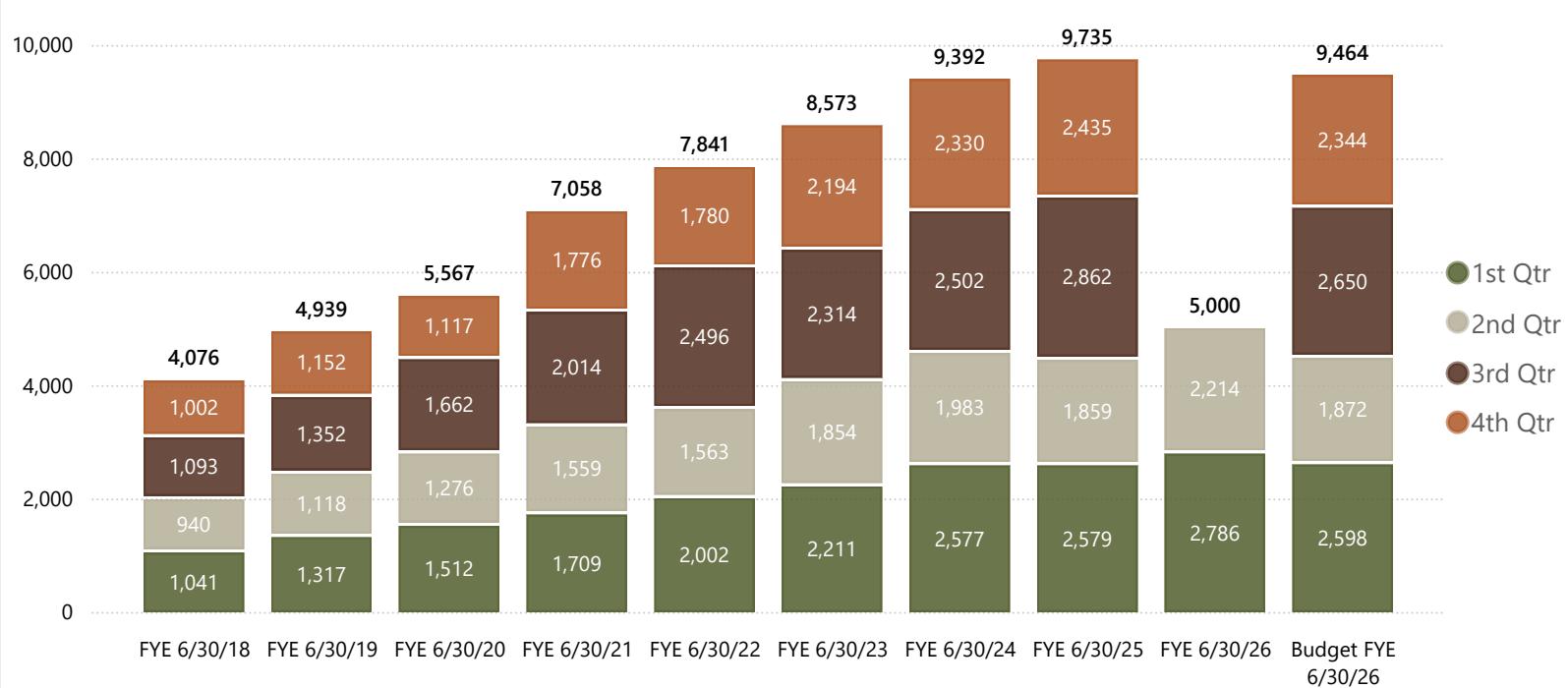
TOTAL TFH CT INPATIENT EXAMS



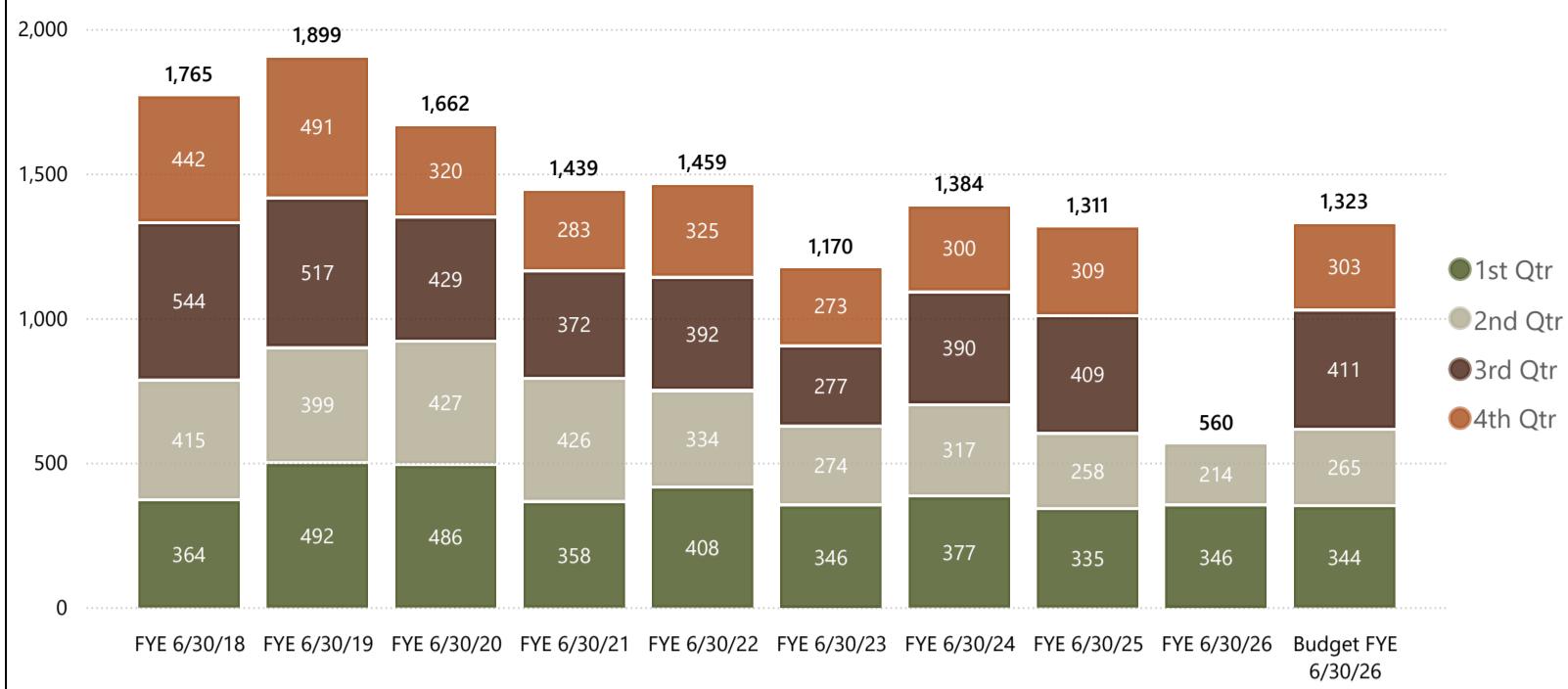
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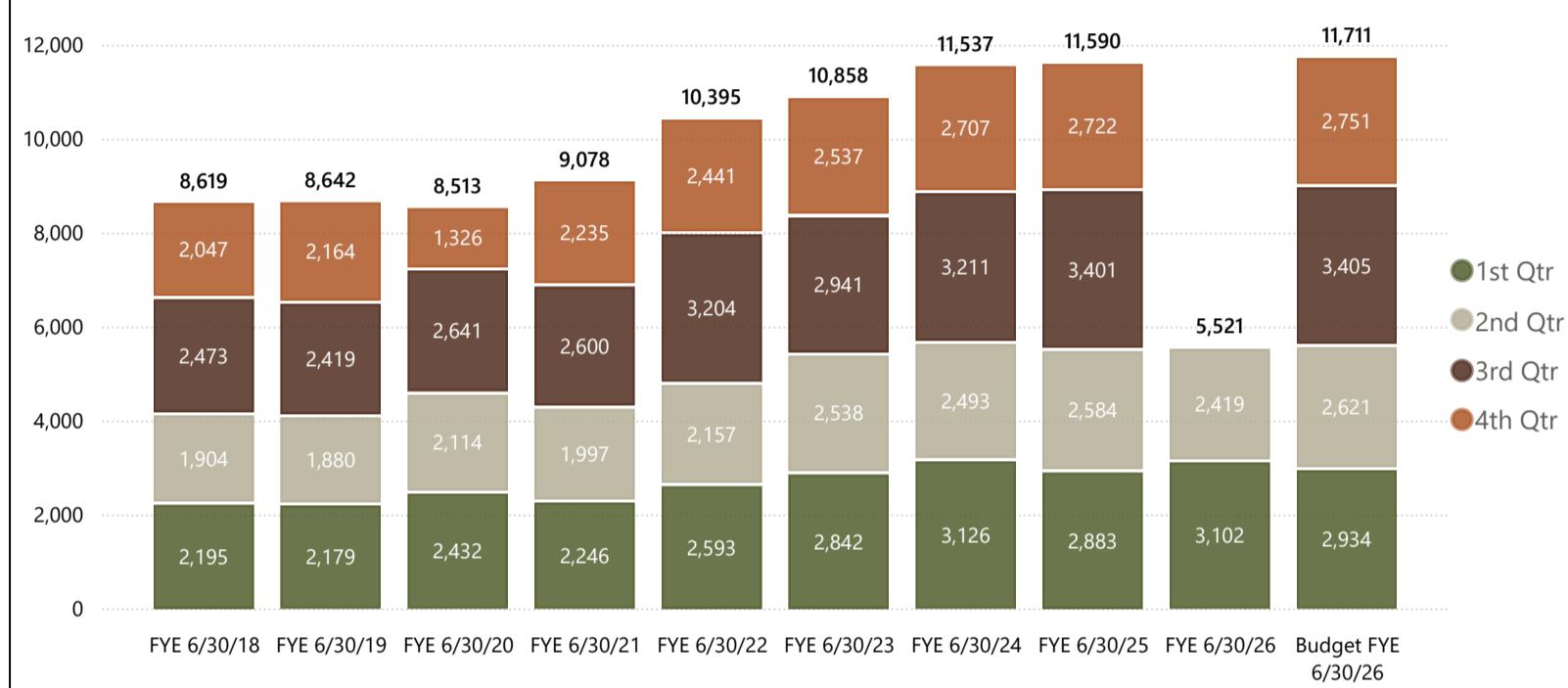
TOTAL TFH CT EXAMS



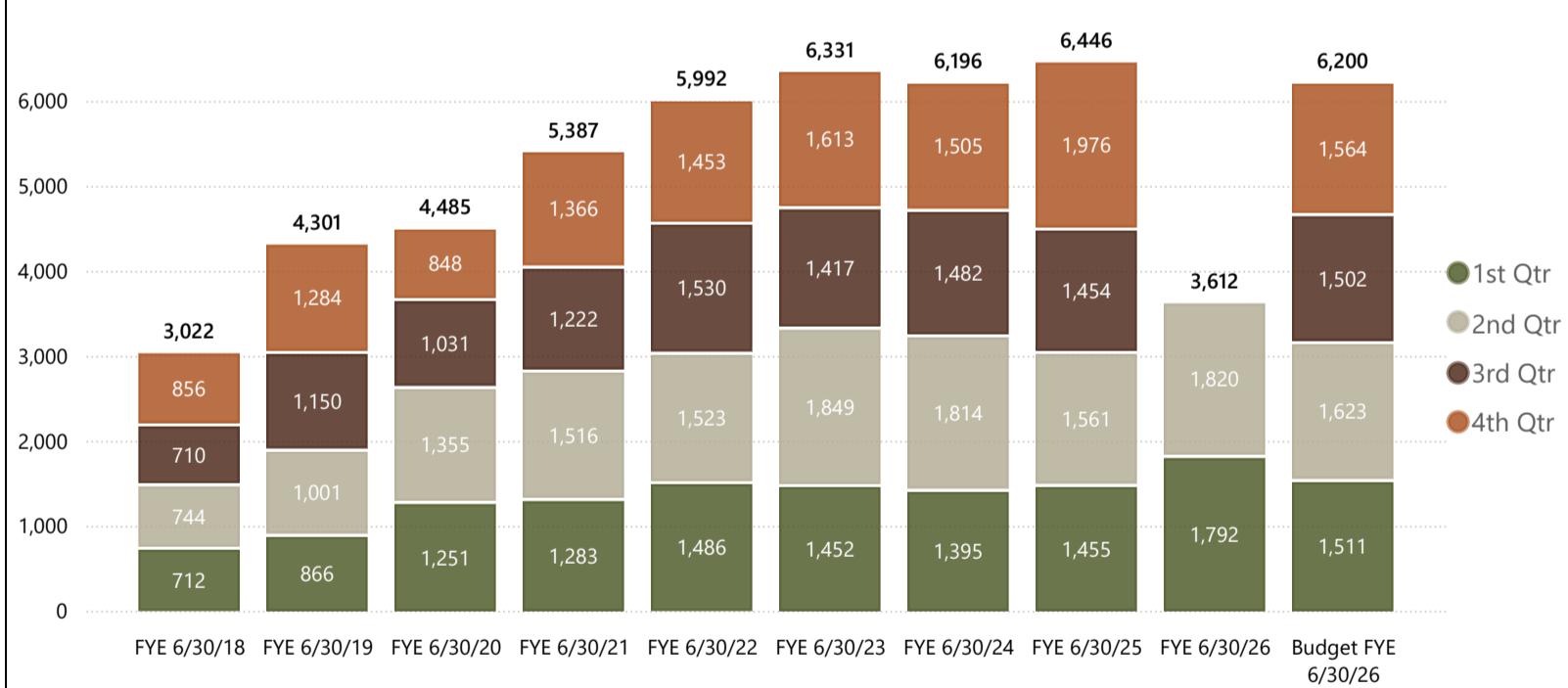
TOTAL TFH INPATIENT DIAGNOSTIC IMAGING EXAMS



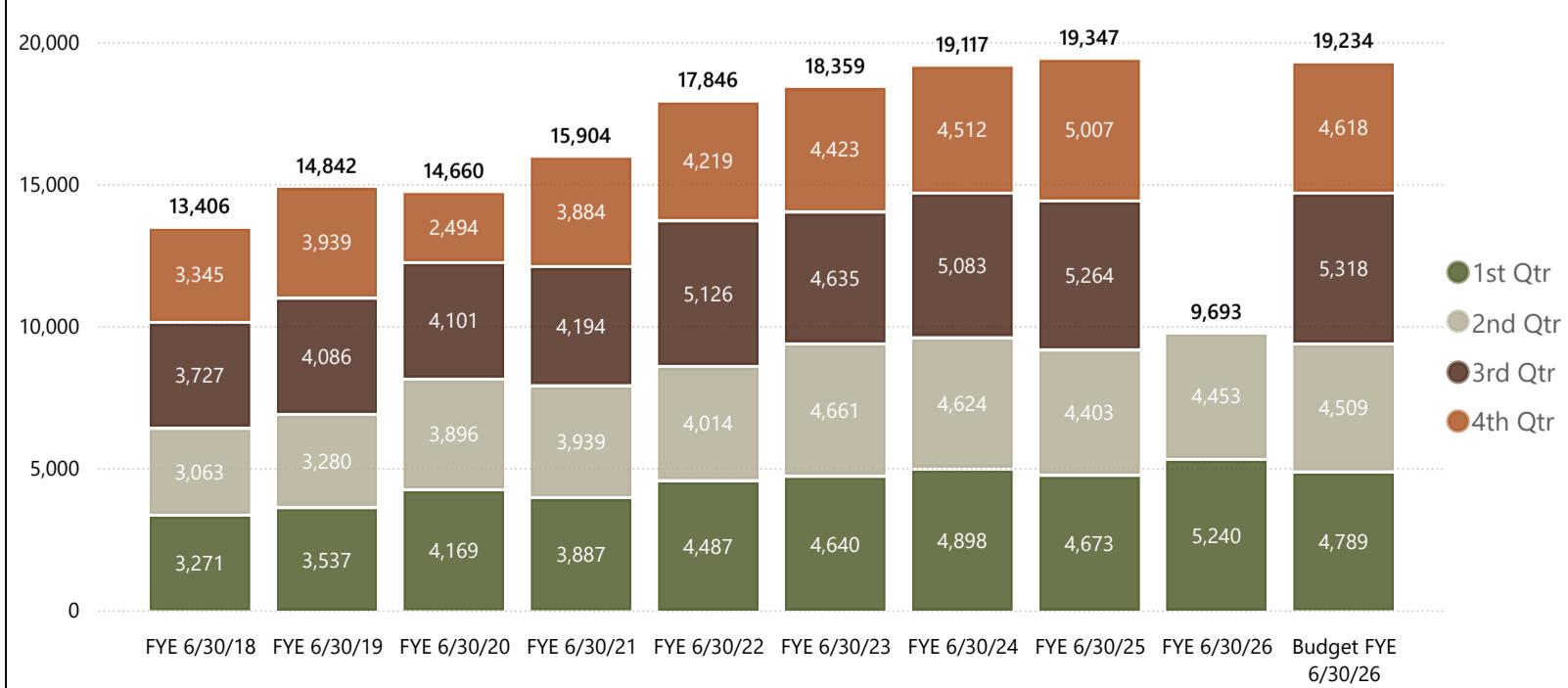
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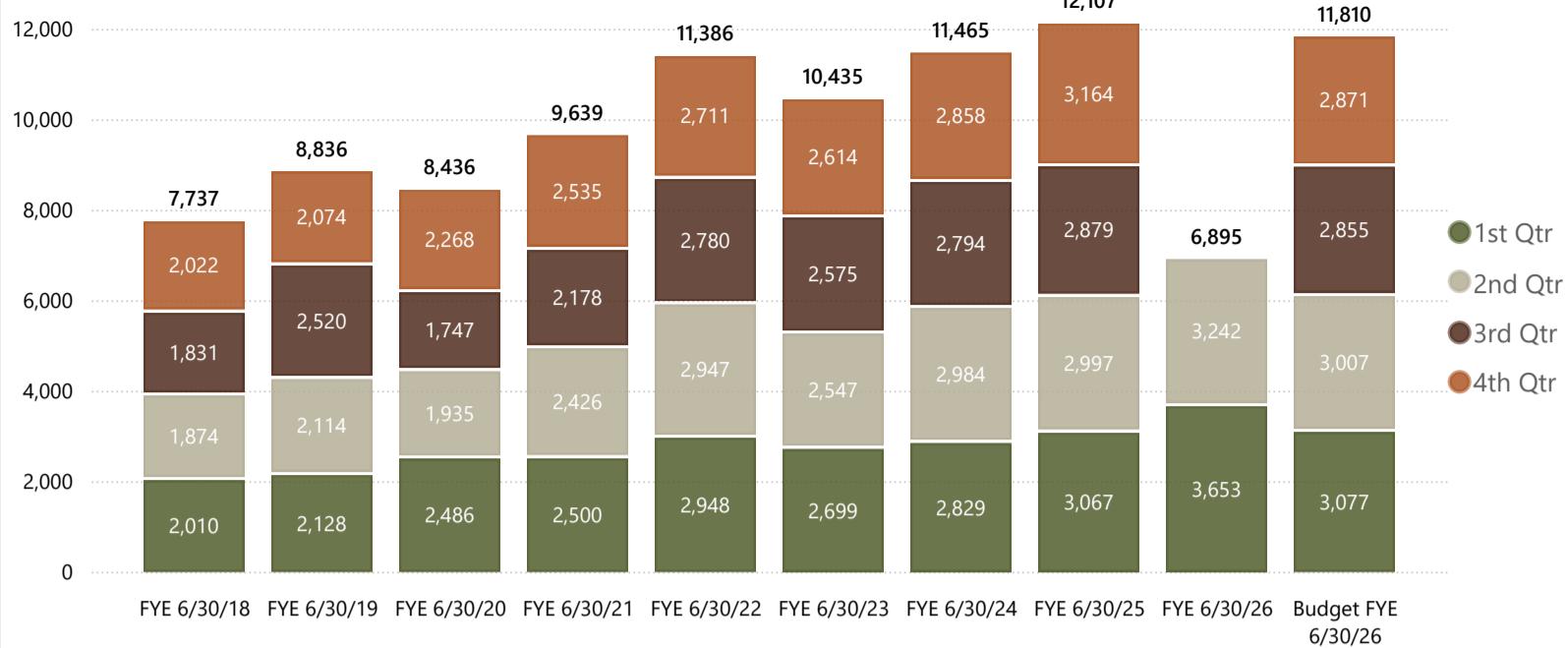
TOTAL TFH MAMMOGRAPHY EXAMS



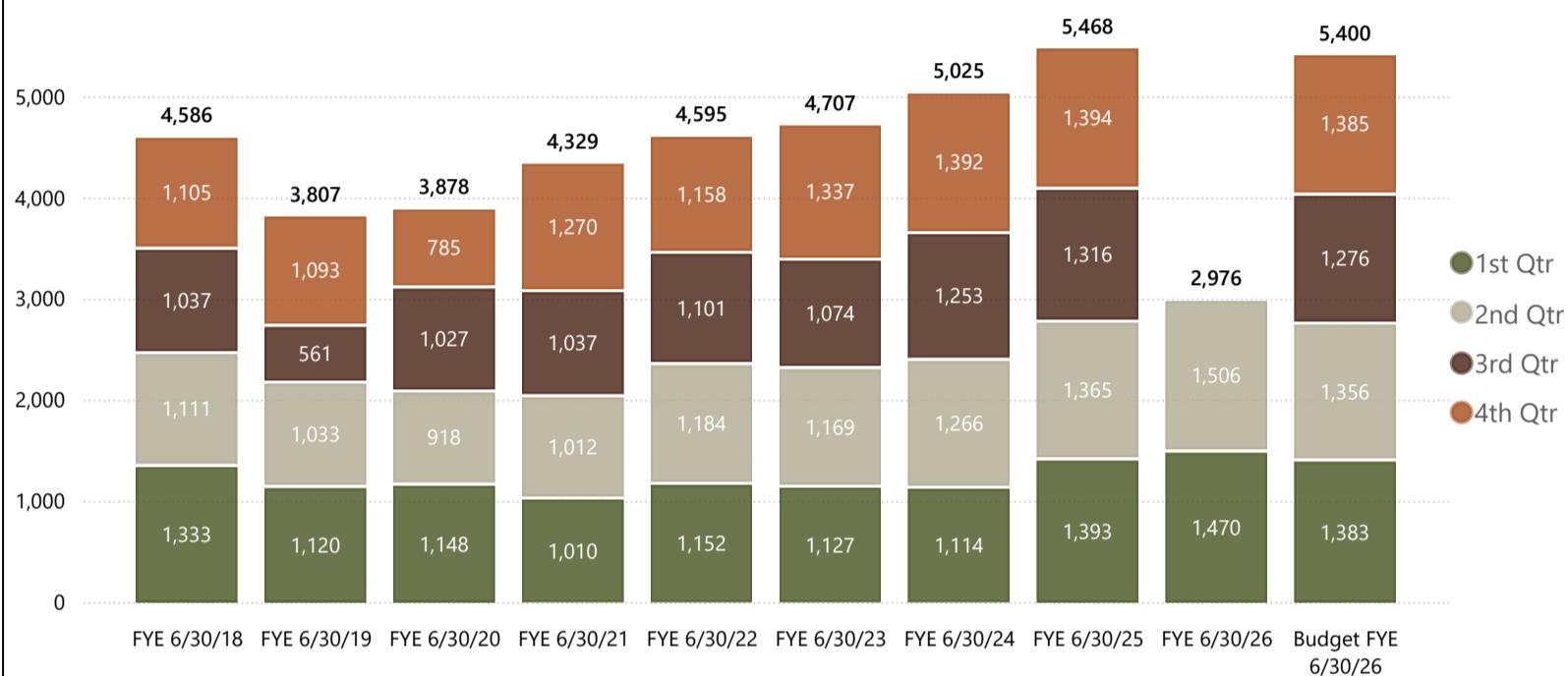
TOTAL TFH DIAGNOSTIC IMAGING EXAMS



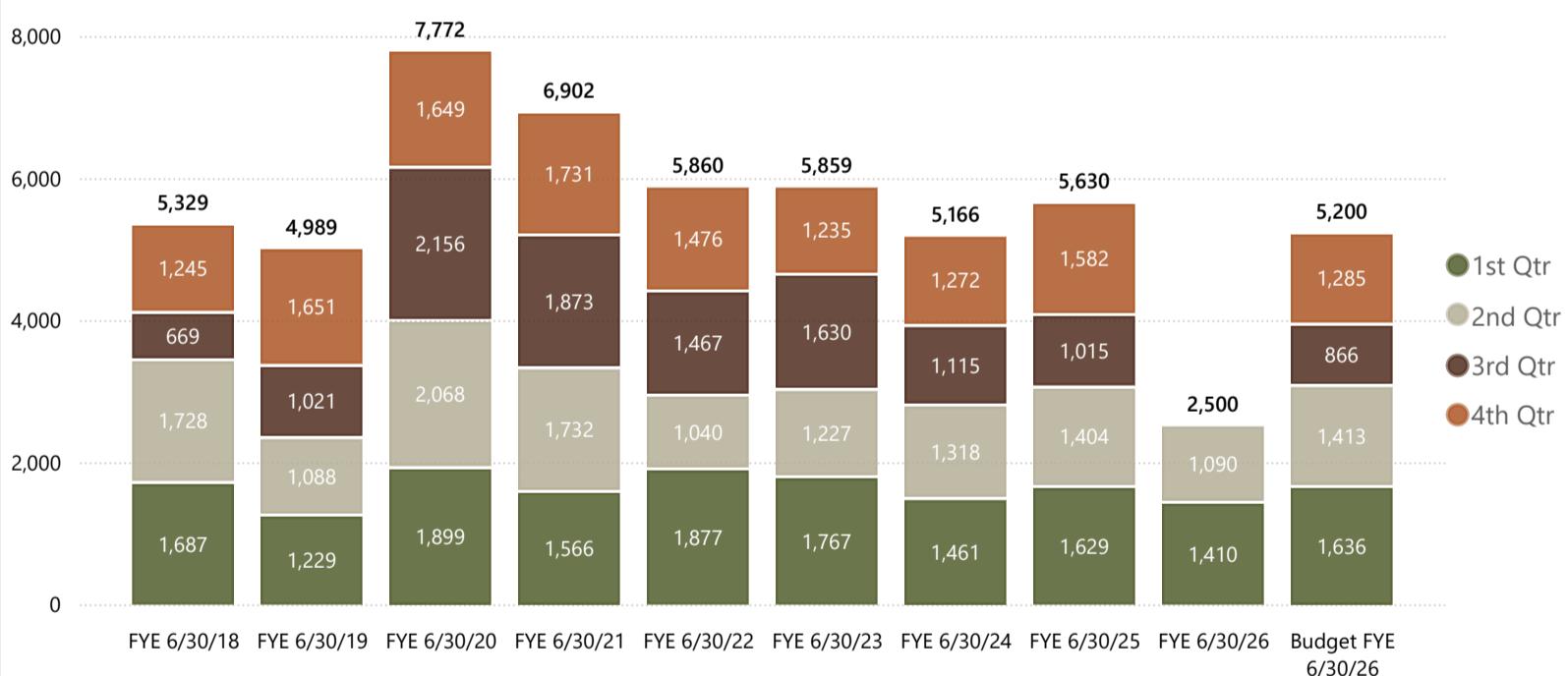
TOTAL TFH MEDICAL ONCOLOGY PROCEDURES



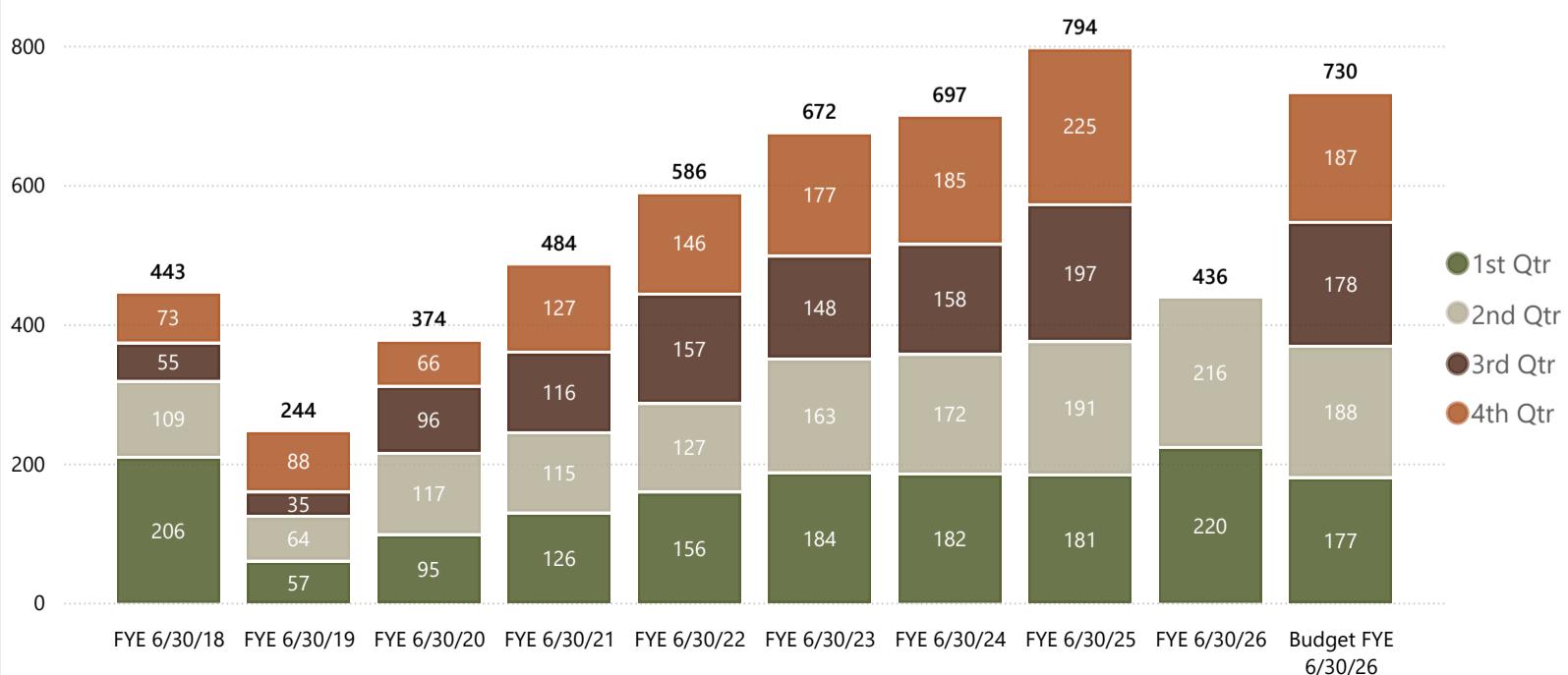
TOTAL TFH MSC MEDICAL ONCOLOGY VISITS



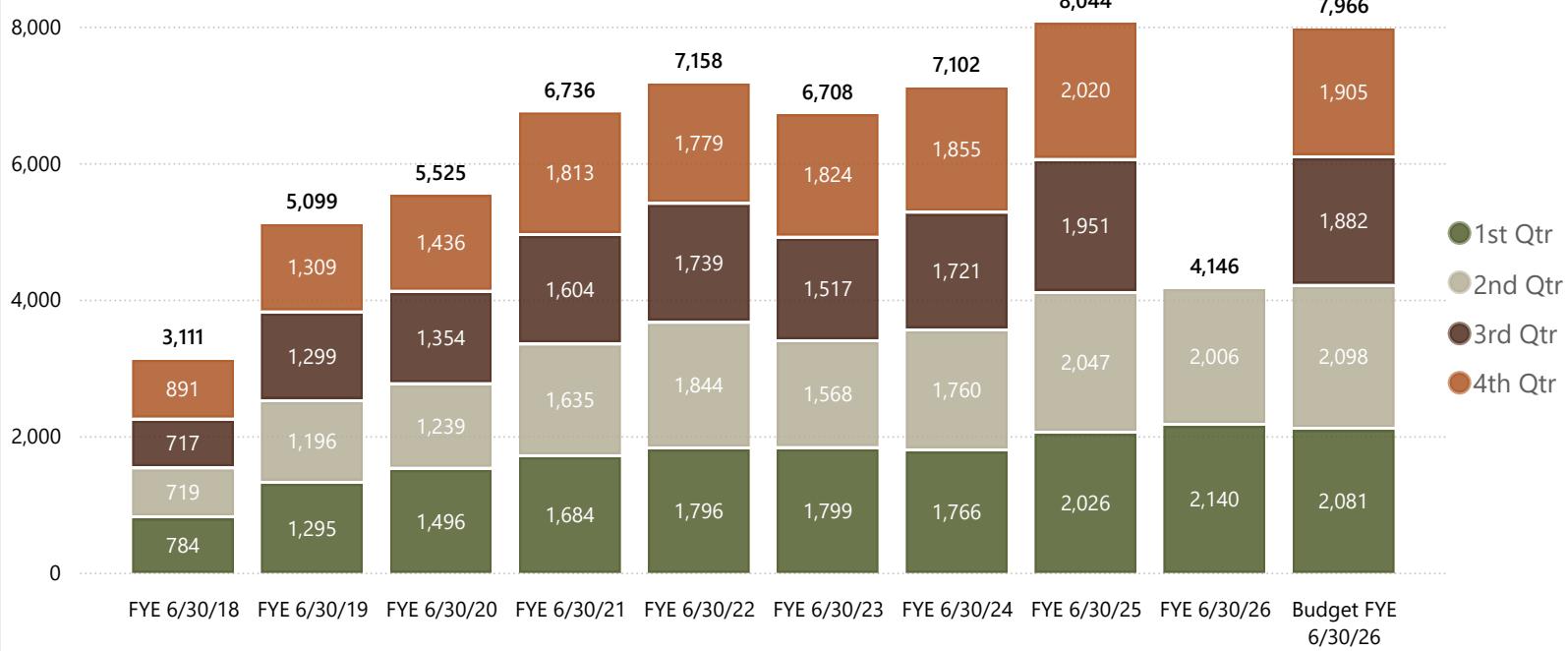
TOTAL TFH RADIATION ONCOLOGY PROCEDURES



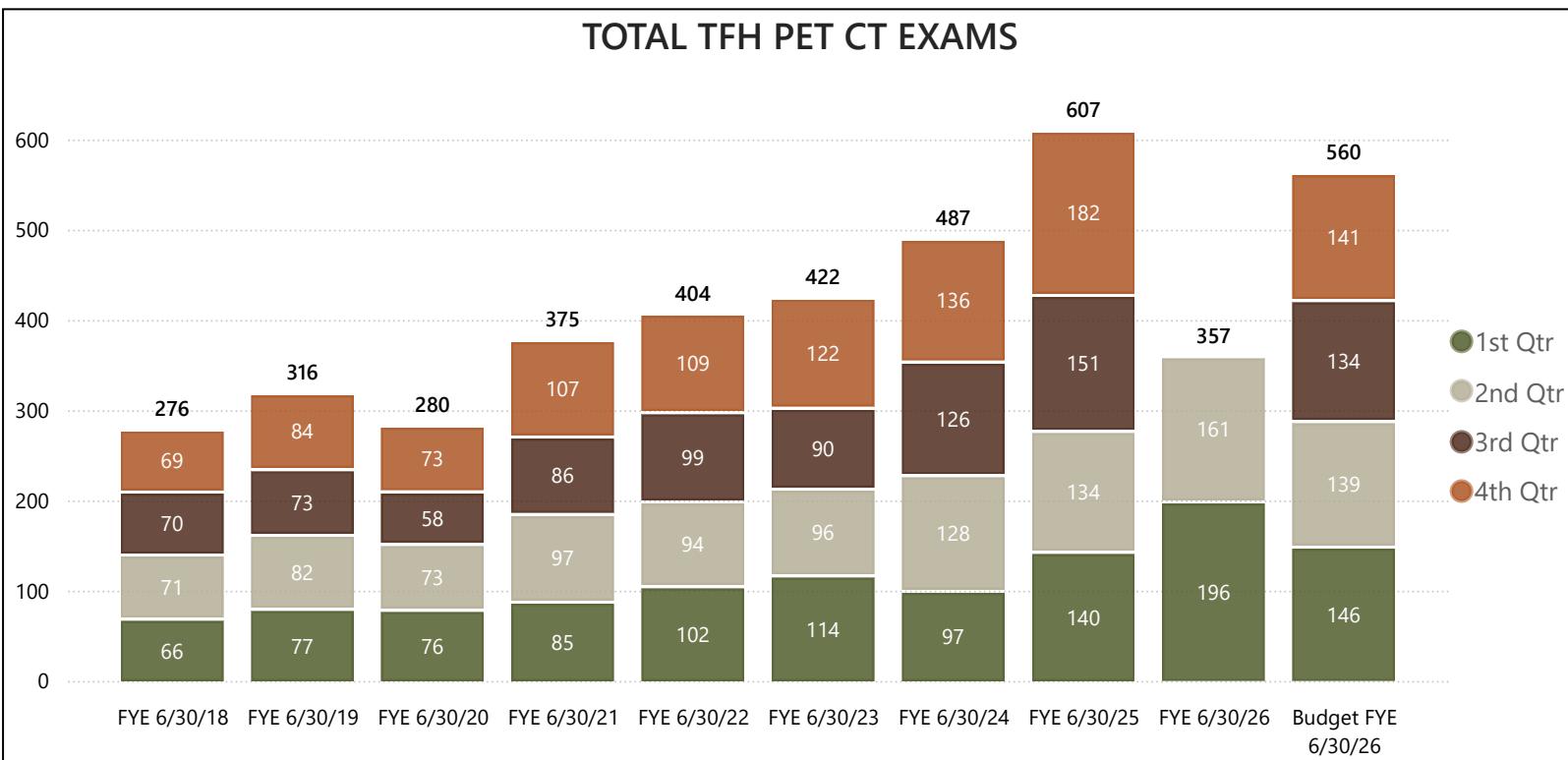
TOTAL TFH MSC RADIATION ONCOLOGY VISITS



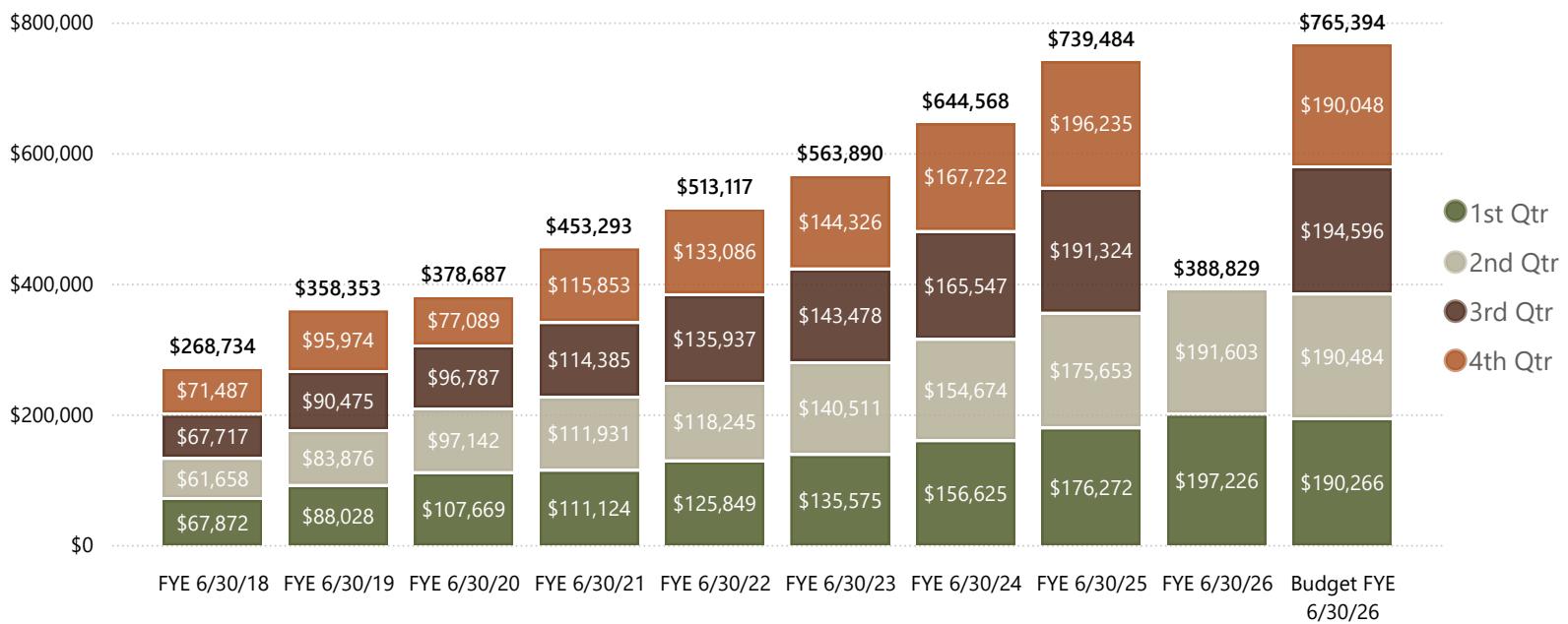
TOTAL TFH ONCOLOGY LABORATORY TESTS



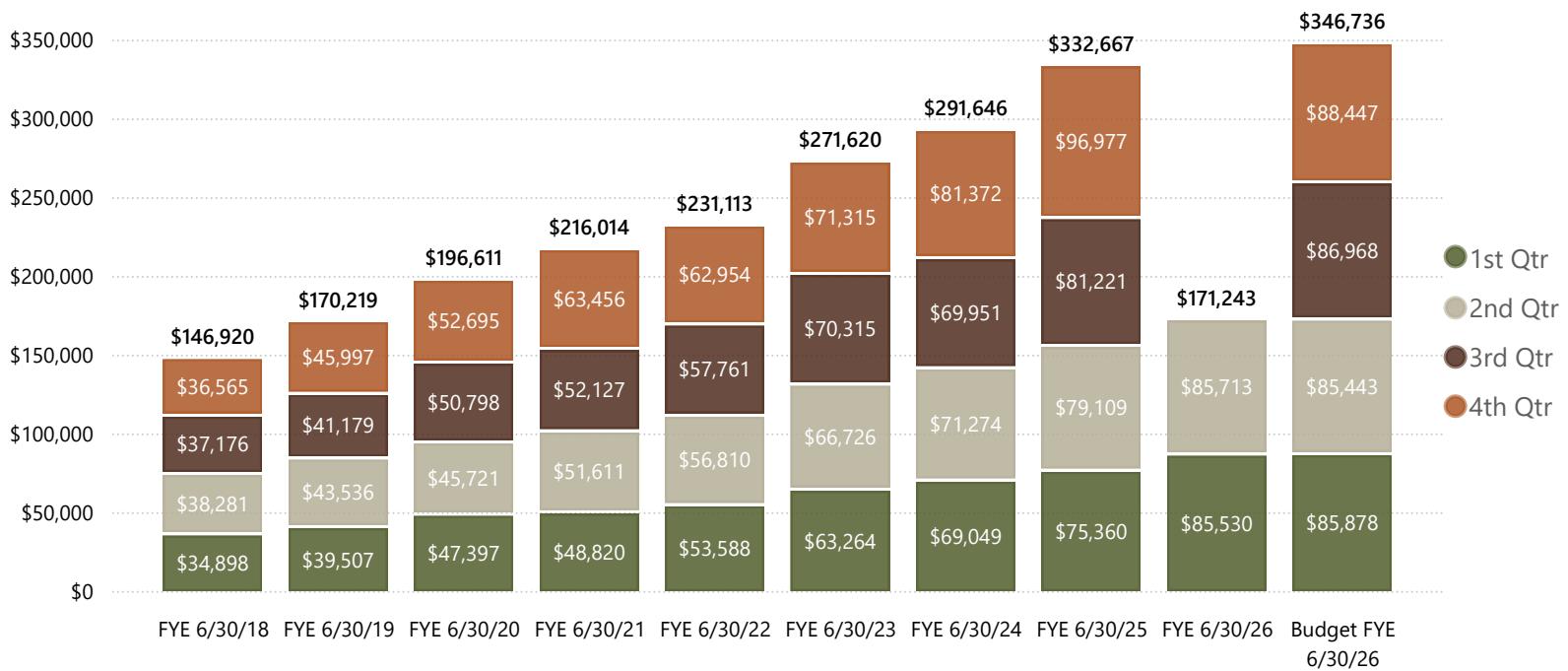
TOTAL TFH PET CT EXAMS



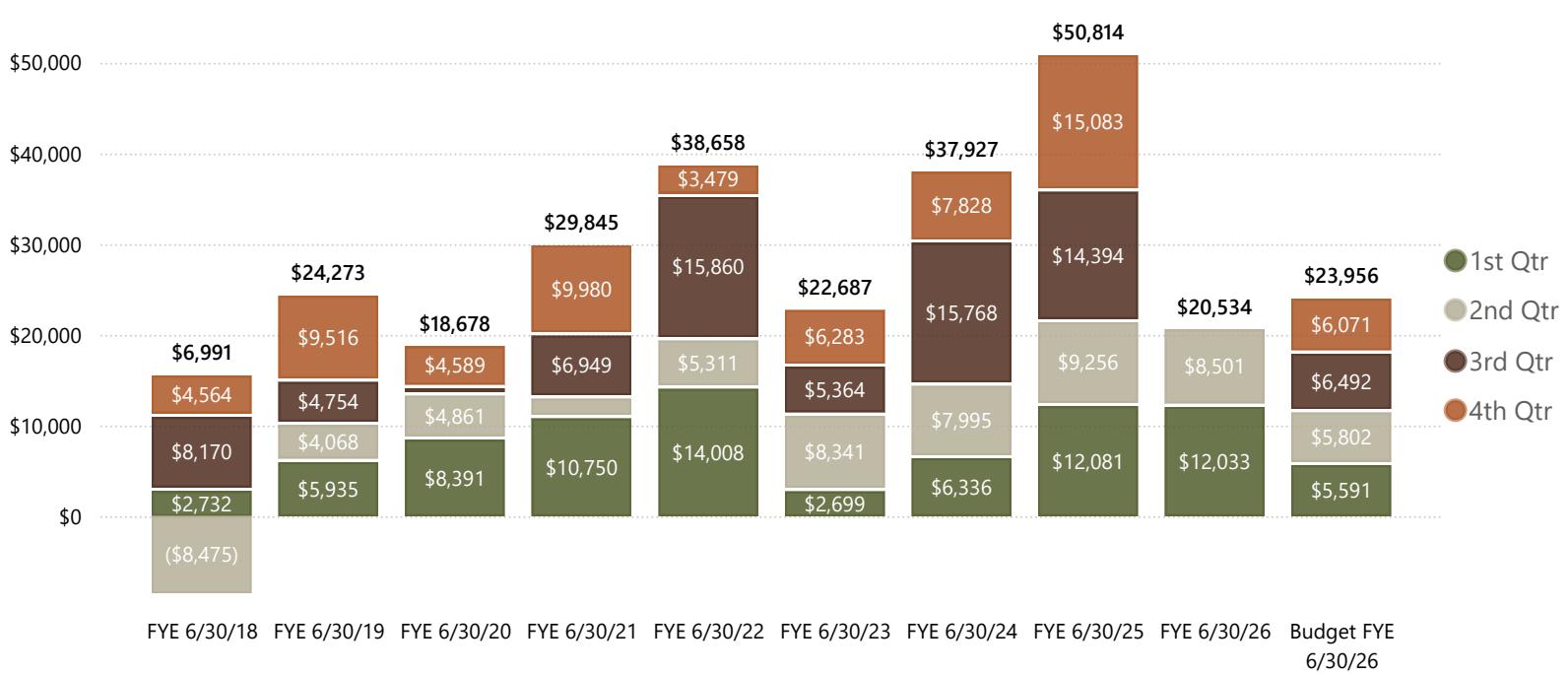
TAHOE FOREST HOSPITAL DISTRICT TOTAL GROSS REVENUE (In Thousands)



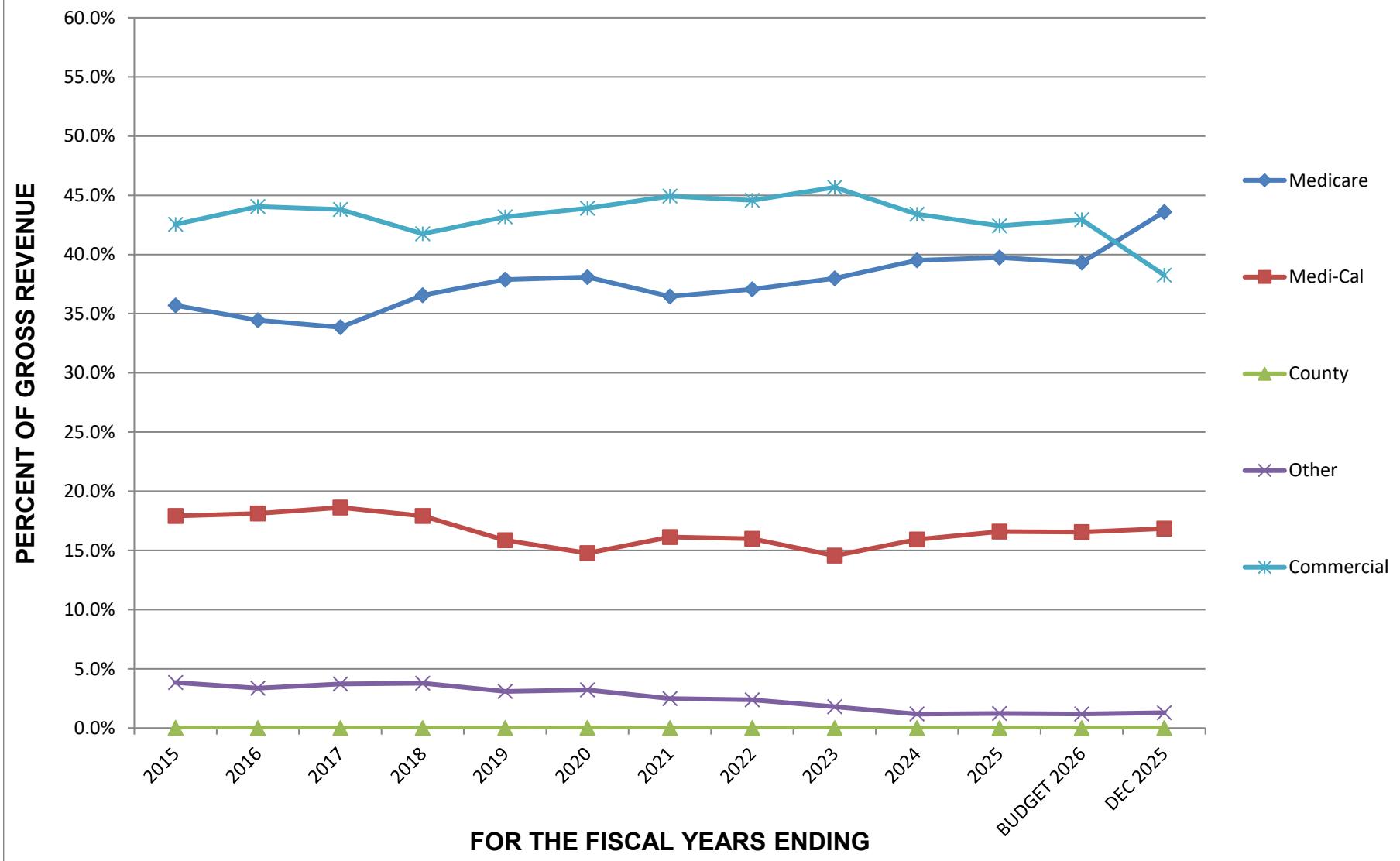
TAHOE FOREST HOSPITAL DISTRICT TOTAL OPERATING EXPENSES (In Thousands)



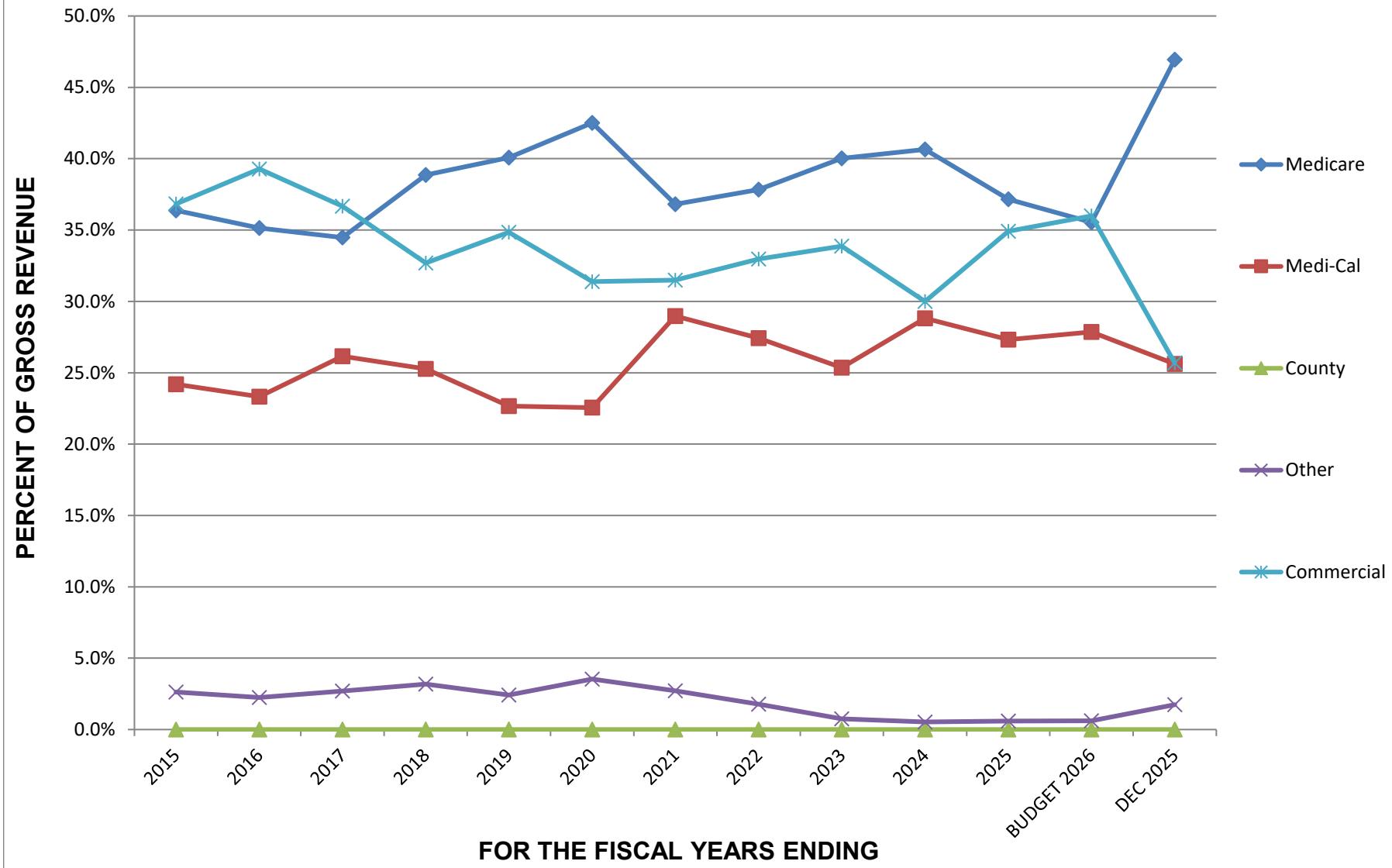
TAHOE FOREST HOSPITAL DISTRICT NET INCOME/(LOSS) (In Hundreds)



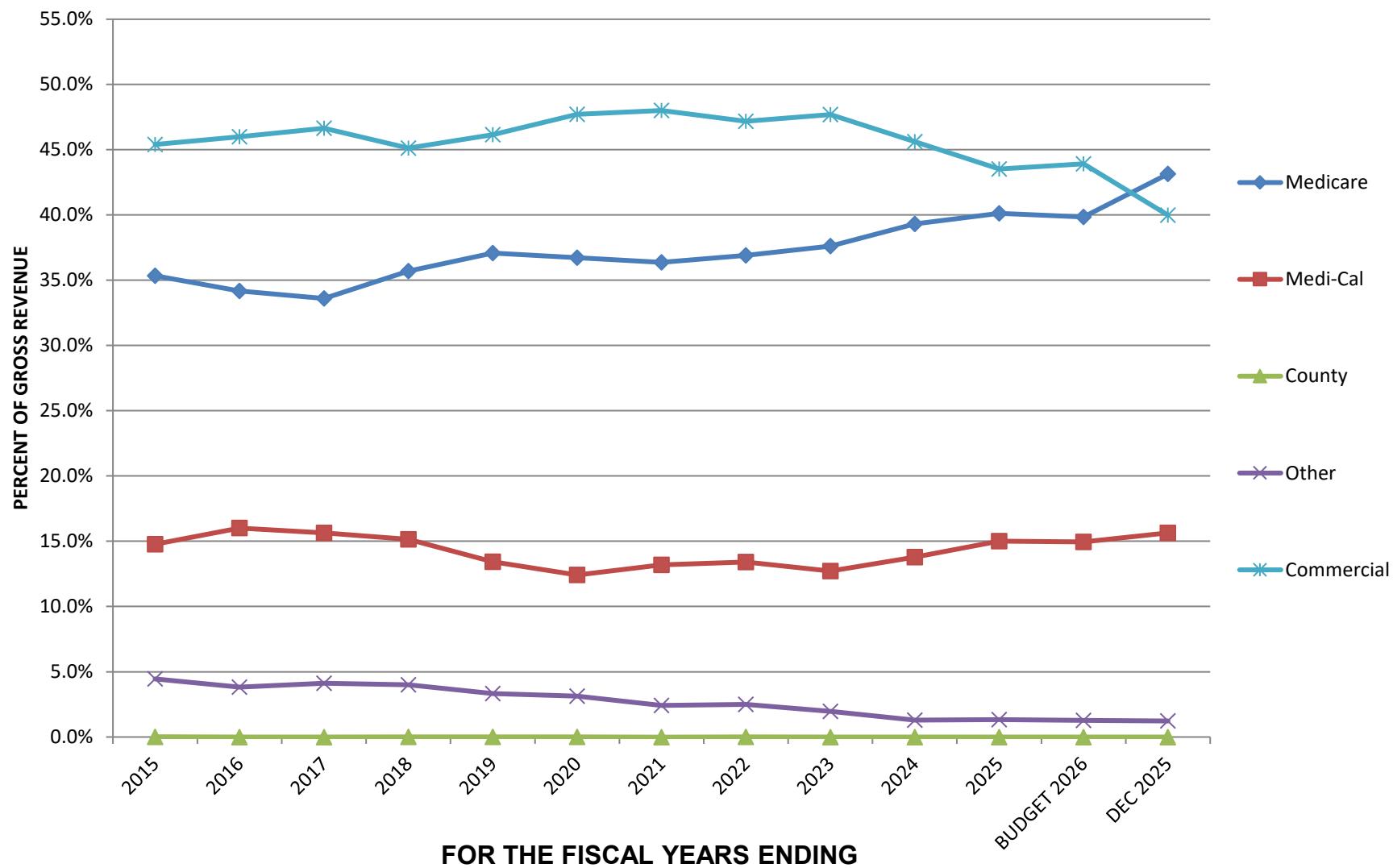
GROSS REVENUE PAYOR MIX TRENDING



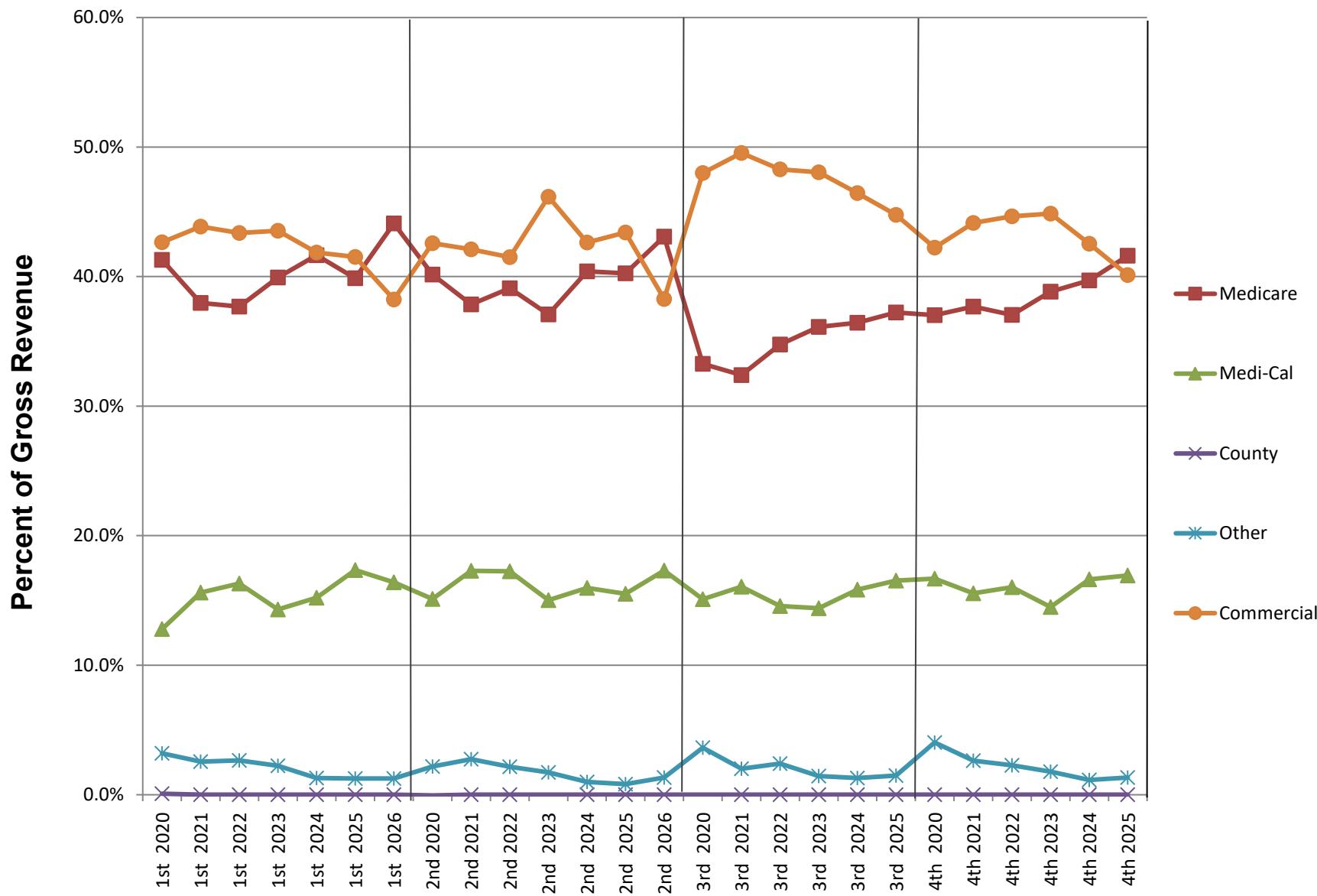
INPATIENT REVENUE PAYOR MIX TRENDING



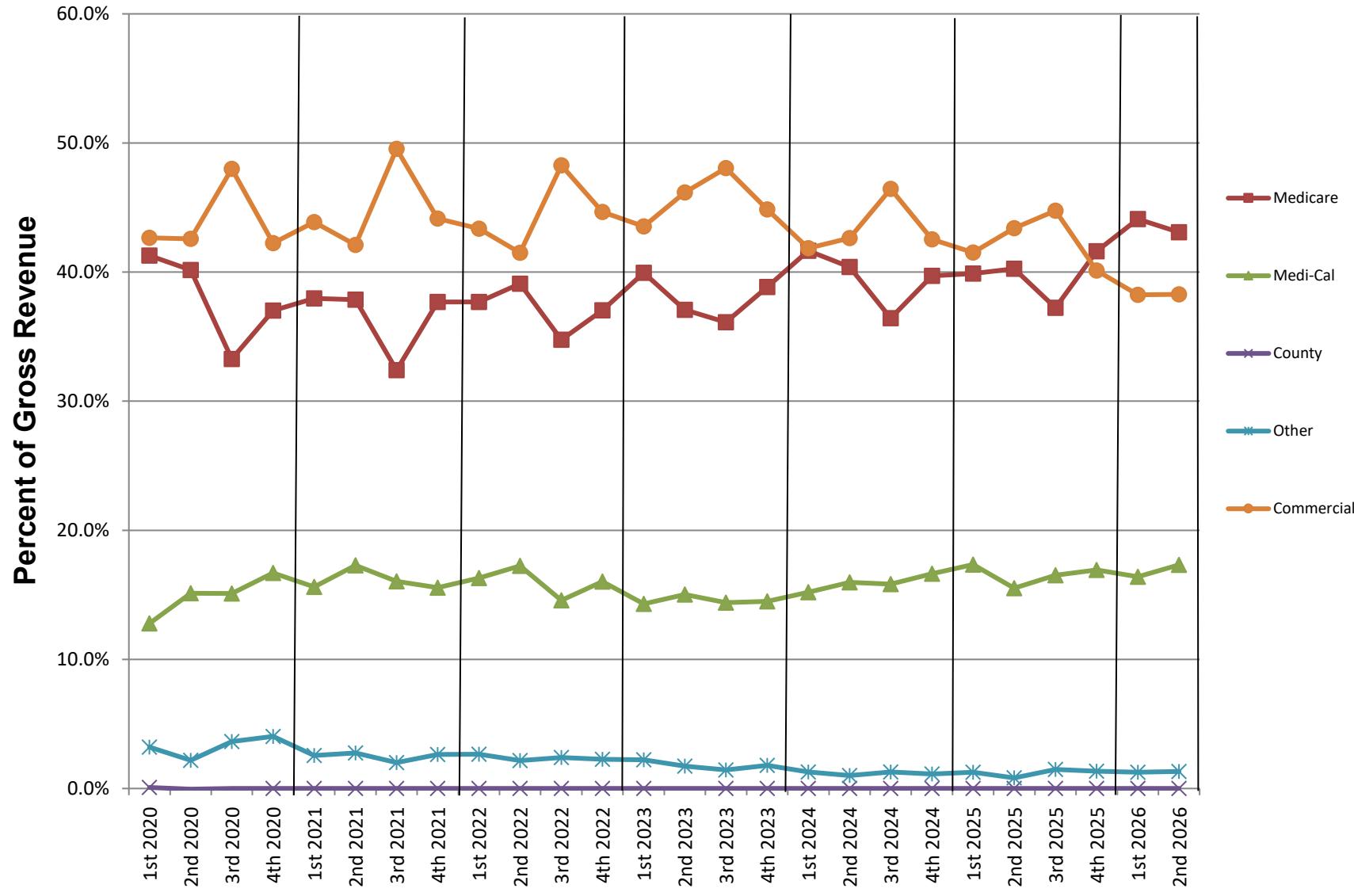
OUTPATIENT REVENUE PAYOR MIX TRENDING



Total Quarterly Percent of Gross Revenue by Payor



Total Quarterly Percent of Gross Revenue By Payor by Fiscal Year



Charter

Finance & Strategy Committee

Board of Directors – Tahoe Forest Hospital District

PURPOSE:

The purpose of this Charter is to delineate the Finance & Strategy Committee's duties and responsibilities. The Committee assists the Board of Directors in fulfilling its fiduciary and strategic oversight responsibilities by monitoring the financial condition and performance of the District, ensuring alignment between financial planning and strategic initiatives, and recommending actions to safeguard, preserve, and enhance the community's investment in the hospital.

RESPONSIBILITIES:

The Committee is responsible for assisting the Board in oversight of the District's financial and strategic affairs by:

- Monitoring the organization's financial and capital position, policies, and performance;
- Ensuring that long-range financial planning supports the District's strategic direction and operational priorities;
- Reviewing, advising, and making recommendations on strategic business initiatives, partnerships, and investments that have material financial implications; and
- Recommending actions to protect and enhance the District's fiscal sustainability and strategic competitiveness.

DUTIES:

In addition to its existing duties, the Committee shall:

1. **Financial Oversight**
 - Review quarterly the District's operating, cash, and capital budgets, budget performance, and financial management, and make recommendations.
 - Review financial statements quarterly and monitor financial indicators relative to industry benchmarks and peer organizations.
 - Oversee the annual independent audit and supervision of any necessary corrective measures.
 - Review annually the investment of District funds.
2. **Strategic Alignment**
 - Review and evaluate the District's **strategic plan**, ensuring financial feasibility and sustainability of strategic priorities.
 - Assess the **financial impact of strategic initiatives, partnerships, affiliations, or service line expansions** prior to Board consideration.
 - Monitor progress toward achieving financial and strategic objectives, including return on strategic investments and alignment with mission and community benefit goals.

- Participate jointly with the Board and executive leadership in **annual strategic and financial planning sessions** to ensure cohesive integration of operational, financial, and strategic plans.
- Review key **environmental, market, and regulatory trends** that may impact the District's long-term financial or strategic position.

3. **Advisory Role**

- Provide guidance to the Board and management regarding strategic business opportunities, major capital investments, and resource allocation priorities.
- Recommend performance metrics and dashboards to monitor progress toward strategic and financial goals.

COMPOSITION:

The Committee is comprised of at least two (2) members. The Board Treasurer shall serve on the Committee, and the second Committee member shall be appointed by the Board Chair.

Additional members with strategic planning or financial expertise may be appointed at the discretion of the Board Chair.

MEETING FREQUENCY:

The Committee shall meet quarterly, or more frequently as necessary to review financial and strategic planning matters. A report will be made to the Board of Directors quarterly or otherwise as requested.