

SPECIAL MEETING OF THE BOARD OF DIRECTORS RETREAT AGENDA

Wednesday, March 4, 2026 at 9:00 a.m. – 8:00 p.m.

Thursday, March 5, 2026 at 9:00 a.m. – 1:00 p.m.

Gravity Haus Truckee-Tahoe, 10918 Brockway Rd,
Truckee, CA 96161

Day One – Wednesday, March 4, 2026 at 9:00 a.m.

1. **CALL TO ORDER**

2. **ROLL CALL**

3. **INPUT – AUDIENCE**

This is an opportunity for members of the public to address the Board on items which are not on the agenda. Comments are limited to three minutes. Written comments should be submitted to the Board Clerk 24 hours prior to the meeting to allow for distribution. Under Government Code Section 54954.2 – Brown Act, the Board cannot take action on any item not on the agenda. The Board may choose to acknowledge the comment or, where appropriate, briefly answer a question, refer the matter to staff, or set the item for discussion at a future meeting.

4. **ITEMS FOR BOARD DISCUSSION**

No formal action will be taken by the Board of Directors; only direction to staff. Any action items will be agendaized for a regular meeting of the Board of Directors.

4.1. Welcome and Opening Comments

4.2. Retreat Agenda, Objectives and Participant Overview

The Board of Directors will review the retreat agenda, objectives and participant overview.

4.3. Review Local, Regional, and National Healthcare Landscape

The Board of Directors will discuss community, regional and national trends for healthcare services.

5. **CLOSED SESSION**

5.1. Report Involving Trade Secrets (Health & Safety Code § 32106)

*Discussion will concern: Existing and potential new programs and service lines
Estimated date of disclosure: December 2026*

6. **OPEN SESSION**

7. REPORT OUT OF CLOSED SESSION

LUNCH

8. ITEMS FOR BOARD DISCUSSION

8.1. Board Development Goals

The Board of Directors will discuss development of governance goals for CY 2026 and moving forward.

8.2. Board Self-Assessment Tool

The Board of Directors will review the Board Self-Assessment tool.

8.3. Board Self-Assessment

The Board of Directors will review and discuss results of the Board Self-Assessment.

9. CLOSED SESSION

9.1. Report Involving Trade Secrets (Health & Safety Code § 32106)

*Discussion will concern: Existing and potential new programs and service lines
Estimated date of disclosure: December 2026*

10. OPEN SESSION

11. REPORT OUT OF CLOSED SESSION

Recess / Break

12. ITEMS FOR BOARD DISCUSSION

12.1. Dinner

The Board of Directors and retreat attendees will attend dinner on site.

13. ADJOURN DAY 1

Day Two – Thursday, March 5, 2026 at 9:00 a.m.

14. CALL TO ORDER

15. ROLL CALL

16. INPUT – AUDIENCE

This is an opportunity for members of the public to address the Board on items which are not on the agenda. Comments are limited to three minutes. Written comments should be submitted to the Board Clerk 24 hours prior to the meeting to allow for distribution. Under Government Code Section 54954.2 – Brown Act, the Board cannot take action on any item not on the agenda. The Board may choose to acknowledge the comment or, where appropriate, briefly answer a question, refer the matter to staff, or set the item for discussion at a future meeting.

Special Meeting of the Board of Directors of Tahoe Forest Hospital District
March 4 & 5, 2026 RETREAT AGENDA – Continued

17. ITEMS FOR BOARD DISCUSSION

No formal action will be taken by the Board of Directors; only direction to staff. Any action items will be agendized for a regular meeting of the Board of Directors.

17.1. Review of Day One

The Board of Directors will review day one of the retreat.

17.2. Retreat Agenda and Objectives

The Board of Directors will review the retreat agenda and objectives.

18. CLOSED SESSION

18.1. Report Involving Trade Secrets (Health & Safety Code § 32106)

Discussion will concern: Existing and potential new programs and service lines

Estimated date of disclosure: December 2026

19. OPEN SESSION

20. REPORT OUT OF CLOSED SESSION

21. ITEMS FOR BOARD DISCUSSION

21.1. Closing Remarks

The Board of Directors will discuss next steps and conclude the retreat.

22. ADJOURN

The next regularly scheduled meeting of the Board of Directors of Tahoe Forest Hospital District is March 26, 2026, at Tahoe Forest Hospital, 10121 Pine Avenue, Truckee, CA. A copy of the Board meeting agenda is posted on the District's website (www.tfhd.com) at least 72 hours prior to the meeting or 24 hours prior to a Special Board Meeting. Materials related to an item on this Agenda submitted to the Board of Directors, or a majority of the Board, after distribution of the agenda are available for public inspection in the Administration Office, 10800 Donner Pass Rd, suite 200, Truckee, CA 96161, during normal business hours.

*Denotes material (or a portion thereof) may be distributed later.

Note: It is the policy of Tahoe Forest Hospital District to not discriminate in admissions, provisions of services, hiring, training and employment practices on the basis of color, national origin, sex, religion, age or disability including AIDS and related conditions.

Equal Opportunity Employer. The meeting location is accessible to people with disabilities. Every reasonable effort will be made to accommodate participation of the disabled in all of the District's public meetings. If particular accommodations for the disabled are needed (i.e., disability-related aids or other services), please contact the Clerk of the Board at (530) 582-3583 at least 24 hours in advance of the meeting.