



REGULAR MEETING OF THE BOARD OF DIRECTORS MINUTES

Thursday, March 26, 2026 at 4:00 p.m.

Tahoe Forest Hospital – Eskridge Conference Room

10121 Pine Avenue, Truckee, CA 96161

Telephonic Location GC 54953(b): 7524 Homing Pigeon, Las Vegas, Nevada 89084

1. CALL TO ORDER

Meeting was called to order at 4:04p.m.

2. ROLL CALL

Board in Attendance: Mary Brown, Treasurer; Dale Chamblin, Board Member; Alyce Wong, Secretary (zoom); Dr. Robert Darzynkiewicz, Vice Chair; Michael McGarry, Chair

Board Member Absent: none

Staff in attendance: Anna Roth, President & CEO; Crystal Felix, Chief Financial Officer, Kim McCarl, Chief Strategy Officer; Janet Van Gelder, Director of Quality & Regulations; Louis Ward, Chief Operating Officer; Sarah Jackson, Clerk of the Board;

Other: David Ruderman, General Counsel; Tere LeBarron, Mark Finucane, and Keith Kelson from Alvarez & Marsal (zoom); Larry Gage from Alston & Bird (zoom)

3. DELETIONS/CORRECTIONS TO THE POSTED AGENDA

None

4. INPUT AUDIENCE

Open Session recessed at 4:05 p.m.

5. CLOSED SESSION

5.1. Approval of Closed Session Minutes ◆

5.1.1. 02/26/2026 Regular Meeting

5.1.2. 03/04/2026 - 03/05/2026 Special Meeting

Discussion was held on a privileged item.

5.2. Liability Claims (Gov. Code § 54956.95) ◆

Claimant: Jeffrey D. Cisneros

Claim Against: Tahoe Forest Hospital District

Discussion was held on a privileged item.

5.3. Report Involving Trade Secrets (Health & Safety Code § 32106)

*Discussion will concern: Existing and potential new programs and service lines
Estimated date of disclosure: December 2026*

5.4. TIMED ITEM – 5:30PM - Hearing (Health & Safety Code § 32155) ♦

Subject Matter: Medical Staff Credentials

Discussion was held on a privileged item.

6. DINNER BREAK

APPROXIMATELY 6:00 P.M.

7. OPEN SESSION – CALL TO ORDER

Open Session reconvened at 6:02 p.m.

Meeting Dedication and Adjournment in Memory of Greg Tarter

Chair McGarry stated:

“Before we begin this meeting, I would like to announce that the Board will be adjourning today’s meeting in memory of Greg Tarter, longtime colleague and respected nurse for the organization.”

Chair McGarry continued:

“I did not have the privilege to know Greg personally, but he has been described as more than a co-worker; he was a source of kindness, support, and steady strength. He was known for his compassion for others, his dedication to Tahoe Forest, and the warmth he brought to every interaction. He made a lasting impact on everyone who had the privilege of knowing him.”

“One of those individuals is fellow Board Member, Alyce Wong, who would like to share some words at this time.”

Director Alyce Wong stated:

“Today we pause to remember Greg Tarter, a nurse in the Intensive Care Unit whose presence meant so much to his patients and to all of us who had the privilege of knowing him.

Greg was a landscape architect prior to entering nursing. When asked why he changed careers, he said “trees and plants can’t carry on a conversation”.

In 1998 he relocated to Truckee and started working in the ICU at Tahoe Forest. Greg brought more than conversation to the ICU. He brought kindness, compassion, and a genuine sense of caring that patients felt. He had a way of connecting with others that made even the hardest days a little lighter.

Working in the ICU requires critical care expertise, calmness under pressure, and deep compassion for patients and families facing some of life’s most stressful moments. Greg embodied those qualities every day.

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He also had a wonderful sense of humor. Greg could make us smile if not laugh when we needed it most. Many of us remember how he could break into song at the drop of a hat. Music was clearly something he loved, and it became part of the joy he shared with those around him. If his singing was not enough to make you smile, then he would offer you a piece of gum from his back pocket. Seems that back pocket held an endless store of pieces of gum!

In a place where the work can be intense and emotional, Greg had a special way of reminding us how much kindness, humor, and small moments of joy matter.

His passing was sudden and deeply felt by all who knew him. While we grieve the loss, we also celebrate the spirit he brought to our team and the care he gave so generously to his patients. For many of us, Greg will be remembered as the Face of the ICU!

On behalf of the Tahoe Forest Hospital District’s Board of Directors, I want to express our deep gratitude for Greg’s service and our heartfelt condolences to Ellen, Julia, his family, friends, and colleagues. His compassion and his spirit will remain a lasting part of our health system. Rest in peace Greg.”

Director McGarry then called for a Moment of Silence:

“Please join us in a moment of silence in memory of Greg Tarter.”

Chair McGarry then continued with the posted agenda for the Regular Meeting of the TFHD Board of Directors:

8. REPORT OF ACTIONS TAKEN IN CLOSED SESSION

General Counsel reported out from Closed Session. Item 5.1. Closed Session Minutes were approved on a 5-0 vote. Closed Session Item 5.2, Liability Claim was rejected with a 5-0 vote. There was no reportable actions for item 5.3. Trade Secrets and Medical Staff Credentials, item 5.4 was approved with a vote of 5-0.

9. DELETIONS/CORRECTIONS TO THE POSTED AGENDA

None

10. INPUT – AUDIENCE

This is an opportunity for members of the public to address the Board on items which are not on the agenda. Please state your name for the record. Comments are limited to three minutes. Written comments should be submitted to the Board Clerk 24 hours prior to the meeting to allow for distribution. Under Government Code Section 54954.2 – Brown Act, the Board cannot take action on any item not on the agenda. The Board Chair may choose to acknowledge the comment or, where appropriate, briefly answer a question, refer the matter to staff, or set the item for discussion at a future meeting.

None.

11. INPUT FROM EMPLOYEE ASSOCIATIONS

This is an opportunity for members of the Employee Associations to address the Board on items which are not on the agenda. Please state your name for the record. Comments are limited to three minutes.

None.

12. PRESIDENT & CEO – MONTHLY HIGHLIGHTS

12.1. Monthly Highlights

President & CEO Anna M. Roth provided an update highlighting Health Within Reach, Peaks of Excellence, Transformation, key developments, initiatives, and recent activities impacting the District.

Discussion was held.

13. MEDICAL STAFF EXECUTIVE COMMITTEE ◆

13.1. Medical Executive Committee (MEC) Meeting Consent Agenda

MEC recommends the following for approval by the Board of Directors:

Policies with Changes:

- Emergency Department Policies
- IVCH ED Policies
- Infection Control Policies
- Quality Assurance/ Performance Improvement Policies
- Employee Health Policies
- Environment of Care Policies

Annual Plan Approval

- Medication Error Reduction Plan, APH-34
- Quality Assessment/ Performance Improvement Plan, AQPI-05
- Risk and Patient Safety Plan, AQPI-02
- Trauma Performance Improvement Plan
- Utilization Review Plan, DCM-1701
- Available CAH Services, TFH & IVCH, AGOV-06

Chief of Staff, Dr. Koch, provided an overview of the policy and summary of the changes.

Discussion was held.

ACTION: Motion made by Director Brown to approve the MEC Consent Agenda as presented, seconded by Director Wong.

ROLL CALL VOTE:

AYES: Directors Brown, Chamblin, Darzynkiewicz, Wong (zoom), McGarry.

Abstention: None

NAYS: None

Absent: None

14. CONSENT CALENDAR ◆

These items are expected to be routine and non-controversial. They will be acted upon by the Board without discussion. Any Board Member, staff member or interested party may request an item to be removed from the Consent Calendar for discussion prior to voting on the Consent Calendar.

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14.1. Approval of Minutes of Meetings

- 14.1.1. 02/26/2026 Regular Meeting
- 14.1.2. 03/04/2026-03/05/2026 Special Meeting

14.2. Financial Reports

- 14.2.1. Financial Report – February 2026

14.3. Board Reports

- 14.3.1. Executive Board Report – March 2026

14.4. Board Policy Review

- 14.4.1. Plan for the Provision of Care to Patients, AGOV-26
- 14.4.2. Hand-Off Communications SBAR and C-U-S Reports, AGOV-1504
- 14.4.3. Medical Device Tracking, AGOV-1605
- 14.4.4. Physician and Professional Services Agreement, ABD-21
- 14.4.5. Available CAH Services, TFH & IVCH, AGOV-06

14.5. Quality Assessment/Performance Improvement (QA/PA) Plan, AQPI-05 Policy

14.6. Affirm Board Committee Charters

- 14.6.1. Board Executive Compensation Committee Charter

14.7. Ratify TFHS Foundation Board Member

- 14.7.1. Lynne Weakley

Discussion was held.

ACTION: Motion made by Director Chamblin to approve the Consent Calendar with the Executive Board Report pulled, item 14.3.1., seconded by Director Darzykiewicz.

ROLL CALL VOTE:

AYES: Directors Brown, Chamblin, Darzynkiewicz, Wong (zoom), McGarry.

Abstention: None

NAYS: None

Absent: None

15. ITEMS FOR BOARD DISCUSSION

15.1. Sports Medicine Presentation - Athletic Training Month

The Board of Directors will receive a presentation from the Sports Medicine Department.

Anna Aldridge, Manager of Sports Medicine, presented to the Board of Directors.

Discussion was held.

16. TIMED ITEMS FOR BOARD ACTION ♦

16.1. Disruption of Telephonic or Internet Service During Public Meetings, ABD-2601

New Board policy recommended for approval by the Governance Committee, required by the passage of SB 707.

Discussion was held.

ACTION: Motion made by Director Darzynkiewicz to approve ABD-2601 as presented, seconded by Director Wong.

ROLL CALL VOTE:

AYES: Directors Brown, Chamblin, Darzynkiewicz, Wong (zoom), McGarry.

Abstention: None

NAYS: None

Absent: None

16.2. Community Outreach for Underserved Communities and Hospital Board Meeting Engagement, ABD-2602

New Board policy recommended for approval by the Governance Committee, required by the passage of SB 707.

Discussion was held.

ACTION: Motion made by Director Chamblin to approve ABD-2602 as presented, seconded by Director Brown.

ROLL CALL VOTE:

AYES: Directors Brown, Chamblin, Darzynkiewicz, Wong (zoom), McGarry.

Abstention: None

NAYS: None

Absent: None

16.3. Guideline for Business by the Tahoe Forest Hospital District Board of Directors, ABD-12

Revised Board policy with significant edits recommended for approval by the Governance Committee, required by the passage of SB 707.

Discussion was held.

ACTION: Motion made by Director Brown to approve ABD-12 as presented, seconded by Director Wong.

ROLL CALL VOTE:

AYES: Directors Brown, Chamblin, Darzynkiewicz, Wong (zoom), McGarry.

Abstention: None

NAYS: None

Absent: None

17. DISCUSSION OF CONSENT CALENDAR ITEMS PULLED, IF NECESSARY

Item 14.3.1. Executive Board Report (pulled from the Consent Calendar)

Director Chamblin referred to the March CIIO Board Report.

Discussion was held.

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ACTION: Motion made by Director Darzynkiewicz to approve the Executive Board Report, pulled Consent Item 14.3.1., seconded by Director Chamblin.

ROLL CALL VOTE:

AYES: Directors Brown, Chamblin, Darzynkiewicz, Wong (zoom), McGarry.

Abstention: None

NAYS: None

Absent: None

18. BOARD COMMITTEE REPORTS

Chair McGarry reported on the Board Governance Committee.

Director Wong reported on the Board Executive Compensation Committee.

19. BOARD MEMBERS' REPORTS/CLOSING REMARKS

Director Darzynkiewicz provided remarks.

Director Chamblin provided remarks.

Chief Strategy Officer provided remarks.

20. CLOSED SESSION CONTINUED

21. OPEN SESSION

22. REPORT OF ACTIONS TAKEN IN CLOSED SESSION, IF NECESSARY

23. ADJOURN

Chair McGarry, "The Board Meeting of March 26th 2026 is now adjourned in memory of Greg Tarter."