TAHOE FOREST
HOSPITAL DISTRICT

# REGULAR MEETING OF THE BOARD OF DIRECTORS MINUTES

Thursday, May 28, 2026 at 4:00 p.m.
Tahoe Forest Hospital – Eskridge Conference Room
10121 Pine Avenue, Truckee, CA 96161

**1. CALL TO ORDER**
**Meeting was called to order at 4:06 p.m.**

**2. ROLL CALL**
Board Members in Attendance: Mary Brown, Treasurer; Dale Chamblin, Board Member; Alyce Wong, Secretary; Dr. Robert Darzynkiewicz, Vice Chair; Michael McGarry, Chair

Board Member Absent:

Staff in attendance: Anna Roth, President & CEO; Crystal Felix, Chief Financial Officer, Kim McCarl, Chief Strategy Officer; Louis Ward, Chief Operating Officer; Matt Mushet, In-House Counsel; Brian Evans, CMO; Dylan Crosby, Chief of Clinical Operations; Ted Owens, Executive Director, Governance; Sarah Jackson, Clerk of the Board; Devon Kim, Executive Assistant

Other: David Ruderman, General Counsel; Mark Finucane, Managing Director, Alvarez and Marsel; Larry Gage, Alston & Bird;

**3. DELETIONS/CORRECTIONS TO THE POSTED AGENDA**
None

**6. RECESS UNTIL 5:00 P.M.**

**7. OPEN SESSION – RECONVENE**
Open Session reconvened at 5:03 p.m.

**8. INPUT AUDIENCE**
None.

**9. INPUT FROM EMPLOYEE ASSOCIATIONS**
None.

**10. ITEMS FOR BOARD ACTION** ◈
**10.1. True North Strategic Plan** ◈
The Board of Directors will review and consider approval of the True North Strategic Plan.

Anna Roth, President & CEO and Crystal Felix, CFO presented the True North 2030 Strategic Plan.

Significant discussion was held.

Board members engaged in discussion, raising questions and offering comments.

Staff provided supplemental information and addressed follow-up questions.

Public attendees, both in person and remotely, were provided the opportunity for comment.

Anonymous email public comments were received: May 28, 2026 12:41 p.m.; May 28, 2026 1:15 p.m. and were distributed to the Board prior to the meeting.

Public Comment was received from: Pam Hobday; Dr. Johanna Koch; Louis Ward, COO; Lauren Lessard, Director of Community Health; Dr. Aaron Gladman.

**ACTION:** **Motion made by Director Wong to approve the True North 2030 Strategic Plan as presented, seconded by Director Darzynkiewicz.**
**AYES: Directors Brown, Chamblin, Darzynkiewicz, Wong, McGarry.**
**Abstention: None**
**NAYS: None**
**Absent: Brown**

**10.2. TFHD Fiscal Year 2027 Budget◈**

Board of Directors will review and consider approval of the Fiscal Year 2027 Budget.

**ACTION:** **Motion made by Director Brown to approve the Fiscal Year 2027 Budget as presented, inclusive of a 5 % rate increase in aggregate effective August 1, 2026, seconded by Director Chamblin.**
**AYES: Directors Brown, Chamblin, Darzynkiewicz, Wong, McGarry.**
**Abstention: None**
**NAYS: None**
**Absent: Brown**

**10.3. TFHD 3 Year Capital Plan – FY 2028-2030◈**

Board of Directors will review and consider approval of the Fiscal Year 2028-2030 Capital Plan.

**ACTION:** **Motion made by Director Darzynkiewicz to approve the Fiscal Year 2028 – FY 2030 Capital Plan as presented, seconded by Director Chamblin.**
**AYES: Directors Brown, Chamblin, Darzynkiewicz, Wong, McGarry.**
**Abstention: None**
**NAYS: None**
**Absent: Brown**

**11. BOARD MEMBERS' REPORTS/CLOSING REMARKS**

None.

**12. ADJOURN**

Meeting Adjourned at: 7:08 p.m.