



Regular Meeting of the Truckee Surgery Center Board of Managers

Quarter 3

Wednesday, September 9, 2026 at 12:00pm

Tahoe Forest Hospital - Aspen Conference Room

10800 Donner Pass Rd., Suite 200, Truckee, CA 96161

2026-09-09 Regular Meeting of the Truckee Surgery Center Board of Managers Q3

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TRUCKEE SURGERY CENTER REGULAR MEETING OF THE BOARD OF MANAGERS Q3 AGENDA

Wednesday, September 9, 2026, at 12:00pm
Aspen Conference Room – Tahoe Forest Hospital
10800 Donner Pass Rd., Suite 200, Truckee, CA 96161

1. **CALL TO ORDER**
2. **ROLL CALL**
3. **CLEAR THE AGENDA/ITEMS NOT ON THE POSTED AGENDA**

4. **INPUT – AUDIENCE**

This is an opportunity for members of the public to address the Board on items which are not on the agenda. Please state your name for the record. Comments are limited to three minutes. Written comments should be submitted to the Board Clerk 24 hours prior to the meeting to allow for distribution. Under Government Code Section 54954.2 – Brown Act, the Board cannot take action on any item not on the agenda. The Board may choose to acknowledge the comment or, where appropriate, briefly answer a question, refer the matter to staff, or set the item for discussion at a future meeting.

5. **CLOSED SESSION**

5.1. **Approval of Closed Session Minutes** ♦

June 3, 2026, Special Meeting Minutes

5.2. **Hearing (Health & Safety Code 32155)** ♦

Subject Matter: Second Quarter 2026 Infection Control Data Summary

Number of Items: One (1)

5.3. **Hearing (Health & Safety Code § 32155)** ♦

Subject Matter: Second Quarter 2026 Quality Assurance Performance Improvement Data

Number of Items: Eight (8)

5.4. **Hearing (Health & Safety Code § 32155)** ♦

Subject Matter: Medical Staff Credentials

Number of Items: Three (3)

5.5. **Conference with Labor Negotiator (Government Code § 54957.6)**

Name of District Negotiator(s) to Attend Closed Session: Louis Ward

Unrepresented Employee: Truckee Surgery Center Administrator

6. **REPORT OF ACTIONS TAKEN IN CLOSED SESSION**

7. **ITEMS FOR BOARD DISCUSSION AND ACTION**

7.1 **Approval of Minutes** ♦

June 3, 2026, Special Meeting Minutes

ATTACHMENT

7.2. **Truckee Surgery Center Administrator Cost-of-Living Adjustment** ♦^

The Truckee Surgery Center Board of Managers will review and consider approval of a Cost-of-Living Adjustment for the TSC Administrator.

7.3. **Annual Items for Review and Approval** ♦

Truckee Surgery Center Board of Managers will review and consider approval of the following items.

Regular Meeting of the Truckee Surgery Center Board of Managers
September 9, 2026, AGENDA – Continued

- | | |
|----------------------------------|------------|
| 7.3.1 Policy and Procedures List | ATTACHMENT |
| 7.3.2 Formulary Review | ATTACHMENT |
| 7.3.3 Preprinted Orders | ATTACHMENT |

7.4. Semiannual Contracted Services Evaluation ♦

Truckee Surgery Center Board of Managers will review and consider approval the semiannual contracted services. ATTACHMENT

7.5. Capital Requests FY27 ♦

Truckee Surgery Center Board of Managers will review and consider approval of the capital requests for fiscal year 2027. ATTACHMENT

7.6. Operating Agreement ♦

Truckee Surgery Center Board of Managers will review the operating agreement. ATTACHMENT

8. ITEMS FOR BOARD CONSENT ♦

8.1. Financial Reports

The Truckee Surgery Center Board of Managers will review the following financial reports:

- | | |
|-------------------------------------|------------|
| 8.1.1 Q4 FY26 Financial Statement | ATTACHMENT |
| 8.1.2 Q4 FY26 Balance Sheet | ATTACHMENT |
| 8.1.3 Monthly Dashboard – July 2026 | ATTACHMENT |

8.2. Q1 Coding Aid Audit Results

ATTACHMENT

The Truckee Surgery Center Board of Managers will review the coding aid audit results.

8.3. Administrator Update

The Truckee Surgery Center Administrator will provide an update to the board. ATTACHMENT

9. ITEMS FOR NEXT MEETING

10. ADJOURNMENT

♦ Denotes an action item.

^ Denotes material (or a portion thereof) may be distributed later.

A copy of the board meeting agenda is posted on Tahoe Forest Hospital District's web site (www.tfhd.com) at least 72 hours prior to the meeting or 24 hours prior to a Special Board Meeting. Materials related to an item on this Agenda submitted to the Board of Managers, or a majority of the Board, after distribution of the agenda are available for public inspection in the District's Administration Office, 10800 Donner Pass Rd., Suite 200, Truckee, CA 96161, during normal business hours.

Note: It is the policy of Tahoe Forest Hospital District to not discriminate in admissions, provisions of services, hiring, training and employment practices on the basis of color, national origin, sex, religion, age or disability including AIDS and related conditions.

Equal Opportunity Employer. The meeting location is accessible to people with disabilities. Every reasonable effort will be made to accommodate participation of the disabled in all of the District's public meetings. If particular accommodations for the disabled are needed (i.e., disability-related aids or other services), please contact the Executive Assistant at 582-3481 at least 24 hours in advance of the meeting.



TRUCKEE SURGERY CENTER SPECIAL MEETING OF THE BOARD OF MANAGERS

DRAFT MINUTES

Wednesday, June 3, 2026, at 12:00 p.m.

Aspen Conference Room – Tahoe Forest Hospital
10800 Donner Pass Rd., Suite 200, Truckee, CA 96161

1. CALL TO ORDER

Meeting was called to order at 12:00 p.m.

2. ROLL CALL

Board of Managers: Dr. Jeffrey Dodd, Crystal Felix, Louis Ward

Board of Managers Absent: Anna Roth

Staff in attendance: Jan Iida, Chief Nursing Officer; Heidi Fedorchak, Truckee Surgery Center Administrator; Sydney Shelton, Executive Assistant

3. CLEAR THE AGENDA/ITEMS NOT ON THE POSTED AGENDA

None.

4. INPUT – AUDIENCE

No members of the public were in attendance.

5. APPROVAL OF MINUTES

5.1. 04/08/2026 Regular Meeting Minutes

ACTION: Motion made by Manager Dodd, to approve the Truckee Surgery Center Board of Managers regular meeting minutes of April 08, 2026, as presented, seconded by Manager Felix.

AYES: Dodd, Felix, Ward

Abstention: None

NAYS: None

Absent: Roth

6. ITEMS FOR BOARD DISCUSSION AND ACTION ♦

6.1. Truckee Surgery Center Administrator Education Plan ♦

Truckee Surgery Center Board of Managers will review and consider acceptance of the TSC Administrator Education Plan.

ACTION: Motion made by Manager Felix, to accept the TSC Administrator Education Plan, contingent upon the submission of documentation outlining completed

coursework, including dates, summaries of learned material, and demonstrated communication regarding execution of the plan, seconded by Manager Dodd.

AYES: Dodd, Felix, Ward

Abstention: None

NAYS: None

Absent: Roth

6.2. FY27 Budget ◆

Truckee Surgery Center Board of Managers will review and consider approval of the TSC FY27 Budget.

ACTION: Motion made by Chair Ward, to accept the FY27 Operating Budget as presented, seconded by Manager Dodd.

AYES: Dodd, Felix, Ward

Abstention: None

NAYS: None

Absent: Roth

6.3. Contract Review and Approval Process ◆

Truckee Surgery Center Board of Managers will review and consider approval of the contracts and review approval process.

A smaller working group, in collaboration with the TSC Administrator, will revise the policy and operational plan and present a finalized version to the Board for approval at the next meeting.

In the interim, the Administrator will bring any significant contract changes to the Board for review, accompanied by a summary outlining key terms (before and after), projected impacts, and the specific approval being requested. The Administrator will consult external counsel as needed.

6.4. Truckee Surgery Center Utilization ◆

Truckee Surgery Center Board of Managers will discuss the utilization of the TSC.

6.4.1. Review Operational Plan

Discussion was held. The Administrator will come back to the board with a more detailed utilization proposal.

7. ITEMS FOR BOARD CONSENT

7.1. Financial Reports

Truckee Surgery Center Board of Managers will review the following financial reports:

7.1.1. Q3 FY26 Financial Statement

7.1.2. Q3 FY26 Balance Sheet

7.1.3. Monthly Dashboard – April 2026

The Administrator will get in contact with Kathy from Mercy to assist with the billing issue.

7.2. Administrator Update

Truckee Surgery Center Board of Managers received an update.

ACTION: Motion made by Manager Felix, to approve the consent agenda, as presented, seconded by Manager Dodd.

AYES: Dodd, Felix, Ward

Abstention: None

NAYS: None

Absent: Roth

Open Session recessed at 12:51 p.m.

8. CLOSED SESSION

8.1. Approval of Closed Session Minutes

8.1.1. 04/08/2025 Regular Meeting Minutes

Discussion was held on a privileged item.

8.2. Hearing (Health & Safety Code § 32155) ♦

Subject Matter: Second Quarter 2026 Infection Control Data Summary

Number of items: One (1)

Discussion was held on a privileged item.

8.3. Hearing (Health & Safety Code § 32155) ♦

Subject Matter: Second Quarter 2026 Quality Assurance Performance Improvement Data

Number of items: Eight (8)

Discussion was held on a privileged item.

8.4. Hearing (Health & Safety Code § 32155) ♦

Subject Matter: Medical Staff Credentials

Number of Items: Six (6)

Discussion was held on a privileged item.

Open Session reconvened at 12:58 p.m.

9. REPORT OF ACTIONS TAKEN IN CLOSED SESSION

Item 8.1. was approved on a 3-1-0 vote. Items 8.2. – 8.4. were accepted with a vote of 3-1-0.

10. ITEMS FOR NEXT MEETING

The next meeting will be scheduled in September.

11. ADJOURN

Meeting adjourned at 12:59 p.m.



Truckee Surgery Center Policy and Procedure List 2026

Title

Abnormal Laboratory & Diagnostic Test Result Follow-up, LAB-1905
Absenteeism and Tardiness, HR-1901
Abuse Reporting-Suspected Child, Adult, Disabled Person and Elder Abuse and Neglect, GOV-1901
Accounts Payable & Accounts Receivable, BO-1901
Acute Pain Management, NS-1901
Administration of Truckee Surgery Center, GO-2202
Administrative Delegation of Authority, GOV-2303
Admission Procedures, BO-1903
Adult Modified Early Warning Score (MEWS) and Algorithm NS-2201
Advance Directives, BO-1904
Adverse Drug Reactions, PH-1901
Allied Health Professionals, MS-1901
Allograft Handling- Accepting, Storing, and Tracking TB-1901
Alternate Life Safety Measures, EOC-1922
Alternative Workweek, HR-2102
Amendment to Protected Health Information, HIM-2201
Anaphylaxis Protocol, NS-1902
Anesthesia Informed Consent, AN-1901
Anesthesia Responsibilities, AN-1902
Antibiotic Intravenous Administration, IC-1902
Approved Abbreviations, GOV-2201
Approved Drug List and Formulary, Medication Management, PH-1907
Asepsis, IC-1926
Autoclave Cleaning, SP-1902
Biohazardous Waste Definitions and Management Plan, EOC-1904
Biological Test Indicators, SP-1903
Blood & Body Fluid Spill Clean-Up, IC-1904
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C-Arm Spacer Cone CA Exemption Use, DI-1902
California Paid Sick Leave, HR-2008
Cancellation Policy, BO-1905
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Clinical Laboratory Specimen Collection and Transport, LAB-1914
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MEDICATION
Acetaminophen (Children's) 160mg/5ml oral suspension
Acetaminophen 1,000mg/100mL IV (Ofirmev)
Acetaminophen 500 mg oral
Acetaminophen 80 mg suppository
Acetaminophen 120 mg suppository
Acetaminophen 325 mg suppository
Adenosine 6mg/2mL IV
Albuterol 90 mcg/actuation (Proair) inhaler 200 puff
Albuterol sulfate 0.083% 2.5mg/3mL liquid for inhalation
Aprepitant 36mg/5mL IV
Aprepitant 40 mg oral
Aspirin 81 mg chewable
Atropine 0.4mg/mL IV
Bacitracin ointment 500u/gm
Bacitracin 400units, neomycin 3.5mg, polymyxin B 5,000units/packet topical (Triple Antibiotic Ointment)
Balanced salt solution Irrigation
Benzocaine 20% topical anesthetic spray
Benzocaine topical anesthetic spray extension tubes
Bupivacaine 0.25% 30 mL INJ SDPF
Bupivacaine 0.25% 10 mL INJ SDPF
Bupivacaine 0.25% with epinephrine 30mL 1:200,000 INJ SDPF
Bupivacaine 0.5% 30 mL INJ SDPF
Bupivacaine 0.5% with epinephrine 30mL 1:200,000 INJ SDPF
Bupivacaine 0.5% 10 mL INJ SDPF
Bupivacaine liposome 1.3% 133mg/10 mL PF INJ
Calcium carbonate 750 mg (Tums) oral
Cefazolin 1 gram/vial powder IV
CellerateRX Surgical Powder 1gm
Chloroprocaine 2%, 20mg/mL PF
Ciprofloxacin 0.3% Otic Solution
Clindamycin 600mg/4mL IV
Clindamycin 600mg/50mL IV bag
Clonidine 0.1 mg oral
Collagenase Clostridium Histolyticum 0.9mg INJ (Xiaflex)
Desflurane 240 mL inhalation anesthesia
Dexmedetomidine HCL 100mcg/mL 2mL
Dexmedetomidine HCL/0.9% NACL 4mcg/mL 20mL
Dexamethasone 10mg/mL IV
Dexamethasone 4 mg PO
Dexamethasone 4mg/mL IV

Diazepam 5mg/mL IV
Digoxin 500mcg/2mL IV
Diltiazem 25mg/5mL IV
Diphenhydramine 25 mg oral
Diphenhydramine 50mg/mL IV
Ephedrine 50mg/mL IV
Epinephrine 1mg/mL IV
Esmolol 100mg/10 mL IV
Ethyl chloride topical anesthetic spray
Famotidine 20mg/2mL IV
Fentanyl 100mcg/2mL IV NDC: 0409-9094-22
Flumazenil 1mg/10mL IV
Gadobenate dimeglumine 5,290 mg/10mL (Multihance) INJ
Gentamycin 80mg/2mL IV or IM
Glycopyrrolate 0.2mg/mL IV
Hydralazine 20mg/mL IV
Hydrocodone-acetaminophen 5-325 mg oral NDC: 0406-0123-23
Hydrocortisone Sodium Succinate 100mg/vial powder IV (Solu-Cortef)
Hydrogel wound dressing ointment
Hydromorphone 2mg/mL IV NDC: 0409-3365-01
Hydroxyzine 50mg/1mL IM
Ibuprofen 200mg oral
Ibuprophen (Children's) 100mg/5ml oral suspension
Insulin regular 100units/1mL (Humulin R) subq/IV
Intralipid 20% 500 mL IV
Iohexol (omnipaque) 300mg/mL 10 mL INJ
Iopamidol 41 % (Isovue-M 200) 10mL INJ
Ketamine 500mg/5mL IV NDC: 0409-2051-05
Ketoralac 30mg/mL IV
Labetalol 100mg/20mL IV
Lacri-Lube 3.5gm/tube ophthalmic ointment
Lidocaine 1% MDV 10 mL INJ
Lidocaine 1% PF 30 mL INJ
Lidocaine 1% with epinephrine 1:100,000 INJ SDPF
Lidocaine 2% INJ 2mL
Lidocaine 2% 5 mL topical jelly
Lidocaine 2.5%/Prilocaine 2.5% 5 gram topical (EMLA cream)
Lidocaine 4% LTA Kit
Lorazepam 2mg/mL IV NDC: 0641-6044-25
Macrobid 100mg tablets
Meperidine 50mg/mL IV
Mepivacaine 2% 50 mL PF INJ
Metherylgonovine maleate 0.2/mL ampule IV
Methylprednisolone Succinate 125mg/vial powder IV (Solu-Medrol)
Metoclopramide 10mg/2mL IV
Metoprolol 5mg/5mL IV
Midazolam 1mg/ml IV NDC: 0641-6057-25

Midazolam 5mg/1mL IV/IM NDC: 00409-2308-01
Midazolam 5 mg/2.5mL syrup PO NDC: 6809-4076-262
Misoprostol 100 mcg tabs PO
Monovisc
Morphine 4mg/mL IV NDC: 0641-6125-01
Naloxone 0.4mg/mL IV
Neostigmine 10mg/10mL IV
Nitroglycerin 0.4 mg/tab sublingual
Ofloxacin Otic Solution 0.3%
Ondansetron 4mg/2mL IV
Ondansetron 8 mg oral disintegrating
ON-Q Pump Ropivacaine HCl PF 2mg/mL 745 mL
Oxycodone 5 mg oral
Oxycodone 10 mg oral
Oxycodone-acetaminophen 5-325 mg oral NDC: 0406-0512-62
Oxymetazoline HCl nasal solution
Oxytocin 10 units/mL IV
Phenylephrine 10 mg/mL IV
Promethazine 25mg/mL IV
Propofol 10mg/mL IV 20mL & 50mL vials
Racemic epinephrine 2.25% liquid for inhalation
Remifentanyl 2mg IV
Restylane
Rocuronium 50mg/5mL IV
Ropivacaine 0.5% 30 mL INJ
Scopolamine 1.5 mg transdermal patch
Sevoflurane 250 mL inhalation anesthesia
Silver Nitrate Applicator
Sodium bicarbonate 8.4% 10 mEq/10mL IV
Sodium chloride 0.9% PF 10mL flush IV
Sodium chloride 0.9% PF 10mL IV
Sterile water 10 mL INJ
Succinylcholine 200mg/10mL IV
Surgicel 2" x 3"
Sugammadex 200mg/2mL IV
Tramadol 50 mg oral
Tranexamic acid 1,000mg/10mL IV
Triamcinolone 40mg/mL IV
Vancomycin 1 gram/vial powder IV
Vasopressin 20 units/mL
Vecuronium 10 mg/vial powder
Verapamil 5mg/2mL IV
IV BAGS
D5LR 1000 mL bag IV
Lactated ringer's 1000 mL bag IV
Sodium chloride 0. 9% 100 mL bag IV
Sodium chloride 0. 9% 250 mL bag IV

Sodium chloride 0.9% 1000 mL bag IV
Sterile water 1000 mL bag IV -order from cardinal health
IRRIGATION FLUIDS
Sodium chloride 0.9% 250 mL bottle IRR
Sodium chloride 0.9% 1000 mL bottle IRR
Sodium chloride 0.9% 3000 mL bag IRR
INHALATION SOLUTION
Sterile water 650 mL (prefilled humidifier)
Code Kit
Adenosine 3mg/mL IV
Amiodarone 150mg/3mL IV
Atropine 1mg/10mL PFS IV
Dextrose 50% 50 mL PFS IV
Dopamine 400mg/10mL
Epinephrine 0.3mg/0.3mL INJ
Epinephrine 1:10,000 PFS IV
Furosemide 40mg/4mL PFS IV
Lidocaine 2% 100mg/5 mL PFS IV
Magnesium SO4 50% 5g/10 mL PFS IV
Metoprolol 5mg/5mL IV
Sodium bicarbonate 8.4% 50 mL PFS IV
Sodium Chloride 0.9% 250mL bag IV
Malignant Hyperthermia Drawer (Code Cart)
Calcium chloride 1 gram/10mL PFS IV
Sterile water 1000 mL INJ
Dantrolene 20mg/vial powder IV
Pediatric Code Kit
Adenosine 3mg/mL IV
Amiodarone 150mg/3mL IV
Atropine 1mg/10mL PFS IV
Dextrose 50% 50 mL PFS IV
Epinephrine 0.15mg/0.15mL INJ
Epinephrine 1:10,000 PFS IV
Sodium Bicarbonate 8.4% 50mL PFS IV
Lidocaine 2% 100mg/5 mL PFS IV

PREOP ORDERS

PATIENT NAME: _____ DATE OF BIRTH: _____

☐ Preop Labs/X-Ray: ☐CBC ☐CMP ☐PT/INR ☐PTT ☐UA ☐EKG ☐CXR ☐Other:

FAX RESULTS TO TRUCKEE SURGERY CENTER 530-550-7315

☐ Medical Consult arranged with _____

☐ Physical Therapy ☐Arranged ☐Will arrange postop Location: _____

☐ Follow-up Appointment Date: _____ Time: _____

☐ Postop Medications: _____

Pharmacy: _____ ☐Sent Electronically ☐Called In ☐Will order postop

☐ Admit to Truckee Surgery Center

☐ Start IV Lactated Ringers @ TKO or _____ mL/hour

☐ Preop Medications: ☐Ancef _____ gm ☐Clindamycin _____ mg ☐Vancomycin _____ gm ☐Other:

☐ Conscious Sedation: Midazolam _____ mg IV Fentanyl _____ mcg IV

☐ Prep/Shave Surgical Site

☐ Post-op supplies: _____

☐ Other: _____

M.D. SIGNATURE: _____ DATE/TIME: _____

NOTED BY: _____ DATE/TIME: _____

PROGRESS NOTES

PATIENT INTERVIEW (list pertinent information):**Allergies** ☐ NKA _____☐ Medical history reviewed _____☐ Social history reviewed _____☐ Surgical history reviewed _____Anesthesia problems ☐ Yes ☐ No _____☐ Patient medications reviewed _____☐ Pre-op vital signs reviewed _____☐ Test/lab results reviewed _____**ASSESSMENT:****ASA Status:** I II III IV V E**General Appearance:** ☐ WNL ☐ Other: _____**Pulmonary:** ☐ CTAB ☐ Other: _____**Cardiac:** ☐ RRR ☐ Other: _____**Extremities:** ☐ Warm & well perfused ☐ Other: _____**Mallampati Airway Classification:** ☐ I ☐ II ☐ III ☐ IV**Cervical ROM:** ☐ Full ROM ☐ Other: _____**TM Distance:** ☐ >3FB ☐ Other: _____**Comments:** _____

ASSESSMENT AND PLAN: Anesthetic options were discussed with the patient. Pertinent risks of regional/general anesthesia were discussed. All questions answered. The patient consents to proceed with the planned anesthetic technique described below.

☐ **Consent signed**

Planned Anesthetic Technique: _____

Provider Signature: _____**Date:** _____**Time:** _____**PREOPERATIVE ORDERS:**☐ Tylenol _____ mg ☐ PO ☐ Rectal Supp.☐ Scopolamine patch 1.5mg☐ Versed _____ mg ☐ PO ☐ IV☐ Aprepitant _____ mg PO☐ Other: _____**Provider Signature:** _____**Date:** _____**Time:** _____**RN Signature:** _____**Date:** _____**Time:** _____**POST ANESTHESIA ASSESSMENT:**

If YES to all findings, check box below. CIRCLE any findings that are answered NO, and COMMENT below. All other findings are considered as YES.

1. Respiratory function: Airway patent, rate and oxygenation within expected parameters
2. Cardiovascular function: Pulse and blood pressure within expected parameters.
3. Mental status: Arousable and able to follow simple commands, or returned to baseline.

4. Temperature: Within expected parameters.
5. Pain: Within expected parameters. Post- procedure orders written.
6. Nausea & Vomiting: No acute nausea or vomiting.
7. Hydration: Appears adequately hydrated.
8. No apparent complications during post-anesthesia recovery.

☐ **YES to all findings.****Comments on "NO" findings:** _____**Comments on follow-up care:** _____**Provider Signature:** _____**Date:** _____**Time:** _____**PREOP ORDERS / PRE & POST ANESTHESIA EVALUATION**

[PATIENT STICKER]

General:

- ☐ Vital Signs per facility policy

Respiratory:

- ☐ Oxygen at 1-6 L/min by nasal cannula continuous to maintain $SpO_2 \geq 90\%$ or _____
☐ Oxygen at 6-15 L/min by face mask, face tent, blow-by or non-rebreather to maintain $SpO_2 \geq 90\%$ or _____

Nursing Order:

1. Warming therapy prn temp $< 36^\circ C$ or comfort.
 2. Discharge from PACU when discharge criteria is met.

IV Fluids:

- ☐ IV @ KVO Limit P.O. Fluids until voids then encourage oral fluid intake x 48 hrs.
☐ LR ☐ NS ☐ _____ IV at _____ mL/hr ☐ IV bolus _____ mL PRN SBP < _____

IV Pain Management (Number in the order to be given):

- _____ Fentanyl IV Q 5 min PRN as follows:
☐ _____ mcg MILD ☐ _____ mcg MOD ☐ _____ mcg SEV ☐ Max: _____ mcg
 _____ Hydromorphone (*Dilaudid*) IV Q 10 min PRN as follows:
☐ _____ mg MILD ☐ _____ mg MOD ☐ _____ mg SEV ☐ Max: _____ mg
 _____ Meperidine (*Demerol*) IV Q 10 min PRN as follows:
☐ _____ mg MILD ☐ _____ mg MOD ☐ _____ mg SEV ☐ Max: _____ mg
 _____ Morphine IV Q 5 min PRN as follows:
☐ _____ mg MILD ☐ _____ mg MOD ☐ _____ mg SEV ☐ Max: _____ mg
☐ Naloxone (*Narcan*) 0.1 mg IV if RR < 8 /min, repeat Q2 min x 4 doses
☐ Ketorolac (*Toradol*) _____ mg IV x 1 dose, PRN pain
☐ 1,000mg IV Tylenol (*Ofirmev*) x 1 dose PRN MOD or SEV pain

Pain Level:

Mild 1-3

Mod 4-6

Severe 7-10

Hold for

RR < _____

PO Pain Management:

- _____ Tramadol Hydrochloride 50mg PO x 1 dose PRN pain
 _____ Oxycodone PO x 1 dose PRN as follows: ☐ 5mg MOD ☐ 10mg SEV
 _____ Oxycodone/Acetaminophen (*Percocet*) PO x 1 dose PRN as follows: ☐ 5/325mg MOD ☐ 10/650mg SEV
 _____ Hydrocodone/Acetaminophen (*Norco*) PO x 1 dose PRN as follows: ☐ 5/325mg MOD ☐ 10/650mg SEV
 _____ Okay to take first dose of home PO pain medication (if available)

On-Q Pain Pump:

- ☐ Ropivacaine 0.2% begin infusion rate at _____ mL/hr

Shivering:

- _____ Meperidine (*Demerol*) _____ mg IV PRN x _____ doses q _____ min

Nausea/Vomiting (Number in the order to be given):

- _____ Ondansetron (*Zofran*) 4mg IV PRN x 1 dose
 _____ Promethazine (*Phenergan*) 6.25 mg IV x 1 dose
 _____ Metoclopramide (*Reglan*) _____ mg IV PRN x _____ doses q _____ min
 _____ Ephedrine _____ mg/Hydroxyzine _____ mg IM for persistent N/V
 _____ Ondansetron (*Zofran*) 8mg PO PRN x 1 dose if PIV not present
 _____ Scopolamine Patch 1.5mg PRN x 1
 _____ Aprepitant _____ mg PO PRN x 1 dose

Hypertension (wait 5 min after Labetalol & 15 min after Hydralazine before switching):

- For SBP > _____ and/or DBP > _____ give the following:
☐ If HR > 70, Labetalol _____ mg IV Q 5 min, slowly over 2 min, Max _____ mg, Hold if HR < _____
☐ If HR < 70, Hydralazine (*Apresoline*) _____ mg IV Q 15 min, Max _____ mg

Hypotension:

- ☐ SBP < 90 and HR < _____ give Ephedrine _____ mg IV, MR Q _____ min x _____ and call Anesthesia.
☐ SBP < 90 and HR > _____ give Phenylephrine _____ mcg IV, MR Q _____ min x _____ and call Anesthesia.

Pruritus, Medicate with:

- _____ Diphenhydramine (*Benadryl*) 12.5 mg IV Q 30 min PRN, NTE 50 mg IV Q 6 H
 _____ Ondansetron (*Zofran*) 8 mg IV PRN x 1 dose

Physician Signature: _____ Date: _____ Time: _____

RN Signature: _____ Date: _____ Time: _____

**POST ANESTHESIA ORDERS**

[PATIENT STICKER]

General:

- ☐ Vital Signs per facility policy

Respiratory:

- ☐ Oxygen at 1-6 L/min by nasal cannula continuous to maintain SpO₂ ≥ 90% or _____
☐ Oxygen at 6-15 L/min by face mask, face tent, blow-by or non-rebreather to maintain SpO₂ ≥ 90% or _____
☐ Humidified Oxygen

Nursing Order:

1. Warming therapy prn temp < 36° C or comfort.
 2. Discharge from PACU when discharge criteria is met.

IV Fluids:

- ☐ IV @ KVO and encourage oral fluid intake x 48 hrs.
☐ LR ☐ NS ☐ _____ IV at _____ mL/hr ☐ IV bolus _____ mL PRN SBP < _____

IV Pain Management (Number in the order to be given):

- _____ Fentanyl IV Q 5 min PRN as follows:
☐ _____ mcg/kg MILD ☐ _____ mcg/kg MOD ☐ _____ mcg/kg SEV ☐ Max: _____ mcg/kg
 _____ Morphine IV Q 5 min PRN as follows:
☐ _____ mg/kg MILD ☐ _____ mg/kg MOD ☐ _____ mg/kg SEV ☐ Max: _____ mg/kg
 _____ Hydromorphone (Dilaudid) IV Q 10 min PRN as follows:
☐ _____ mg/kg MILD ☐ _____ mg/kg MOD ☐ _____ mg/kg SEV ☐ Max: _____ mg/kg
 _____ Meperidine (Demerol) IV Q 10 min PRN as follows:
☐ _____ mg/kg MILD ☐ _____ mg/kg MOD ☐ _____ mg/kg SEV ☐ Max: _____ mg/kg
☐ Naloxone (Narcan) 0.1 mg IV if RR < 8/min, MR Q2 min x 4 doses
☐ Ketorolac (Toradol) _____ mg/kg IV x 1 dose, PRN pain

PO Pain Management:

- ☐ Children's Tylenol PO _____ mg/kg
☐ Children's Ibuprofen PO _____ mg/kg
☐ Okay to take first dose of home PO pain medication (if available)

Shivering:

- _____ Meperidine (Demerol) _____ mg/kg IV PRN x _____ doses q _____ min

Nausea/Vomiting (Number in the order to be given):

- _____ Ondansetron (Zofran) _____ mg/kg IV PRN x 1 dose
 _____ Promethazine (Phenergan) _____ mg/kg IV PRN x 1 dose
 _____ Metoclopramide (Reglan) _____ mg/kg IV PRN x _____ doses q _____ min
 _____ Ephedrine _____ mg/kg/Hydroxyzine _____ mg/kg IM for persistent N/V

Hypertension (wait 5 min after Labetalol & 15 min after Hydralazine before switching):

- ☐ For SBP > _____ and /or DBP > _____ give the following:
 Med: _____ Dose _____ Route: ☐ PO ☐ IV ☐ IM

Hypotension:

- ☐ SBP < 90 and HR < _____ give Ephedrine _____ mg/kg IV, MR Q _____ min x _____ and call Anesthesia.
☐ SBP < 90 and HR > _____ give Phenylephrine _____ mcg/kg IV, MR Q _____ min x _____ and call Anesthesia.

Wheezing:

- _____ Raccipinephrine 2.25% nebulizer treatment
 _____ Albuterol 0.083% (2.5mg/3mL) nebulizer treatment

Pruritus, Medicate with:

- _____ Diphenhydramine (Benadryl) _____ mg/kg IV Q 30 min PRN, NTE _____ mg/kg IV Q 6 H
 _____ Ondansetron (Zofran) _____ mg/kg IV PRN x 1 dose

Pain Level:

Mild 1-3

Mod 4-6

Severe 7-10

Hold for

RR < _____

Physician Signature: _____ Date: _____ Time: _____

RN Signature: _____ Date: _____ Time: _____



[PATIENT STICKER]

PEDIATRIC POST ANESTHESIA ORDER

PostOp Diagnosis: _____

Surgeon: _____ Assistant: ☐ None ☐ Name: _____

Procedure: _____

Findings: ☐ See PostOp Diagnosis ☐ Other: _____

Estimated Blood Loss: ☐ None ☐ Amount: _____

Specimens Sent For: ☐ N/A ☐ Path ☐ Culture ☐ Other: _____

Complications: ☐ No ☐ Yes _____

POSTOP & DISCHARGE ORDERS

1. Admit to PACU 2. Advance diet as tolerated 3. Neurovascular checks to affected limb
4. If patient unable to void and bladder is distended, straight cath prn
5. Elevate operative extremity 6. Apply ice pack to affected limb
7. Discharge to home when criteria met

Upper Extremity	Lower Extremity
Activity: ☐ Ad lib ☐ Lift, Push, Pull ≤ _____ lbs ☐ Non-weight-bearing on operative extremity ☐ Exercise as follows: _____ Equipment: Dispense if checked ☐ Sling Simple / Immobilizer (circle one) ☐ Elbow immobilizer ☐ Ice Machine <i>**Wear immobilizer or sling for activity as instructed**</i>	Activity: ☐ Weight bearing as tolerated ☐ Partial/Touch-down weight-bearing ☐ Non-weight-bearing Equipment: Dispense if checked ☐ Ice Machine ☐ Crutches ☐ Knee Brace ☐ Locked in extension ☐ At all times ☐ With activity only ☐ Unlocked @ _____ to _____ ☐ At all times ☐ When at rest ☐ May remove brace when at rest ☐ PostOp Shoe ☐ Cam Boot <i>**Wear postop shoe, cam boot, or brace for ambulating/activity as instructed**</i>

Dressing Change: ☐ Keep dressing on until follow up ☐ Remove dressing in _____ hours

***Notify surgeon for any changes in color, temp, or increased swelling at operative site*

Physical Therapy: ☐ Follow up in 7-10 days ☐ Follow up as already scheduled

Medications:

☐ Resume home medications ☐ Prescriptions given at surgical preop visit

☐ Aspirin 81mg by mouth: ☐ Daily ☐ Twice Daily ☐ For _____ day(s) post op OR ☐ until patient resumes normal activity

Make appointment for: _____ days

Surgeon's Signature _____ Date/Time _____

Order Verified _____ Date/Time _____

[PATIENT STICKER]



ORTHOPEDIC POST OPERATIVE SURGEON NOTE & ORDERS

Postop Diagnosis: _____

Surgeon: _____ Assistant: ☐ None ☐ Name: _____

Procedure: _____

Findings: ☐ See Postop Diagnosis ☐ Other: _____

Estimated Blood Loss: ☐ None ☐ Amount: _____

Specimens Sent For: ☐ N/A ☐ Path ☐ Culture ☐ Other: _____

Complications: ☐ No ☐ Yes Explain: _____

POSTOP & DISCHARGE ORDERS

1. Admit to PACU 2. Advance diet as tolerated 3. Keep HOB elevated 4. Discharge to home when criteria met

ACTIVITY

- ☐ As Tolerated
☐ Light activity for: _____ Hours / Days / Weeks (circle one), then as tolerated

BATHING/DRESSING CHANGE

- ☐ No restrictions
☐ Ear plugs if swimming deeper than 6 feet
☐ Keep dressing on until follow up
☐ Remove / change dressing in _____ days
☐ Shower in _____ hours/days

DISCHARGE MEDICATIONS

- ☐ Resume home medications as prescribed ☐ Tylenol Solution 160mg/5mL _____ mL every 6 hours for pain
☐ Prescriptions given at surgical preop visit ☐ Ibuprofen Solution 100mg/5mL _____ mL every 6 hours for pain
☐ Ofloxacin 0.3% Otic Solution _____ drops per ear every _____ hours for _____ days
☐ Ciprofloxacin 0.3% and Dexamethasone 0.1% Otic Solution _____ drops per ear every _____ hours for _____ days

Additional orders:

Make follow up appointment for: _____ days

Surgeon's Signature Date/Time

Order Verified Date/Time

Postop Diagnosis: _____

Surgeon: _____ Assistant: ☐ None Name: _____

Procedure: _____

Findings: ☐ See Postop Diagnosis ☐ Other: _____

Estimated Blood Loss: ☐ None ☐ Amount: _____

Specimens Sent For: ☐ N/A ☐ Pathology ☐ Culture ☐ Other: _____

Complications: ☐ No ☐ Yes: _____

POSTOP & DISCHARGE ORDERS

- Admit to PACU
- Advance diet as tolerated
- Discharge to home when discharge criteria is met

ACTIVITY

☐ As Tolerated ☐ Light activity for: _____ Hours / Days / Weeks (circle one)

DRESSINGS

☐ Remove dressing and shower in 48 hours

MEDICATIONS

☐ Resume home medications

Additional orders: _____

Make appointment for: _____ days postop

Surgeons Signature: _____ Date/Time: _____

Order Verified: _____ Date/Time: _____

PROCEDURES:

- ☐ General Anesthesia
- ☐ Radiographs
- ☐ Dental Exam
- ☐ Cleaning and Fluoride
- ☐ Extractions
- ☐ Pulp Treatment
- ☐ Restorations

- ☐ Amalgams _____
- ☐ Composites _____
- ☐ Crowns _____
- ☐ Other _____

DENTAL:

Teeth ☐ Good ☐ Fair ☐ Poor ☐ Missing teeth
Gum ☐ Good ☐ Fair ☐ Poor

Comments _____

POST-OPERATIVE INSTRUCTIONS

1. Admit to PACU.
2. Discharge to home when discharge criteria met or per anesthesia's order.
3. Restrict strenuous activity.
4. DIET: First day, following surgery, limit intake to clear liquids and soft diet. Second day, maintain soft diet as needed. Thereafter, regular diet as tolerated.
5. Use Tylenol or Advil (if not allergic) as needed for discomfort. (Age and Weight appropriate).

Follow-up Appointment in ☐ PRN ☐ 2 Weeks ☐ 3 Months ☐ 6 Months ☐ 1 Year

When a patient has had full mouth dental rehabilitation two to three days of discomfort are to be expected. Patients who have had extractions or tissue removal (i.e. gingivectomy) may have moderate and varying degrees of swelling. Careful oral hygiene must be observed especially during the healing period.

Physician Signature: _____ Date/Time: _____

RN Signature: _____ Date/Time: _____



[PATIENT STICKER]

PEDIATRIC DENTAL POST OPERATIVE ORDER

PostOp Diagnosis: _____

Surgeon: _____ Assistant: ☐ None ☐ Name: _____

Procedure: _____

Findings: ☐ See postop diagnosis ☐ Other: _____

Estimated Blood Loss: ☐ None ☐ Amount: _____

Specimens Sent For: ☐ N/A ☐ Path ☐ Culture ☐ Other: _____

Complications: ☐ No ☐ Yes _____

POSTOP & DISCHARGE ORDERS

1. Admit to PACU
2. Advance diet as tolerated
3. Discharge home when criteria met

- ☐ IV 1000ml Lactated Ringers with 20 units Pitocin @ _____ ml/hour
- ☐ Ibuprofen 800mg PO every 8 hours PRN mild pain (1-4/10)
- ☐ Acetaminophen 325mg 1-2 tabs PO every 4 hour PRN mild pain (1-4/10)
- ☐ Hydrocodone 5/325mg 1 tab PO every 4 hour PRN moderate pain (4-7/10)

ACTIVITY

- ☐ As Tolerated
- ☐ Light activity for: _____ Hours / Days / Weeks (circle one), then as tolerated

Dressing Change:

- ☐ Keep dressing on until follow up
- ☐ Remove / change dressing in _____ days
- ☐ Shower in _____ hours

Additional orders:

Medications:

- ☐ Resume home medications as prescribed
- ☐ Prescriptions given at surgical preop visit

Make appointment for: _____ days

- ☐ Discharge to home when criteria met.

Surgeon's Signature _____ Date/Time _____

Order Verified _____ Date/Time _____



(PATIENT STICKER)

GYNOCLOGY POST OPERATIVE ORDER

PostOp Diagnosis:

Surgeon: _____ **Assistant:** ☐ None ☐ Name: _____

Procedure: _____

Findings: ☐ See PostOp Diagnosis ☐ Other: _____

Estimated Blood Loss: ☐ None ☐ Amount: _____

Specimens Sent For: ☐ N/A ☐ Path ☐ Culture ☐ Other: _____

Complications: ☐ No ☐ Yes

POSTOP & DISCHARGE ORDERS

1. Admit to PACU
2. Advance diet as tolerated
3. Intermittent ice pack – 20 min on/20 min off

ACTIVITY

As Tolerated

Light activity for: _____ Hours / Days / Weeks (circle one), then as tolerated

Avoid straining, heavy lifting until follow up

BATHING/DRESSING CHANGE

- ☐ Keep dressing on until follow up
- ☐ Remove / change dressing in _____ days
- ☐ Shower: ☐ Yes ☐ No in _____ hours

Additional orders:

Discharge Medications:

- ☐ Prescriptions given at Surgical PreOp visit
- ☐ Resume home medications as prescribed
- ☐ Discharge to home when criteria met

Make appointment for: _____ days

Surgeon's Signature _____ **Date/Time** _____

Order Verified _____ **Date/Time** _____

[Patient Sticker]

TRUCKEE SURGICAL CENTER
SEMI ANNUAL REVIEW OF CONTRACTED SERVICES
01/01/2026 - 06/30/2026

CONTRACTOR	SERVICE PROVIDED	QUALITY OF SERVICES	TIMELINESS OF SERVICES	ACCURACY OF SERVICES	RESPONSIVENESS	COMPETITIVENESS OF PRICING	ACCURACY OF BILLING	PROTECTION OF PATIENTS' RIGHTS	TOTAL POINTS POSSIBLE	TOTAL POINTS EARNED	PERFORMANCE ACCEPTABLE
A4 Promotions	Printing & Reproduction	25	10	10	10	5	15	5	80	80	YES
AAA Smart Business	Burglar/Fire Alarm	25	10	10	10	5	15	5	80	80	YES
ALSCO	Linens	21	8	8	8	5	15	5	80	63	YES
AVC	Generator	25	10	10	10	5	15	5	80	80	YES
Center for Medical Physics	Annual Physics Testing for C Arms	25	10	10	10	5	15	5	80	80	YES
Cintas	Scrubs	23	9	9	10	5	15	5	80	78	YES
CodingAid	Quarterly Coding Audits	25	10	10	10	5	15	5	80	80	YES
CYA	Med gas/Suction PM	25	10	10	10	5	15	5	80	80	YES
Gateway East	Building Lease	25	10	10	10	5	15	5	80	80	YES
GE	Anesthesia Machines	25	10	10	9	4	15	5	80	78	YES
Getinge	Sterilizers	21	6	6	7	5	15	5	80	60	NO
Hologic INC	Mini C-Arm PM	25	10	10	10	5	15	5	80	80	YES
HST Pathways	Practice Mgmt System	23	10	9	10	5	15	5	80	76	YES
Iron Mountain	Document Storage	23	8	10	10	5	15	5	80	76	YES
Merchant Services	Credit Card Processing	25	10	10	10	5	15	5	80	80	YES
Nimble	RCM, Coding, Transcription	24	7	6	7	5	15	5	80	65	NO
One Mnet Health	Collections Agency	25	10	10	10	5	15	5	80	80	YES
Pacific Medical	DME Equipment	25	10	10	10	5	15	5	80	80	YES
Pharmacist Consultant	Pharmacy Reconciliation/Consulting	25	10	10	10	5	15	5	80	80	YES

A score < 70 will require further evaluation by the Administrator, MEC and Governing Board
Red = Unsatisfactory Score Orange = Decrease in Score/Performance

TRUCKEE SUTTER COUNTY CENTER
SEMI ANNUAL REVIEW OF CONTRACTED SERVICES
01/01/2026 - 06/30/2026

Phillips	Large C-Arm Service	19	7	7	7	5	15	5	80	65	NO
Pitney Bowes	Postage Meter	25	10	10	10	5	15	5	80	80	YES
Precision Medical Products	DVT Stockings	25	10	10	10	5	15	5	80	80	YES
Ray Morgan/RICOH	Copier	25	10	10	10	5	15	5	80	80	YES
Red Rock Water	Water Delivery	24	9	10	10	5	15	5	80	78	YES
Ryno Care	Waste Management	25	10	10	10	5	15	5	80	80	YES
SGV Refrigeration	Ice Machine Cleaning	25	10	10	10	5	15	5	80	80	YES
Shred-it	Document Shredding	25	10	10	10	5	15	5	80	80	YES
Siemens	Fire Alarm Panel	25	10	10	10	5	15	5	80	80	YES
TFHD- Biomed Department	Biomed Surgical Equipment	25	10	10	10	5	15	5	80	80	YES
TFHD- Facilities Department	Maintenance & Repairs	25	10	10	10	5	15	5	80	80	YES
TFHD- Lab	Lab and Pathology	25	10	10	10	5	15	5	80	80	YES
TFHD- Materials Management	Supply Ordering	21	10	9	10	5	15	5	80	75	YES
TFHD- Occupational Health	Staff/Physician Immunization & Screening	25	10	10	10	5	15	5	80	80	YES
TFHD- Radiology Department	Fluoro Checks; Large/Mini C-Arm Operation	25	10	10	10	5	15	5	80	80	YES
Trusted Employers	Background Screening	25	10	10	10	5	15	5	80	80	YES
Western Path	Lab and Pathology	25	10	10	10	5	15	5	80	80	YES

A score < 70 will require further evaluation by the Administrator, MEC and Governing Board
Red = Unsatisfactory Score Orange = Decrease in Score/Performance

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: A4 Promotions

Service/s Provided: Printing & Reproduction Evaluation Period: 7-1-26-12-31-26-1-1-26-6-30-27

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score

☐ Not Acceptable Score (<70)

Contractor's performance is deemed:

☐ Lower Than Prior Score

☐ Improvement in Score

Notes:

Evaluation completed by:

Blynn QA/IC coordinator Blynn 8-12-26
Signature Printed Name Title Date

Evaluation approved by:

Heidi Fedorchak Heidi Fedorchak Administrative 8/12/26
Signature Printed Name Title Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: AAA Smart Business

Service/s Provided: Burglar/Fire Alarm Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score

☐ Not Acceptable Score (<70)

Contractor's performance is deemed:

☐ Lower Than Prior Score

☐ Improvement in Score

Notes:

Evaluation completed by:

Bryan
Signature

Briana Lynn
Printed Name

QA/PIIC Coordinator
Title

8.12.26
Date

Evaluation approved by:

H. Fedorchak
Signature

Hindi Fedorchak
Printed Name

Administrator
Title

8.12.26
Date

Truckee Surgery Center Contract Services Evaluation

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: ALSCO

Service/s Provided: Linens

Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	5	4	(3)	2	1
Quality assurance processes in place	5	4	(3)	2	1
QA meets TSC's minimum requirements	5	4	(3)	2	1
Services are consistently high quality	5	4	(3)	2	1
Contractor stays current with technology/processes	5	(4)	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	5	(4)	3	2	1
Contractor meets TSC's deadlines	5	4	(3)	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	5	(4)	3	2	1
Contractor corrects errors in timely manner	5	4	(3)	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	5	(4)	3	2	1
Contractor adapts to meet TSC's needs	5	(4)	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	(5)	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 63

Contractor's performance is deemed:

☐ Acceptable Score

☐ Lower Than Prior Score

☒ Not Acceptable Score (<70)

☒ Improvement in Score from PRN eval 3182

Notes: Improvement in linen deliveries - no longer having consistent issues w/missing linens & skipped deliveries. PAR levels exceeded on occasion but mgmt @ AlSCO seems more responsive & willing to change processes to meet TSC needs. PRN eval in March scored 59.

Evaluation completed by:

Brynn
Signature

Brynn Lynn
Printed Name

QAPI/IC Coordinator
Title

8.12.26
Date

Evaluation approved by:

Heidi Fedorchak
Signature

Heidi Fedorchak
Printed Name

Administrator
Title

8.12.26
Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: AVC

Service/s Provided: Generator

Evaluation Period: 1-1-26 - 6-30-26

Performance Aspect	Excellent	Satisfactory	Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	(5)	4	3	2	1
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Accuracy of Billing

Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	(5)	4	3	2	1
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Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score ☐ Not Acceptable Score (<70)
☐ Lower Than Prior Score ☐ Improvement in Score

Notes:

Evaluation completed by:

<u>Brynn</u> Signature	<u>Brynn Lynn</u> Printed Name	<u>QAPI/IC Coordinator</u> Title	<u>8-12-26</u> Date
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Evaluation approved by:

<u>Heidi Fedorchak</u> Signature	<u>Heidi Fedorchak</u> Printed Name	<u>Administrator</u> Title	<u>8-12-26</u> Date
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**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Center for Medical Physics

Service/s Provided: Annual Physics Testing for CArms Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	(5)	4	3	2	1
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Accuracy of Billing

Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	(5)	4	3	2	1
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Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score

☐ Not Acceptable Score (<70)

Contractor's performance is deemed:

☐ Lower Than Prior Score

☐ Improvement in Score

Notes:

Evaluation completed by:

<u>Brynn</u>	<u>Brynn Lynn</u>	<u>QA/IC Coordinator</u>	<u>8.12.26</u>
Signature	Printed Name	Title	Date

Evaluation approved by:

<u>Heidi Fedorchak</u>	<u>Heidi Fedorchak</u>	<u>Administrator</u>	<u>8.12.26</u>
Signature	Printed Name	Title	Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Cintas

Service/s Provided: Scrubs

Evaluation Period: 1-1-26 - 6-30-26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	(5)	4 BL	3	2	1
Quality assurance processes in place	(5)	4 BL	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	5	(4)	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	5	(4)	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 78

☒ Acceptable Score

☐ Not Acceptable Score (<70)

Contractor's performance is deemed:

☐ Lower Than Prior Score

☒ Improvement in Score

Notes: Improvement in deliveries and meeting PAR levels. No longer having consistent shortages of scrubs.

Evaluation completed by:

Bfyn

Briana Lynn

QAPI/IC Coordinator

8-12-26

Evaluation approved by:

Hedderchak

Heidi Fedorchak

Administrator

8/12/26

Signature

Printed Name

Title

Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Coding Aid
Service/s Provided: Quarterly Coding Audits Evaluation Period: 1.1.26-6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score ☐ Not Acceptable Score (<70)

Contractor's performance is deemed:

☐ Lower Than Prior Score

☐ Improvement in Score

Notes:

Evaluation completed by:

Signature: Brian Lynn Printed Name: Brian Lynn Title: QA/PI Coordinator Date: 8.12.26

Evaluation approved by:

Signature: Heather Chack Printed Name: Heidi Fedorchak Title: Administrator Date: 8/12/26

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: CYA

Service/s Provided: med gas / Suction PM

Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score ☐ Not Acceptable Score (<70)
☐ Lower Than Prior Score ☐ Improvement in Score

Contractor's performance is deemed:

Notes:

Evaluation completed by:

Brian Lynn Brian Lynn QA PIC Coordinator 8.12.26
 Signature Printed Name Title Date

Evaluation approved by:

Heidi Fedorchak Heidi Fedorchak Administrator 8/2/26
 Signature Printed Name Title Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Gateway East

Service/s Provided: Building Lease

Evaluation Period: 1-1-26 - 6-30-26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	<u>5</u>	4	3	2	1
Quality assurance processes in place	<u>5</u>	4	3	2	1
QA meets TSC's minimum requirements	<u>5</u>	4	3	2	1
Services are consistently high quality	<u>5</u>	4	3	2	1
Contractor stays current with technology/processes	<u>5</u>	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	<u>5</u>	4	3	2	1
Contractor meets TSC's deadlines	<u>5</u>	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	<u>5</u>	4	3	2	1
Contractor corrects errors in timely manner	<u>5</u>	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	<u>5</u>	4	3	2	1
Contractor adapts to meet TSC's needs	<u>5</u>	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	<u>5</u>	4	3	2	1
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Accuracy of Billing

Contractor's invoices are timely and accurate	<u>5</u>	4	3	2	1
Billing errors are promptly corrected	<u>5</u>	4	3	2	1
Invoices are detailed and itemized	<u>5</u>	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	<u>5</u>	4	3	2	1
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Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score

☐ Not Acceptable Score (<70)

Contractor's performance is deemed:

☐ Lower Than Prior Score

☐ Improvement in Score

Notes:

Evaluation completed by:

Brian Lynn
Signature Printed Name

DAPI/IC Coordinator
Title Date

Evaluation approved by:

Heidi Fedorchak
Signature Printed Name

Administrator
Title Date

Truckee Surgery Center Contract Services Evaluation

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: GE

Service/s Provided: _____ Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent	Satisfactory	Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	<u>5</u>	4	3	2	1
Quality assurance processes in place	<u>5</u>	4	3	2	1
QA meets TSC's minimum requirements	<u>5</u>	4	3	2	1
Services are consistently high quality	<u>5</u>	4	3	2	1
Contractor stays current with technology/processes	<u>5</u>	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	<u>5</u>	4	3	2	1
Contractor meets TSC's deadlines	<u>5</u>	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	<u>5</u>	4	3	2	1
Contractor corrects errors in timely manner	<u>5</u>	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	<u>5</u>	<u>4</u>	3	2	1
Contractor adapts to meet TSC's needs	<u>5</u>	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	5	<u>4</u>	3	2	1
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Accuracy of Billing

Contractor's invoices are timely and accurate	<u>5</u>	4	3	2	1
Billing errors are promptly corrected	<u>5</u>	4	3	2	1
Invoices are detailed and itemized	<u>5</u>	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	<u>5</u>	4	3	2	1
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Total Points Possible: 80

Total Points Earned: 78

☒ Acceptable Score
☐ Not Acceptable Score (<70)
☐ Lower Than Prior Score
☐ Improvement in Score

Contractor's performance is deemed: _____

Notes: _____

Evaluation completed by:

Brian Lynn Signature Printed Name QA/IC Coordinator Title 8.12.26 Date

Evaluation approved by:

Heidi Fedorchak Signature Printed Name Administrator Title 8/12/26 Date

Truckee Surgery Center Contract Services Evaluation

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Getinge
Service/s Provided: Sterilizers Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	5	4	<u>3</u>	2	1
Quality assurance processes in place	5	4	<u>3</u>	2	1
QA meets TSC's minimum requirements	5	4	<u>3</u>	2	1
Services are consistently high quality	5	4	<u>3</u>	2	1
Contractor stays current with technology/processes	<u>5</u>	4	<u>3</u>	2	1

Timeliness of Services Provided

Services are provided in a timely manner	5	4	<u>3</u>	2	1
Contractor meets TSC's deadlines	5	4	<u>3</u>	2	1

Accuracy of Services Provided

Services provided are consistently accurate	5	4	<u>3</u>	2	1
Contractor corrects errors in timely manner	5	4	<u>3</u>	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	5	4	<u>3</u>	2	1
Contractor adapts to meet TSC's needs	5	4	<u>3</u>	2	1

Competitiveness of Pricing

Contractor's prices are competitive	<u>5</u>	4	3	2	1
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Accuracy of Billing

Contractor's invoices are timely and accurate	<u>5</u>	4	3	2	1
Billing errors are promptly corrected	<u>5</u>	4	3	2	1
Invoices are detailed and itemized	<u>5</u>	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	<u>5</u>	4	3	2	1
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Total Points Possible: 80

Total Points Earned: 60

Contractor's performance is deemed:

☒ Acceptable Score
☒ Lower Than Prior Score

☒ Not Acceptable Score (<70)
☐ Improvement in Score

Notes: Unresolved issues despite multiple visits for repairs. Poor communication.

Evaluation completed by:

Bryan Briana Lynn QA/PIIC coordinator 8.12.26
Signature Printed Name Title Date

Evaluation approved by:

Heidi Fedorchak Heidi Fedorchak Administrator 8.12.26
Signature Printed Name Title Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Hologic INC

Service/s Provided: mini C-Arm PM

Evaluation Period: 1-1-26 - 6-30-26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	5	4	3	2	1
QA meets TSC's minimum requirements	5	4	3	2	1
Services are consistently high quality	5	4	3	2	1
Contractor stays current with technology/processes	5	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	5	4	3	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	5	4	3	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	5	4	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	(5)	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	5	4	3	2	1
Invoices are detailed and itemized	5	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score ☐ Not Acceptable Score (<70)
☐ Lower Than Prior Score ☐ Improvement in Score

Contractor's performance is deemed:

Notes:

Evaluation completed by:

Bfj Bnana Lynn QA/PIIC Coordinator 8-12-26
Signature Printed Name Title Date

Evaluation approved by:

Heidi Fodorcheck Heidi Fodorcheck Administrator 8/12/26
Signature Printed Name Title Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: HST Pathways

Service/s Provided: Practice Mgmt System Evaluation Period: 1-1-26 - 6-30-26

Performance Aspect	Excellent	Satisfactory	Unsatisfactory
Quality of Services Provided			
Services are acceptable in quality	5	(4)	3 2 1
Quality assurance processes in place	(5)	4	3 2 1
QA meets TSC's minimum requirements	5	(4)	3 2 1
Services are consistently high quality	(5) or 5	(4)	3 2 1
Contractor stays current with technology/processes	5	4	3 2 1
Timeliness of Services Provided			
Services are provided in a timely manner	(5)	4	3 2 1
Contractor meets TSC's deadlines	5	4	3 2 1
Accuracy of Services Provided			
Services provided are consistently accurate	5	(4)	3 2 1
Contractor corrects errors in timely manner	(5)	4	3 2 1
Responsiveness to TSC's Requirements			
Contractor is responsive to TSC's requirements	(5)	4	3 2 1
Contractor adapts to meet TSC's needs	5	4	3 2 1
Competitiveness of Pricing			
Contractor's prices are competitive	(5)	4	3 2 1
Accuracy of Billing			
Contractor's invoices are timely and accurate	(5)	4	3 2 1
Billing errors are promptly corrected	5	4	3 2 1
Invoices are detailed and itemized	5	4	3 2 1
Protection of Patients' Privacy			
Contractor safeguards patients' privacy	(5)	4	3 2 1

Total Points Possible: 80

Total Points Earned: 76

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes:

Evaluation completed by:

Signature: Brian Lynn Printed Name: Brian Lynn Title: QAPI/KC Coordinator Date: 8-12-26

Evaluation approved by:

Signature: Heidi Fedorchak Printed Name: Heidi Fedorchak Title: Administrator Date: 8/12/26

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Iron Mountain
Service/s Provided: Document Storage Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	5	(4)	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	5	(4)	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	5	(4)	3	2	1
Contractor meets TSC's deadlines	(5) <i>82</i>	(4)	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 76

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes: _____

Evaluation completed by:

<u>B. Lynn</u> Signature	<u>Briana Lynn</u> Printed Name	<u>QA/ITC Coordinator</u> Title	<u>8.12.26</u> Date
<u>H. Fedorchak</u> Signature	<u>Hicki Fedorchak</u> Printed Name	<u>Administrator</u> Title	<u>9/12/26</u> Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Merchant Services
Service/s Provided: Credit Card Processing Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes: _____

Evaluation completed by:

<u>Bjorn</u> Signature	<u>Brian Lynn</u> Printed Name	<u>QAPI/IC Coordinator</u> Title	<u>8.12.26</u> Date
<u>Heidi Fedorchak</u> Signature	<u>Heidi Fedorchak</u> Printed Name	<u>Administrator</u> Title	<u>8/12/26</u> Date

Truckee Surgery Center Contract Services Evaluation

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Nimble

Service/s Provided: RCM, Coding, Transcription Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	5	4	(3)	2	1
Quality assurance processes in place	5	(4)	3	2	1
QA meets TSC's minimum requirements	5	4	(3)	2	1
Services are consistently high quality	5	4	(3)	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	5	4	(3)	2	1
Contractor meets TSC's deadlines	5	4	(3)	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	5	4	(3)	2	1
Contractor corrects errors in timely manner	5	4	(3)	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	5	4	(3)	2	1
Contractor adapts to meet TSC's needs	5	(4)	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	(5)	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	5	4	3	2	1
Invoices are detailed and itemized	5	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 65

Contractor's performance is deemed:

☒ Acceptable Score

☒ Not Acceptable Score (<70)

☒ Lower Than Prior Score

☐ Improvement in Score

Notes: Unresolved accounts, Poor communication, Consistent services not met.

Evaluation completed by:

Signature: Brynn Printed Name: Brynn Lynn Title: OAPI/IC Coordinator Date: 8.12.26

Evaluation approved by:

Signature: Heidi Fedorchuk Printed Name: Heidi Fedorchuk Title: Administrator Date: 8/12/26

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: One Mnet Health
Service/s Provided: Collection's Agency Evaluation Period: 1-1-26 - 6-30-26

Performance Aspect	Excellent	Satisfactory	Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	(5)	4	3	2	1
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Accuracy of Billing

Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	(5)	4	3	2	1
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Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score ☐ Not Acceptable Score (<70)
☐ Lower Than Prior Score ☐ Improvement in Score

Notes: _____

Evaluation completed by:

<u>B. Lynn</u> Signature	<u>Brian Lynn</u> Printed Name	<u>QA/IC Coordinator</u> Title	<u>8-12-26</u> Date
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Evaluation approved by:

<u>Heidi Fedorchak</u> Signature	<u>Heidi Fedorchak</u> Printed Name	<u>Administrator</u> Title	<u>8/12/26</u> Date
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**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Pacific Medical

Service/s Provided: DME Equipment

Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score ☐ Not Acceptable Score (<70)
☐ Lower Than Prior Score ☐ Improvement in Score

Notes:

Evaluation completed by:

B. Lynn
Signature

Briana Lynn
Printed Name

QA/IC Coordinator
Title

8.12.26
Date

Evaluation approved by:

Heidi Fedorchak
Signature

Heidi Fedorchak
Printed Name

Administrator
Title

9/12/26
Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Pharmacist Consultant (Dan Francke)
Service/s Provided: Pharmacy Reconciliation Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	(5)	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score ☐ Not Acceptable Score (<70)
☐ Lower Than Prior Score ☐ Improvement in Score

Notes: _____

Evaluation completed by:

Signature: [Signature] Printed Name: Brina Lynn Title: QA/ILC Coordinator Date: 8.12.26

Evaluation approved by:

Signature: [Signature] Printed Name: Heidi Fedorchak Title: Administrator Date: 9/2/26

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Phillips
Service/s Provided: Large C-Arm Service Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	5	4	(3)	2	1
Quality assurance processes in place	5	(4)	3	2	1
QA meets TSC's minimum requirements	5	(4)	3	2	1
Services are consistently high quality	5	4	(3)	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	5	4	(3)	2	1
Contractor meets TSC's deadlines	5	(4)	3	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	5	4	(3)	2	1
Contractor corrects errors in timely manner	5	(4)	3	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	5	(4)	3	2	1
Contractor adapts to meet TSC's needs	5	4	(3)	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	(5)	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	5	4	3	2	1
Invoices are detailed and itemized	5	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 65

Contractor's performance is deemed:

☒ Acceptable Score
☒ Lower Than Prior Score

☒ Not Acceptable Score (<70)
☐ Improvement in Score

Notes: Decrease in services noted. Multiple visits before repair occurs.
Untimely resolutions.

Evaluation completed by:

Brynn Brynn Lynn QA/PIIC Coordinator 8.12.26
Signature Printed Name Title Date

Evaluation approved by:

Hedrick Heidi Hedrick Administrative 8/12/26
Signature Printed Name Title Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Pitney Bowes
Service/s Provided: Postage Meter Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent	Satisfactory	Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	(5)	4	3	2	1
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Accuracy of Billing

Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	(5)	4	3	2	1
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Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score ☐ Not Acceptable Score (<70)
☐ Lower Than Prior Score ☐ Improvement in Score

Notes: _____

Evaluation completed by:

<u>Bfynn</u>	<u>Briana Lynn</u>	<u>QA/IC Coordinator</u>	<u>8.12.26</u>
Signature	Printed Name	Title	Date

Evaluation approved by:

<u>Heidi Fedorchak</u>	<u>Heidi Fedorchak</u>	<u>Administrative</u>	<u>8/12/26</u>
Signature	Printed Name	Title	Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Precision Medical Products
Service/s Provided: DVT Stockings Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent	Satisfactory	Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	(5)	4	3	2	1
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Accuracy of Billing

Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	(5)	4	3	2	1
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Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score

☐ Not Acceptable Score (<70)

Contractor's performance is deemed:

☐ Lower Than Prior Score

☐ Improvement in Score

Notes: _____

Evaluation completed by:

<u>Bfj</u> Signature	<u>Briana Lynn</u> Printed Name	<u>QA/IC Coordinator</u> Title	<u>6.12.26</u> Date
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Evaluation approved by:

<u>Hedarchall</u> Signature	<u>Heidi Hedarchall</u> Printed Name	<u>Administrator</u> Title	<u>8/12/26</u> Date
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**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Ray Morgan / RICOH

Service/s Provided: Copier Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score

☐ Not Acceptable Score (<70)

Contractor's performance is deemed:

☐ Lower Than Prior Score

☐ Improvement in Score

Notes:

Evaluation completed by:

Bryan Lynn QA/PIIC Coordinator 8.12.26
Signature Printed Name Title Date

Evaluation approved by:

Heidi Federbach Administrator 8/12/26
Signature Printed Name Title Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Red Rock Water

Service/s Provided: Water Delivery Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent	Satisfactory	Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	5	(4)	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	5	(4)	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	(5)	4	3	2	1
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Accuracy of Billing

Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	(5)	4	3	2	1
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Total Points Possible: 80

Total Points Earned: 79

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes:

Evaluation completed by:

Signature: Bryan Printed Name: Briana Lynn Title: QA/IC Coordinator Date: 8.12.26

Evaluation approved by:

Signature: Heidi Federchak Printed Name: Heidi Federchak Title: Administrator Date: 8/12/26

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Ryno Care

Service/s Provided: Waste Management Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent	Satisfactory	Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	5	4	3	2	1
Quality assurance processes in place	5	4	3	2	1
QA meets TSC's minimum requirements	5	4	3	2	1
Services are consistently high quality	5	4	3	2	1
Contractor stays current with technology/processes	5	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	5	4	3	2	1
Contractor meets TSC's deadlines	5	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	5	4	3	2	1
Contractor corrects errors in timely manner	5	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	5	4	3	2	1
Contractor adapts to meet TSC's needs	5	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	5	4	3	2	1
-------------------------------------	---	---	---	---	---

Accuracy of Billing

Contractor's invoices are timely and accurate	5	4	3	2	1
Billing errors are promptly corrected	5	4	3	2	1
Invoices are detailed and itemized	5	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	5	4	3	2	1
---	---	---	---	---	---

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes:

Evaluation completed by:

Brynn Brynn Lynn QA/IC Coordinator 8.12.26
 Signature Printed Name Title Date

Evaluation approved by:

Heidi Fedorchak Heidi Fedorchak Administrator 9/12/26
 Signature Printed Name Title Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: SGV Refrigeration
Service/s Provided: Ice Machine Cleaning Evaluation Period: 1.1.20 - 6.30.20

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	<u>5</u>	4	3	2	1
Quality assurance processes in place	<u>5</u>	4	3	2	1
QA meets TSC's minimum requirements	<u>5</u>	4	3	2	1
Services are consistently high quality	<u>5</u>	4	3	2	1
Contractor stays current with technology/processes	<u>5</u>	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	<u>5</u>	4	3	2	1
Contractor meets TSC's deadlines	<u>5</u>	4	3	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	<u>5</u>	4	3	2	1
Contractor corrects errors in timely manner	<u>5</u>	4	3	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	<u>5</u>	4	3	2	1
Contractor adapts to meet TSC's needs	<u>5</u>	4	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	<u>5</u>	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	<u>5</u>	4	3	2	1
Billing errors are promptly corrected	<u>5</u>	4	3	2	1
Invoices are detailed and itemized	<u>5</u>	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	<u>5</u>	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes: _____

Evaluation completed by:

<u>Brynn</u> Signature	<u>Brynn Lynn</u> Printed Name	<u>QA/IC Coordinator</u> Title	<u>8.12.20</u> Date
<u>Heidi Fedorchak</u> Signature	<u>Heidi Fedorchak</u> Printed Name	<u>Administrator</u> Title	<u>8/12/20</u> Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Shred-It
Service/s Provided: Document Shredding Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Contractor's performance is deemed:

Notes: _____

Evaluation completed by:

Bfy QA/IT coordinator 8.12.26
Signature Printed Name Title Date

Evaluation approved by:

Heidi Fedorchak Administrator 8/12/26
Signature Printed Name Title Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Siemens

Service/s Provided: Fire Alarm Panel Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	5	4	3	2	1
QA meets TSC's minimum requirements	5	4	3	2	1
Services are consistently high quality	5	4	3	2	1
Contractor stays current with technology/processes	5	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	5	4	3	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	5	4	3	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	5	4	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	(5)	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	5	4	3	2	1
Invoices are detailed and itemized	5	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes:

Evaluation completed by:

B. Lynn
Signature

Briana Lynn
Printed Name

QA/PIIC Coordinator 8.12.26
Title Date

Evaluation approved by:

H. Fedoruk
Signature

Heidi Fedoruk
Printed Name

Administrator 8.12.26
Title Date

Truckee Surgery Center Contract Services Evaluation

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: TFHD - Biomed Dept

Service/s Provided: Biomed Surgical Equip Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent	Satisfactory	Unsatisfactory
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Quality of Services Provided

Services are acceptable in quality	5	4	3	2	1
Quality assurance processes in place	5	4	3	2	1
QA meets TSC's minimum requirements	5	4	3	2	1
Services are consistently high quality	5	4	3	2	1
Contractor stays current with technology/processes	5	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	5	4	3	2	1
Contractor meets TSC's deadlines	5	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	5	4	3	2	1
Contractor corrects errors in timely manner	5	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	5	4	3	2	1
Contractor adapts to meet TSC's needs	5	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	5	4	3	2	1
-------------------------------------	---	---	---	---	---

Accuracy of Billing

Contractor's invoices are timely and accurate	5	4	3	2	1
Billing errors are promptly corrected	5	4	3	2	1
Invoices are detailed and itemized	5	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	5	4	3	2	1
---	---	---	---	---	---

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes: _____

Evaluation completed by:

Signature: <u>[Signature]</u>	Printed Name: <u>Brian Lynn</u>	Title: <u>QA/IC Coordinator</u>	Date: <u>8.12.26</u>
Signature: <u>[Signature]</u>	Printed Name: <u>Heidi Fedorchak</u>	Title: <u>administrator</u>	Date: <u>8/12/26</u>

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: TFHD - Facilities Dept

Service/s Provided: maintenance/Repairs Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	5	4	3	2	1
QA meets TSC's minimum requirements	5	4	3	2	1
Services are consistently high quality	5	4	3	2	1
Contractor stays current with technology/processes	5	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	5	4	3	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	5	4	3	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	5	4	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	(5)	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	5	4	3	2	1
Invoices are detailed and itemized	5	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes:

Evaluation completed by:

Bf
Signature

Brian Lynn
Printed Name

QA/IC Coordinator
Title

8.12.26
Date

Evaluation approved by:

Heidi Fedorchak
Signature

Heidi Fedorchak
Printed Name

Administrator
Title

8.12.26
Date

Truckee Surgery Center Contract Services Evaluation

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: TFHD - Lab

Service/s Provided: Lab / Pathology

Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	(5)	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

☒ Acceptable Score

☐ Not Acceptable Score (<70)

Contractor's performance is deemed:

☐ Lower Than Prior Score

☐ Improvement in Score

Notes:

Evaluation completed by:

Bjorn
Signature

Brian Lynn
Printed Name

QAPI / IC Coordinator
Title

8.12.26
Date

Evaluation approved by:

Heidi Fedorchak
Signature

Heidi Fedorchak
Printed Name

Administrator
Title

8/12/26
Date

**Truckee Surgery Center
Contract Services Evaluation**

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: TFHD - Materials Mgmt
Service/s Provided: Supply Ordering Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
<u>Quality of Services Provided</u>					
Services are acceptable in quality	5	(4)	3	2	1
Quality assurance processes in place	5	(4)	3	2	1
QA meets TSC's minimum requirements	5	(4)	3	2	1
Services are consistently high quality	5	(4)	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
<u>Timeliness of Services Provided</u>					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
<u>Accuracy of Services Provided</u>					
Services provided are consistently accurate	5	(4)	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
<u>Responsiveness to TSC's Requirements</u>					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
<u>Competitiveness of Pricing</u>					
Contractor's prices are competitive	(5)	4	3	2	1
<u>Accuracy of Billing</u>					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
<u>Protection of Patients' Privacy</u>					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 75

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score
☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes: _____

Evaluation completed by:

<u>B. Lynn</u> Signature	<u>Braia Lynn</u> Printed Name	<u>QA/IC Coordinator</u> Title	<u>8.12.26</u> Date
<u>Shedentaur</u> Signature	<u>Hidi Fedorchak</u> Printed Name	<u>Administrator</u> Title	<u>8/12/26</u> Date

Truckee Surgery Center Contract Services Evaluation

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: TFHD - Occupational Health

Service/s Provided: Staff Physician
immunization + screening

Evaluation Period: 1-1-26 - 6-30-26

Performance Aspect Excellent Satisfactory Unsatisfactory

Quality of Services Provided

Services are acceptable in quality	5	4	3	2	1
Quality assurance processes in place	5	4	3	2	1
QA meets TSC's minimum requirements	5	4	3	2	1
Services are consistently high quality	5	4	3	2	1
Contractor stays current with technology/processes	5	4	3	2	1

Timeliness of Services Provided

Services are provided in a timely manner	5	4	3	2	1
Contractor meets TSC's deadlines	5	4	3	2	1

Accuracy of Services Provided

Services provided are consistently accurate	5	4	3	2	1
Contractor corrects errors in timely manner	5	4	3	2	1

Responsiveness to TSC's Requirements

Contractor is responsive to TSC's requirements	5	4	3	2	1
Contractor adapts to meet TSC's needs	5	4	3	2	1

Competitiveness of Pricing

Contractor's prices are competitive	5	4	3	2	1
-------------------------------------	---	---	---	---	---

Accuracy of Billing

Contractor's invoices are timely and accurate	5	4	3	2	1
Billing errors are promptly corrected	5	4	3	2	1
Invoices are detailed and itemized	5	4	3	2	1

Protection of Patients' Privacy

Contractor safeguards patients' privacy	5	4	3	2	1
---	---	---	---	---	---

Total Points Possible: 80

Total Points Earned: 80

✓ Acceptable Score

Not Acceptable Score (<70)

Contractor's performance is deemed:

Lower Than Prior Score

Improvement in Score

Notes:

Evaluation completed by:

Signature

Printed Name

Title

Date

Evaluation approved by:

Signature

Printed Name

Title

Date

Truckee Surgery Center Contract Services Evaluation

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: TFHD - Radiology Dept

Service/s Provided: Fluoro checks
Large/mini C-Arm

Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	5	4	3	2	1
QA meets TSC's minimum requirements	5	4	3	2	1
Services are consistently high quality	5	4	3	2	1
Contractor stays current with technology/processes	5	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	5	4	3	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	5	4	3	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	5	4	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	(5)	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	5	4	3	2	1
Invoices are detailed and itemized	5	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score

☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes:

Evaluation completed by:

Signature Brynn

Printed Name Brynn Lynn

Title QA/IC Coordinator

Date 8.12.26

Evaluation approved by:

Signature Heidi Fedorchak

Printed Name Heidi Fedorchak

Title administrator

Date 9/2/26

Truckee Surgery Center Contract Services Evaluation

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Trusted Employers

Service/s Provided: Background Screening Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	5	4	3	2	1
Quality assurance processes in place	5	4	3	2	1
QA meets TSC's minimum requirements	5	4	3	2	1
Services are consistently high quality	5	4	3	2	1
Contractor stays current with technology/processes	5	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	5	4	3	2	1
Contractor meets TSC's deadlines	5	4	3	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	5	4	3	2	1
Contractor corrects errors in timely manner	5	4	3	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	5	4	3	2	1
Contractor adapts to meet TSC's needs	5	4	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	5	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	5	4	3	2	1
Billing errors are promptly corrected	5	4	3	2	1
Invoices are detailed and itemized	5	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	5	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score

☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes:

Evaluation completed by:

Bryan
Signature

Brian Lynn
Printed Name

QA/IC Coordinator
Title

8.12.26
Date

Evaluation approved by:

Heidi Fedor
Signature

Heidi Fedor
Printed Name

Administrator
Title

8/12/26
Date

Truckee Surgery Center Contract Services Evaluation

Eval Frequency:
Monthly
Quarterly
Semi-Annually
PRN

Contractor Name: Western Path

Service/s Provided: Lab Pathology

Evaluation Period: 1.1.26 - 6.30.26

Performance Aspect	Excellent		Satisfactory		Unsatisfactory
Quality of Services Provided					
Services are acceptable in quality	(5)	4	3	2	1
Quality assurance processes in place	(5)	4	3	2	1
QA meets TSC's minimum requirements	(5)	4	3	2	1
Services are consistently high quality	(5)	4	3	2	1
Contractor stays current with technology/processes	(5)	4	3	2	1
Timeliness of Services Provided					
Services are provided in a timely manner	(5)	4	3	2	1
Contractor meets TSC's deadlines	(5)	4	3	2	1
Accuracy of Services Provided					
Services provided are consistently accurate	(5)	4	3	2	1
Contractor corrects errors in timely manner	(5)	4	3	2	1
Responsiveness to TSC's Requirements					
Contractor is responsive to TSC's requirements	(5)	4	3	2	1
Contractor adapts to meet TSC's needs	(5)	4	3	2	1
Competitiveness of Pricing					
Contractor's prices are competitive	(5)	4	3	2	1
Accuracy of Billing					
Contractor's invoices are timely and accurate	(5)	4	3	2	1
Billing errors are promptly corrected	(5)	4	3	2	1
Invoices are detailed and itemized	(5)	4	3	2	1
Protection of Patients' Privacy					
Contractor safeguards patients' privacy	(5)	4	3	2	1

Total Points Possible: 80

Total Points Earned: 80

Contractor's performance is deemed:

☒ Acceptable Score
☐ Lower Than Prior Score

☐ Not Acceptable Score (<70)
☐ Improvement in Score

Notes:

Evaluation completed by:

Bjorn
Signature

Briana Lynn
Printed Name

QA/PI/C Coordinator
Title

8.12.26
Date

Evaluation approved by:

Heidi Fedorchuk
Signature

Heidi Fedorchuk
Printed Name

Administrator
Title

9/2/26
Date

TRUCKEE SURGERY CENTER CAPITAL REQUESTS FY27							
Request	Quantity	Cost	Priority	Q1	Q2	Q3	Q4
OR Table	2	\$120,000	1			\$120,000	
Instrument/Equipment Needs	?	\$200,000	1			\$200,000	
CONSTRUCTION CAPITAL							
HVAC/ Chiller Improvements		\$65,000	1			\$65,000	
Replace OR Floors		\$68,000	2		\$68,000		
BMS Controls Upgrades		\$45,000	2		\$45,000		
Generator Control		\$9,000	1			\$9,000	
Waiting Room Capacity-Removal of Drinking Fountains, additional Seating		\$12,000	2				\$12,000
Lobby Ceiling Tile Replacement		\$7,000	3				\$7,000

**AMENDED AND RESTATED
OPERATING AGREEMENT

OF

TRUCKEE SURGERY CENTER, LLC**

**AMENDED AND RESTATED
OPERATING AGREEMENT
OF
TRUCKEE SURGERY CENTER, LLC**

This Amended And Restated Operating Agreement (this “**Agreement**”) of Truckee Surgery Center, LLC, a California limited liability company (the “**Company**”), is entered into as of June 3, 2019 (the “**Effective Date**”), and revised as of October 16, 2024 by and among the Company and Tahoe Forest Hospital District, a California local health care district (the “**District**”).

RECITALS

A. On January 12, 2010 (the “**Formation Date**”), Articles of Organization for the Company were filed with the California Secretary of State. Truckee Surgery Center, Inc. (the “**Corporation**”) were the Members of the Company as of the Formation Date and the District later gained majority share purchased through Truckee Surgery Center, LLC.

B. On or about December 15, 2010, the Corporation adopted the prior Operating Agreement of the Company (the “**Prior Operating Agreement**”).

C. Effective October 25, 2018, the District purchased all of the Membership Interests of the Corporation in the Company, and became the sole Member of the Company.

D. District, as a general partner then sold a 1% ownership interest to Dr. Jeff Dodd.

D. Section 15.13 of the Prior Operating Agreement provides that the Prior Operating Agreement may be amended by Members holding at least two-thirds (2/3's) of the issued and outstanding Units of the Company.

E. At the time of this original Agreement, the District held one hundred percent (100%) of the outstanding Units of the Company.

NOW, THEREFORE, the District by this Agreement wishes to set forth this Amended and Restated Operating Agreement for the Company under the laws of the State of California upon the terms and subject to the conditions of this Agreement

**ARTICLE I
DEFINITIONS**

When used in this Agreement, the following terms shall have the meanings set forth below: “**Act**” means the California Beverly-Killea Limited Liability Company Act, as amended from time to time.

“**Adjusted Capital Account**” shall mean, with respect to any Member, such Member’s Capital Account, adjusted as follows:

(a) credit to such Capital Account any Capital Contributions that the Member is unconditionally obligated to make and any amounts that a Member is deemed obligated to contribute pursuant to the penultimate sentence of both Regulations Section 1.704-2(g)(1) and Regulations Section 1.704-2(i)(5); and

(b) debit to such Capital Account the items described in Treasury Regulation Section 1.704-1(b)(2)(ii)(d)(4), (5) and (6).

"Affiliate" of a specified Person shall mean a Person that directly or indirectly through one or more intermediaries, controls, or is controlled by, or is under common control with, the Person specified. As used in this definition, the term **"control"** shall mean the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of such specified Person, whether through ownership of voting securities, by contract or otherwise.

"Agreement" means this Operating Agreement, as amended from time to time.

"Ambulatory Surgical Center" shall mean any clinic or health facility (as defined under Section 1200 or 1250 of the California Health and Safety Code, respectively) owned by the Company and operated for the primary purpose of performing surgery on an outpatient basis and either: (i) operating under a license from the California Department of Health Services or the California Department of Public Health (or any successor agency); or (ii) lawfully operating without a license.

"Articles" means the Articles of Organization filed with the California Secretary of State on January 12, 2010, as amended or restated from time to time.

"Available Cash Flow" means all cash funds of the Company in excess of such amounts that the Board, in its reasonable discretion, determines are appropriate to hold in reserve, in light of the Company's debts and other obligations coming due and its contemplated capital investment and replacement, but not, in any event, in an amount in excess of ninety (90) days cash on hand (with **"days cash on hand"** as of any time meaning the quotient obtained by dividing the Company's cash and cash equivalents as of such time by the Company's "average daily expenses," with **"average daily expenses"** being the quotient obtained by dividing (a) the Company's aggregate operating expenses for the fiscal year most recently, as reflected on the Company's accrual method financial statements for such year, by (b) the number of days in such year).

"Board" shall have the meaning given to such term in Section 10.1 hereof.

"Capital Account" means, with respect to any Member, the account maintained by the Company for such Member in accordance with Section 7.6 of this Agreement.

"Capital Contribution" means, in respect of any Member, all money and other property contributed by such Member to the capital of the Company.

"Code" means the Internal Revenue Code of 1986, as amended, or any corresponding provisions of succeeding law in effect at such time.

"Company" shall have the meaning given to such term in the opening paragraph of this Agreement.

"Company Minimum Gain" shall have the meaning given to the term "partnership minimum gain" in Section 1.704-2(d) of the Regulations, treating the Company as a partnership.

"Facility" shall mean, collectively, all properties, tangible and intangible, collectively comprising the Ambulatory Surgical Center operated by the Company at 10770 Donner Pass Road, Suite 201, Truckee, California, 96161, and any other Ambulatory Surgical Center that the Company may operate in the future.

"Fiscal Year" shall have the meaning given to such term in Section 14.3.

"Manager" shall have the meaning given to such term in Section 10.1.

"Material Breach" shall have the meaning given to such term in Section 11.3.

"Member" means the District and each other Person admitted to the Company as a "member," as that term is defined in the Act. **"Members"** refers to all such Persons, collectively.

"Member Minimum Gain" shall have the meaning give to the term "partner nonrecourse debt minimum gain" in Section 1.704-2(i) of the Regulations, treating the Company as a partnership and a Member as a partner.

"Member Nonrecourse Deductions" shall have the meaning given to the term "partner nonrecourse deductions" in Regulations Section 1.704-2(i), treating the Company as a partnership and a Member as a partner.

"Nonrecourse Deductions" shall have the meaning given to such term by Section 1.704-2(b)(1) of the Regulations, treating the Company as a partnership.

"Person" means an individual, trust, estate, corporation, partnership, limited partnership, limited liability company, unincorporated association, governmental unit or other entity or association.

"Physician" shall a person licensed under California law as a physician and surgeon or otherwise lawfully able to perform the services of a licensed physician and surgeon in California.

"Profits" and **"Losses"** means, for each Fiscal Year, an amount equal to the Company's taxable income or loss for such Fiscal Year, determined in accordance with Code Section 703(a) (but, for this purpose, all items of income, gain, loss, or deduction required to be stated separately pursuant to Code Section 703(a)(1) shall be aggregated each year into a single amount of taxable income or loss), with the following adjustments:

(a) Any income of the Company that is exempt from federal income tax and not otherwise taken into account in computing Profits or Losses pursuant to this definition of "Profits" and "Losses" shall be added to such taxable income or loss;

(b) Any expenditures of the Company described in Code Section 705(a)(2)(B) or treated as Code Section 705(a)(2)(B) expenditures pursuant to Regulations Section 1.704-1(b)(2)(iv)(i), and not otherwise taken into account in computing Profits or Losses pursuant to this definition of "Profits" and "Losses" shall be subtracted from such taxable income or loss;

(c) If there is a:

(1) distribution of Company property (other than money) to a Member,
or

(2) a contribution to the capital of the Company by a new or existing Member or there is a distribution of Company property to a Member in consideration for the issuance or redemption of a Unit or Units, other than a de minimis amount in either case;

then, to the extent and in the manner reasonably determined by the Board, the Company shall restate the value of each and every item of Company property on the books and records of the Company to equal the fair market value thereof as of such date, and the unrealized gain or loss that would have been realized had the property been sold at fair market value in a taxable transaction shall be allocated among the Members as though there had been a taxable transaction and otherwise in accordance with Section 1.704-1(b)(2)(iv)(e) and (f) of the Treasury Regulations;

(d) If the book value of any item of Company property differs from the Company's adjusted tax basis in such item of property, whether as a result of the contribution of property, a revaluation of the Company property pursuant to Paragraphs (c) or (d) of this definition of "Profits" and "Losses" or otherwise, items of income, gain, loss, depreciation, and other deductions respecting such item of property shall be calculated for purposes of determining Profits or Losses with respect to the Book Value of such property in a manner consistent with Section 1.704-1(b)(2)(iv)(g) of the Treasury Regulations; and

(e) Any items which are specially allocated pursuant to Section 9.3 hereof shall not be taken into account in computing Profits or Losses.

"Regulations" means the income tax regulations promulgated under the Code and codified at Title 26 of the Code of Federal Regulations, as such regulations may be amended from time to time (including corresponding provisions of succeeding regulations).

"Supermajority Approval" shall mean, with respect to any matter to come before the Board for decision, the approval of not less than two-thirds (2/3's) of the Managers then in office.

"Territory" means and includes the Counties of Placer and Nevada in the State of California and the County of Washoe in the State of Nevada, and any other county in which the Company owns and operates an Ambulatory Surgical Center.

"Unit" shall have the meaning given to such term in ARTICLE VI.

ARTICLE II ORGANIZATION

2.1 Formation and Purpose of Agreement. The Company was formed by the filing of its Articles in the office of the California Secretary of State. The Company and its sole Member hereby enter into this Agreement for the purpose of replacing the Prior Operating Agreement with this Agreement. As of the Effective Date, the Prior Operating Agreement is terminated, is replaced in its entirety by this Agreement, and has no further force or effect. In consideration of the mutual promises and covenants contained herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree that the rights and obligations of the parties and the administration and termination of the Company shall be governed by this Agreement, the Articles and the Act. To the extent that any provision of this Agreement is inconsistent with the Articles, the Articles shall control, and, to the extent that any provision of this Agreement is inconsistent with the Act, but not the Articles, the provisions of this Agreement shall control to the extent permitted by the Act.

2.2 Name. The name of the Company is "Truckee Surgery Center, LLC." The business of the Company shall be conducted under that name or such other name as the Board may determine in accordance with ARTICLE X.

ARTICLE III PRINCIPAL PLACE OF BUSINESS

3.1 Principal Place of Business. The principal place of business of the Company is located at 10770 Donner Pass Road, Suite 201, Truckee, California, or at such other place as the Board may from time to time designate pursuant to ARTICLE X.

3.2 Agent for Service of Process. The Board shall designate an individual or other legally qualified person to serve as agent for service of process for the Company, to serve at the pleasure of the Board, provided that there always shall be one person who has been so designated.

ARTICLE IV BUSINESS

4.1 Business. The Company is organized and shall be operated for the purpose of owning and lawfully operating the Facility as a Medicare-certified and/or accredited ambulatory surgery center that principally performs musculoskeletal surgery and related anesthesia services, all consistent with the purposes of the District of furthering the health care of the community. For this purpose, the Facility shall be deemed to principally perform musculoskeletal surgery and related anesthesia services during a given period of time if 80% or more of the procedures performed at the Facility during such period consist of any combination of orthopedic surgery, spinal surgery, hand surgery, podiatric surgery or anesthesia or pain management procedures. However, notwithstanding the foregoing statement of purposes, the Company, in fulfilling such purposes, may engage in, undertake and perform any and all acts and do all things that a limited liability company organized under the Act may lawfully engage consistent with this Agreement and the Articles. Any references herein to any Ambulatory Surgery Center other than the Facility

is not intended, and shall not be construed, to indicate or imply any an intent on the part of the parties hereto to acquire, develop or otherwise own another Ambulatory Surgery Center.

4.2 Compliance With Laws. The Members shall cause the Company and all of their relationships and dealings with the Company at all times to comply, to the extent applicable, with all laws, including, without limitation, all laws governing the ownership of interests in the Company by its Members, the operations and activities of public agencies of the State of California, the so-called Anti-Kickback Statute and the so-called Stark Act. If legal counsel to the Company determines, or if a Member, based on the advice of its legal counsel, determines either that the Company, or any aspect of its operations or activities, fails to comply with law or causes any Member to fail to comply with law, then any Member may provide notice of the same to all Members, and the Members thereupon shall in good faith-meet and confer and use commercially reasonable best efforts to find and implement a mutually satisfactory remedy to such noncompliance. If, after good faith efforts, the Members are unable to find a mutually satisfactory remedy to such noncompliance, any Member (the “**Electing Member**”) may, by notice to the other Members, elect to cause the Company to redeem the Units then held by the Electing Member pursuant to the procedures specified in Section 11.3(a), provided, that the non-Electing Members, by vote of a majority of the Units outstanding other than the Units then held by the Electing Member, may thereupon elect to dissolve the Company pursuant to ARTICLE XII hereof, rather than redeem the Units of the. Electing Member. An election to cause the dissolution of the Company shall be effective only if notice to such effect is given to all Members within sixty (60) days of the Electing Member’s notice of election to cause the redemption of its Units.

ARTICLE V TERM

The Company’s existence commenced on the date of the filing of the Articles and shall continue indefinitely until liquidated and dissolved pursuant to ARTICLE XII of this Agreement.

ARTICLE VI MEMBERSHIP INTERESTS; UNITS

The interest of a Member: (i) in the Profits and Losses of the Company; (ii) in distributions of Company money and other property (except upon liquidation); and (iii) in exercising voting rights shall be represented by units (“**Units**”), all as provided in greater detail below. There shall be no fixed number of Units, and the Board may issue additional Units from time to time.

ARTICLE VII CAPITAL CONTRIBUTIONS: CAPITAL ACCOUNTS; ADDITIONAL MEMBERS

7.1 Member Capital Contributions and Ownership. Each Member’s Capital Contribution, Ownership of Units and percentage interest in the Company are set forth in Exhibit A attached hereto, which Exhibit A shall be revised to reflect any additional Members and any additional Capital Contributions made by Members.

7.2 Additional Capital Contributions; Additional Members. Subject to Section 10.1(e) hereof, in the event that the Board determines at any time (or from time to time)

that the Company requires additional funds for or in respect of its business or to pay any of its obligations, expenses, costs, liabilities or expenditures, then the Board may, in its discretion:

(i) approve additional Capital Contributions by the Members (evidenced by the issuance of additional Units, issued at their then fair market value, as established by the Board), (ii) authorize and direct the Company to borrow all or part of such additional funds; or (iii) authorize and direct the Company to sell additional Units at the fair market value thereof to such Person or Persons as the Board reasonably may determine, and admit such Persons as Members of the Company. If any Member fails to contribute its pro rata share of any such additional funds pursuant to clause (i) of this Section 7.2 (a "**Non-Contributing Member**"), each Member who has made its additional contribution shall be offered a pro rata opportunity to either:

(a) Make the additional contribution that the Non-Contributing Member failed to make and to be issued Units for such additional contribution as aforesaid;

(b) Make a loan to the Company in such amount, repayable with interest on the outstanding principal balance accruing monthly at the annual interest rate of two percentage points (2%) in excess of the Prime Rate shown in the Money Rates Section of the Wall Street Journal on the first business date of the month in which such loan is made, which loan shall be repayable prior to any distribution made with respect to Units, but only when and as the Company has Available Cash Flow therefor, provided that any such loan, if not previously repaid, shall be repaid not later than sixty (60) months from the date advanced; or

(c) Any combination of (a) and (b).

The Board may offer the opportunity to Members to make additional Capital Contributions and/or loans pursuant to the immediately preceding sentence until it has raised additional funds equal to the amount that all Non-Contributing Members failed to contribute.

7.3 Limited Liability. A Member shall not be bound by, or personally liable for, the expenses, liabilities or obligations of the Company, except as provided in the Act or as otherwise provided by applicable law. Notwithstanding the foregoing, in the event that a Member guarantees the Company's obligations under a loan or other agreement, the Member would be liable under the guaranty according to its terms.

7.4 Withdrawal of Capital Contributions. No Member shall have the right to withdraw or reduce its Capital Contribution. No Member shall have the right to demand or receive property other than cash in return for its Capital Contribution, and no Member shall have priority over any other Member, either as to the return of Capital Contributions or as to allocations of Profits, Losses, or distributions, except as expressly provided otherwise in this Agreement.

7.5 Creation and Maintenance of Capital Account. The Company shall establish and maintain a Capital Account for each Member for the full term of the Company, which Capital Account shall be increased by such Member's Capital Contribution and allocations of Profits and items thereof to such Member and decreased by distributions and allocations of Losses and items thereof to such Member and otherwise maintained in accordance with the capital account maintenance rules of Regulations Section 1.704-1(b)(2)(iv). In the event the Board determines that the manner in which the Capital Accounts have been maintained fails to comply with the

standards of the Regulations Section 1.704-1(b), the Board may make such modifications as the Board determines are necessary to cause the Capital Accounts to be consistent with the standards of the Regulations. In the event a Member transfers an interest in the Company in accordance with the terms of this Agreement, the transferee shall succeed to the Capital Account of the transferor Member to the extent it relates to the transferred interest.

7.6 No Assessments; No Negative Capital Account Make-up. No Members shall be obligated to make any additional Capital Contributions or loans to the Company. Notwithstanding any other provision in this Agreement or any inference from any provision in this Agreement, no Member shall have an obligation to the Company, to the other Members or to third parties to restore a negative Capital Account balance during the existence of the Company or upon the dissolution or termination of the Company.

ARTICLE VIII EXPENSES OF THE COMPANY

8.1 Transactions With Members and Affiliates. Subject to Section 10.1(e)(ix), the Company may contract and otherwise transact business with Members and Affiliates of Members.

ARTICLE IX ALLOCATION OF PROFITS AND LOSSES; CASH DISTRIBUTIONS

9.1 Profits. After giving effect to the special allocations set forth in Section 9.3 for each Fiscal Year, Profits for any Fiscal Year shall be allocated as follows:

(a) First, to and among the Members in proportion to and to the extent of the amount equal to the excess, if any, of: (i) the cumulative Losses allocated to each such Member's (or such Member's predecessor in interest) pursuant to Section 9.2 for all prior Fiscal Years; over (ii) the cumulative Profits allocated to each such Member (or such Member's predecessor in interest) pursuant to this Section (a) for all prior Fiscal Years.

(b) Second, to and among the Members in proportion to the number of Units held by each.

9.2 Losses. After giving effect to the special allocations set forth in Section 9.3 for each Fiscal Year, Losses for any Fiscal Year shall be allocated as follows:

(a) First, to the extent that each Member has a positive Adjusted Capital Account balance, to and among the Members in proportion to the number of Units held by each:

(b) Second, to the extent that any Member has a positive Adjusted Capital Account balances, to and among such of the Members with a positive Adjusted Capital Account balance, to the extent thereof, in proportion to the number of Units held by each such Member; and

(c) Then, to and among all Members in proportion to the number of Units held by each.

9.3 Special Allocations. Prior to the determination or allocation of Profits or Losses in any Fiscal Year, items of income, gain, loss, expense and deduction shall be allocated to and between the Members as set forth below, to the extent applicable:

(a) Nonrecourse Deductions shall be allocated to and among the Members in proportion to the number of Units held by each.

(b) Member Nonrecourse Deductions shall be allocated to those Members who bear the economic risk of loss with respect to the liability to which such items are attributable in accordance with Section 1.704-2(i) of the Regulations.

(c) If there is a net decrease in Company Minimum Gain in any fiscal year, determined in accordance with Section 1.704-2(f) and related provisions of the Regulations, Members shall be allocated items of income or gain in the amount and in the proportions specified in such Section 1.704-2(1) and related provisions.

(d) If there is a net decrease in Member Minimum Gain in any fiscal year, each Member having a share of such Member Minimum Gain shall be allocated items of income or gain in the amount and in the proportions specified in Section 1.704-2(0(5) of the Regulations.

(e) If a Member unexpectedly receives an adjustment, allocation, or distribution described in Paragraph (4), (5) or (6) of Section i .704-1(b)(2)(ii)(d) of the Regulations that creates or increases a deficit balance in such Member's Adjusted Capital Account (determined after first tentatively applying Section 9.2 as though this Section (e) were not applicable), then, to the extent that there are then other Members with positive Adjusted Capital Account balances, the Member with the deficit Adjusted Capital Account balance shall be allocated items of income or gain (consisting of a pro rata portion of each item of Company income, including gross income, and gain for such year) in an amount and manner sufficient to eliminate such excess deficit as quickly as possible, but without creating or increasing a deficit Adjusted Capital Account balance for any other Member. In the event there is an allocation of income or gain to a Member pursuant to this Section (e) in any fiscal year, then in subsequent years, to the extent possible without once again causing the application of this Section (e), income or gain (consisting of a pro rata portion of each item of Company income, including gross income, and gain for such years) shall be allocated to other Members so that the net amount of Profits, Losses and other items of income, gain, loss and expense allocated to each Member equals, to the extent possible, the amounts thereof that would have been allocated to each Member pursuant to the provisions of this ARTICLE IX without regard to this Section (e).

9.4 Tax Allocations: Code Section 704(c). Except as is otherwise provided in this Section 9.4, the taxable income or loss of the Company for any taxable year, together with each item of income, gain, loss, deduction, or credit that is separately stated for income tax purposes, shall be allocated to and among the Members in the same proportions that Profits or Losses are allocated for such year, increased or decreased by items of income, gain, loss, or expense that are separately allocated pursuant to Section 9.3 of this Agreement. Notwithstanding the foregoing, in the event Company property is reflected in the Members' Capital Accounts at a value that differs from the Company's adjusted tax basis for the property, whether as a result of the contribution of property, a revaluation of Company property or otherwise, items of gain, loss, and expense derived

from the property for purposes of determining taxable income or loss shall be allocated to and among the Members for tax purposes in a manner consistent with the requirements of Section 704(c) Code and the Regulations thereunder, notwithstanding any other provision of this Agreement. Unless the Members otherwise agree, the Company shall use the method identified as the "traditional method" in the Treasury Regulations for complying with the principles of Section 704(c) of the Code,

9.5 Distributions of Available Cash Flow. Subject to ARTICLE VIII, the Company shall distribute any Available Cash Flow, as determined by the Board in its reasonable discretion, to the Members as follows:

(a) The Company shall distribute Available Cash Flow to and among the Members in proportion to the number of Units held by each at the time of distribution; provided, that if the Company sells its assets in exchange, in whole or in part, for an obligation to pay in the future, the Company shall distribute Available Cash Flow attributable to payments of principal and interest on any such note to and among the Members in proportion to the number of Units held by each at the time of the sale giving rise to such note. To the extent commercially reasonable, the Board shall cause distributions to be made pursuant to this Section (a) on a monthly basis.

(b) Notwithstanding the foregoing, except to the extent that the Company would be rendered unable to pay its obligations as they come due, the Company shall distribute cash to each Member quarterly, but not later than at such times that federal individual estimated income tax payments are due and payable, in an amount equal to one-fourth (1/4) of forty percent (40%) of the Board's estimate of such Member's allocable share of Company Profits for the Fiscal Year with respect to which paid. If the Board's estimate of a Member's allocable share of Company Profits changes from one distribution to the next, the amount distributed to the Member pursuant to this clause (b) shall be adjusted, upwards or downwards as appropriate, to offset any overages or shortfalls in prior distributions resulting from such changed estimates. The amount of any distributions otherwise required hereunder shall be offset by any distributions made pursuant to clause (a) of this Section 9.5 in the same quarter.

ARTICLE X MANAGEMENT OF THE COMPANY

10.1 Managing Board. The Managing Board exercises oversight for all ASC activities. The Managing Board assumes full legal responsibility for the determining, implementing, and monitoring policies governing the ASC's total operation. The Managing Board has oversight and accountability for the quality assessment and performance improvement program, ensures that the facility policies and procedures are administered so as to provide quality healthcare in a safe environment, responsibility of medical staff matters including credentialing and peer review, authority over contracts, and develops and maintains a disaster preparedness plan.

(a) Except as otherwise expressly set forth herein, the business and affairs of the Company shall be managed and all Company powers shall be exercised by or under the direction of a "**Board of Managers**" (each member of such Board of Managers, a "**Manager**" and all Managers collectively, the "**Board**"), which, as a body, shall have the authority of a "**manager**," as that term is defined in the Act.

(b) The Board shall consist of three (3) Managers. The Managers shall be as set forth on Exhibit B hereto. Subsequent Managers shall be elected by the Members.

(c) If the District is the only Member, the selection, term and removal of Managers shall be governed by this Section (c):

- (i) The District shall appoint the Managers.
- (ii) Each Manager shall serve for an indefinite term.
- (iii) A Manager may resign at any time by notice to the other Managers. A notice of resignation shall be immediately effective, or shall take effect at such later time as may be specified in the notice of resignation.
- (iv) The District may at any time remove any Manager. A notice of removal shall be immediately effective, or shall take effect at such later time as may be specified in the notice of removal.
- (v) In the event of a vacancy in the office of a Manager, whether due to removal, resignation, death or other cause, the District may appoint a Manager to succeed to the office of such Manager.
- (d) If there are Members other than or in addition to the District, the selection, term and removal of Managers shall be governed by the provisions of this Section 10.1:
 - (i) The Members shall elect the Managers by cumulative voting, whereby: (A) each Member shall have a number of votes equal to the product of the number of Units held by the Member multiplied by seven (7); (B) a Member may combine and cast votes for Board nominees in any way the Member determines to be appropriate (including the casting of fractional votes); and (C) the three (3) nominees receiving the highest numbers of votes shall be the Managers.
 - (ii) Each Manager shall serve an indefinite term commencing immediately following his or her election as Manager and continuing until his or her resignation, death or the election of his or her successor. There shall be no limit as to the length of time a person may serve as Manager or as to the number of times a person may be elected or re-elected as Manager.
 - (iii) A Manager may resign at any time by notice to such effect to the other Managers. A notice of resignation shall be immediately effective, or shall take effect at such later time as may be specified in the notice of resignation.
 - (iv) Any Member having voting power sufficient to elect at least one Manager in an election in which three (3) Managers are to be elected may call an election for Managers, by notice to the Chair and the other Members. Within three (3) business days of the receipt of a notice of resignation or a call for election, the Chair shall schedule an election for Managers by notice to the Members (provided that if the Chair has resigned, the Member holding the largest number of Units shall schedule the election and shall simultaneously with notice thereof appoint a person to serve as Secretary of Elections, who shall thereupon carry out all acts otherwise to be performed by the Chair relative to the election until a Chair is appointed). The election shall be scheduled to take place not less than seven (7) nor more than fifteen (15) business days after the notice of resignation or call for election. At any election of Managers, the Members shall elect or re-elect three (3) Managers. Within five (5) business days of receipt of the notice of election, each Member having sufficient voting power to elect at least one (1) Manager shall submit to the

Chair a slate of nominees equal in number to the number of Managers that the Member has the power to elect. No later than two (2) days prior to the election, the Chair shall distribute a written ballot to each Member containing the names of all nominees duly submitted. The written ballot shall contain: (A) a space next to each nominee's name where a Member can enter the number of votes the Member desires to vote for a Member; and (B) a certification to be signed by the Member voting (or the Chief Executive Officer of a Member other than an individual) certifying that the votes reflected on the ballot are in fact the votes of the Member.

(e) The Board shall meet at least quarterly. At any meeting at which a quorum is present, the vote of a majority of the Managers present and voting shall constitute the act and decision of the Board, provided, that the Board may approve the following matters only by Supermajority Approval:

(i) A sale of all or substantially all of the assets of the Company, including the filing of any petition or amended petition in bankruptcy (or state law insolvency proceeding) having as its objective the liquidation of the Company;

(ii) A merger or consolidation of the Company;

(iii) Close or relocate any Ambulatory Surgical Clinic or open a new Ambulatory Surgical Clinic or other location at which health care services are rendered;

(iv) Change the purposes of the Company to include the conduct of any business or activity other than the conduct of an Ambulatory Surgical Clinic;

(v) Call for additional Capital Contributions, but only if the dollar amount of the call, when added to the dollar amount of all calls for additional Capital Contributions in the prior twelve (12) months, exceeds One Hundred Thousand Dollars (\$100,000);

(vi) Approve the transfer of Units, issue new Units 'or admit a new Member;

(vii) Dissolve the Company;

(viii) Enter into any transaction with a Member, Manager or Affiliate of either, or with any officer of any Member, Manager or Affiliate of either, including the payment of any compensation or perquisite or other economic benefit of any kind whatsoever, directly or indirectly, provided, that Supermajority Approval shall not be required for: (A) any loan, sale or other transaction otherwise expressly provided for or permitted herein without Supermajority Approval; or (B) the reimbursement of expenses reasonably incurred by a Member, Manager or Affiliate of either, or officer of a Member, Manager or Affiliate of either, in the conduct of Company business, so long as pursuant to rules and procedures adopted with Supermajority Approval; and

(ix) Pay any compensation or perquisite or other economic benefit of any kind whatsoever to any officer of the Company, provided, that no Administrator appointed pursuant to Section 10.4 shall be regarded as an officer.

(f) The presence of a majority of the Managers then serving shall constitute a quorum for the transaction of business.

(g) Meetings of the Board may be called at any time by any Manager. Meetings of the Board may be held at any place within the Territory selected by the Manager calling the meeting. Notice of the time and place of meetings of the Board shall be given to each Manager pursuant to Section 15.1 at least five (5) business days prior to the time of the holding of a meeting. The Chair shall prepare and update, as necessary a Schedule of the notice addresses of all Managers and distribute copies of the same to the Managers. Notice of a meeting shall specify the general purpose of the meeting and, if any Manager present at a meeting so demands, no other business may be conducted at the meeting. Any shareholder of the Corporation and any officer of the District shall be entitled to attend meetings of the Board and, upon notice to the Chair to such effect, to receive notices of meetings of the Board given pursuant to this Section (g) and Section 15.1.

(h) The Board may meet, and any Manager may participate in a meeting, regardless of how held, by means of conference telephone or similar communications equipment, so long as all Managers participating in the meeting can hear and be heard by all other Managers participating in the meeting. Participation by means of conference telephone or similar such other equipment shall constitute attendance in person at such meeting.

(i) Except as otherwise provided in Section 10.4, concerning the appointment of Administrators, and Section 10.6, concerning the adoption of budgets, any action required or permitted to be taken at a meeting of the Board may be taken without a meeting provided that a consent or consents in writing, setting forth the action so taken, shall be signed by a majority of all Managers then in office, provided that any action that can be taken by the Board only with Supermajority Approval may be taken by written consent only if signed by Managers constituting a Supermajority Approval. Action taken by written consent under this section is effective when the requisite number of Managers have signed the consent, unless the consent expressly specifies a subsequent effective date.

10.2 Member Voting; Limitations on the Authority of Members. Except for the authority to appoint Managers and to exercise such other power and authority as are reserved to the Members by law or by this Agreement, no Member, in the capacity of a Member, shall have authority to direct, supervise or control the business and affairs of the Company, to represent the Company before third parties or to bind the Company to any contract or other commitment. Each Member shall indemnify the Company and hold it harmless from and against any and all costs, damages, claims and liabilities incurred by the Company as a result of the unauthorized action of such Member. Except as otherwise expressly provided herein whenever any matter is subject to the approval, consent or vote of the Members, the vote of a Member holding (or Members collectively holding) a majority of the issued and outstanding Units shall constitute the vote, consent or approval of the Members. A Member may exercise its voting power by written consent signed by the Member or, as to any Member that is an entity, by its chief executive officer (or person holding a comparable office). Notwithstanding the foregoing, except as otherwise set forth herein (including the rights of a non-Breaching Member or Members to cause a dissolution of the Company pursuant to the provisions of Section 11.3(b)), the Members may approve an amendment of the Articles or this Operating Agreement, or any matter that requires a Supermajority Approval

of the Board to be effective, only if approved by a Member or Members holding at least two-thirds (2/3's) of the issued and outstanding Units.

10.3 Chair, Other Officers. The Board shall designate one of the Managers to serve as Chair. The Board may, but need not, appoint one or more other officers, with such titles and with such standing or special authority as the Board may delegate (provided that an Administrator shall for no purposes hereof be deemed an officer). Any such officers other than the Chair may, but need not, be Managers. The Chair shall preside at all meetings of the Board at which he or she is present and, in the absence of a Board determination to the contrary, the Chair shall have general authority to sign agreements, instruments and other documents in the name and on behalf of the Company and to bind the Company thereto. In the event the Chair will not attend one or more meetings of the Board, the Chair shall have authority to designate another Manager to serve as vice Chair and preside at such meetings. Notwithstanding any other provision of this Agreement, the authority of the Chair and all other officers appointed by the Board shall be subject at all times to the supervision, direction and control of the Board. The Chair and all other officers appointed by the Board shall serve at the pleasure of the Board and the Board may remove and terminate the status of any officer of the Company, as such, at any time, subject to such rights, if any, of any such officer under any contract he or she may have with the Company.

10.4 Administrator. For each Ambulatory Surgical Center, the Board shall appoint an Administrator who shall be a full time employee of the Company, provided that a single individual may serve as Administrator for more than one Ambulatory Surgical Center, and provided further that the Board may only appoint an Administrator at a duly convened meeting of the Managers and only after affording each Manager present at the meeting a reasonable opportunity to express his or her views on the matter. The Administrator shall have general authority and responsibility for the day-to-day management of each Ambulatory Surgical Center as to which he or she has been appointed, subject always to the supervision, direction and control of the Board. In addition, in the event that the Board appoints one or more officers and delegates authority to one or more of such officers that overlaps or conflicts with the authority delegated to the Administrator, the Administrator's exercise of such authority shall at all times be subject to the supervision, direction and control of the officer or officers having such overlapping or conflicting authority. Day-to-day management shall include, but is not necessarily limited to:

(a) Responsibility and authority to enter into contracts on behalf of the Company unless the Company's obligations under such a contract exceeds \$10,000 in any twelve (12) month period, or is a payor contract, in which the Administrator shall not enter into such contract without Board approval (notwithstanding the foregoing, the Board hereby approves and assumes the assignment and continuation of the agreements listed on Exhibit 10.4);

(b) Subject to the Company's employment policies and procedures, the responsibility and authority to hire, train, supervise, and discharge all non-Physician employees working for the Company;

(c) Responsibility and authority to promulgate and administer surgery scheduling policies and guidelines;

(d) Such other activities as are customarily delegated to the senior executive of an ambulatory surgical center; and

(e) Regularly reporting to the Board on the performance of management responsibilities.

10.5 Quality Committee. The Board shall establish and maintain and designate the membership of (except as otherwise set forth below) a Quality Committee, which shall have general day-to-day oversight of clinical operations at the Facility (subject always to the supervision, direction and control of the Board). The members of the Quality Committee shall consist of: (i) at least two (2) surgeons each of whom shall: (A) be appointed by the Board; (B) be board certified in orthopedic surgery; and (C) maintain active staff privileges at the Facility and at the District's acute care hospital; (ii) one (1) anesthesiologist or nurse anesthetist who shall: (A) be appointed by the Board; and (B) maintain an active anesthesia practice in the Territory and active staff privileges at the Facility; (iii) one (1) member appointed by the Corporation; and (iv) one (1) member appointed by the District. A majority of the members of the Quality Committee shall constitute a quorum for the conduct of business. Meetings of the Quality Committee may be set to occur at a regular time and place established by the Committee (and such regular meetings shall require no further notice) and may also be called by any member of the Quality Committee under the same general provisions as set forth herein for calling meetings of the Board, except that such notice need not specify the purpose of the meeting. Among the committee's responsibilities shall be:

(a) Oversight of medical staff matters, including credentialing and peer review.

(b) Development and implementation of quality improvement and utilization management policies and procedures for Board approval, and implementation of such approved policies and procedures;

(c) Review and make recommendations relating to changes in services to be provided at the Facility;

(d) Advising and making recommendations to the Board on equipment needs, and specification of equipment to be purchased by the Company, subject to approved budgets;

(e) Development of scheduling policies and guidelines, including assignment of surgical blocks, for Board approval; and

(f) Regularly reporting to the Board on the performance of the committee's oversight of clinical operations.

10.6 Budgets. The Board, in consultation with the Administrator or Administrators, shall prepare and adopt an annual budget for the Company (the "**Annual Budget**") for each Fiscal Year. No later than thirty (30) days prior to the first day of the period covered by such budget, an Annual Budget for such year shall be presented to the entire Board for review, comment and approval. Notwithstanding any other provision hereof, the Board shall approve an Annual Budget only at a duly convened meeting and only after first affording each Manager present a reasonable

opportunity to express his or her views on the matter. Each Annual Budget shall cover both operating expenses and capital expenditures, and shall include, at a minimum, the following:

- (a) A projected annual income statement (accrual method) on a month-by-month basis;
- (b) A description of any proposed capital expenditures, including projected dates for commencement and completion of the foregoing;
- (c) A description of the proposed investment of any funds of the Company which are (or are expected to become) available for investment; and
- (d) A description, including the identity of the recipient (if known) and the amount and purpose of all fees and other payments proposed or expected to be paid for services rendered to the Company by third parties and which the Board anticipates will exceed \$10,000 as to any one recipient in the applicable Fiscal Year.

10.7 Tax Matters Member. The Board shall designate a Member to serve as the “**Tax Matters Member**.” Except as specifically set forth in this Section 10.7, all rights and powers delegated to the Tax Matters Member by the Code shall be exercised only after approval by the Board pursuant to Section 10.1. Without approval by the Board, the Tax Matters Member shall have the following duties and authority with respect to the Company:

- (a) Furnish the name, address, profits interest and taxpayer identification number of each Member to the IRS;
- (b) Keep each Member and Manager informed of the administrative and judicial proceedings for the adjustment of any item required to be taken into account by a Member for income tax purposes; and
- (c) Within five (5) days of receiving a notice of a Company audit by the IRS, forward a copy of such notice to each Member and each Manager.

The Company shall indemnify and reimburse the Tax Matters Member for all expenses, including legal and accounting fees, claims, liabilities, losses and damages incurred in connection with any administrative or judicial proceeding with respect to the tax liability of the Members and against any and all loss, liability, cost or expense, including judgments, fines, amounts paid in settlement and attorneys’ fees and expenses, incurred by the Tax Matters Member in any civil, criminal or investigative proceeding in which the Tax Matters Member is involved or threatened to be involved solely by virtue of being Tax Matters Member, except such loss, liability, cost or expense arising by virtue of the Tax Matters Member’s gross negligence, fraud, malfeasance, breach of fiduciary duty or intentional misconduct, or that is not authorized by the Board as required by this Agreement. The payment of all such expenses shall be made before any distributions are made.

10.8 Medical Director. The Corporation shall use best efforts to locate and identify a duly licensed and qualified physician to serve as Medical Director for the Company in accordance

with the form of agreement referenced in Sections 6.6 and 7.10 of the Transfer Agreement, with such changes and modifications thereto as the Board of Managers determine to be appropriate.

ARTICLE XI
TRANSFER OF UNITS IN THE COMPANY;
REDEMPTION OF UNITS

11.1 Transfer of Units. Unless allowed elsewhere in this Agreement, a Member may not sell, assign or otherwise transfer any or all of the Units owned by it or any interest in a Unit, unless each of the requirements set forth below is met, and any sale, assignment or other transfer of a Unit in violation of this Section 11.1 shall be null and void and of no force or effect, and shall not be recognized by the Company as having any effect whatsoever.

(a) The Board, with Supermajority Approval, shall have approved and consented in writing to the sale, assignment or transfer of a Unit, which consent and approval may be granted, conditioned, delayed or withheld in the Board's reasonable discretion, except that, without such consent and approval: (i) a Member may transfer Units to a Person so long as such Person is wholly owned by the transferring Member, and such Person agrees to be bound by all of the provisions of this Agreement and such additional provisions, if any, that the non-transferring Member reasonably may require in order not to result in loss of any the rights, powers and authority of the non-Transferring Member hereunder; (ii) the Corporation may distribute Units to its shareholders so long as the shareholders agree to be bound by all of the provisions of this Agreement and such additional provisions, if any, that the District reasonably may require in order not to result in loss of any rights, powers and authority of the District hereunder; and (iii) the District and the Corporation may transfer Units to each other.

(b) Notwithstanding the preceding sentence, any purported sale, assignment, or transfer of any Unit or the admission of any Person as a substituted Member that would, in the opinion of counsel to the Company, result in any of the following shall be impermissible unless approved by all the Managers:

- (i) A termination of the Company within the meaning of the Code;
- (ii) A violation of any applicable federal or state law; or
- (iii) The sale, assignment or transfer of any Unit to, or the admission of, any Person involuntarily excluded or suspended from participation in any federal or state healthcare program, such as Medicare or Medicaid.

(c) The transferring Member and its purchaser, assignee or transferee must execute and deliver to the Company such instruments of transfer and assignment with respect to such transaction as are in form and substance satisfactory to the Managers, including, without limitation, the written acceptance and adoption by such transferee of the provisions of this Agreement.

(d) Such transferee or Member must pay the Company a transfer fee which is sufficient to pay all reasonable expenses of the Company in connection with such transaction.

11.2 Substituted Members. Any purchaser, assignee or transferee of a Unit in accordance with the provisions of Section 11.1 may become a substituted Member within the meaning of the Act only if:

(a) The Board, with Supermajority Approval, has consented in writing to such Person becoming a substituted Member, which consent may be granted, conditioned, delayed or withheld in the Board's sole, absolute and arbitrary discretion;

(b) Such Person executes and delivers such agreements, instruments and other documents that the Company may deem necessary or advisable to effect the admission of such Person as a substituted Member, including, without limitation, the written acceptance and adoption by such Person of the provisions of this Agreement;

(c) Such Person pays a transfer fee to the Company which is sufficient to cover all reasonable expenses connected with the admission of such Person as a substituted Member within the meaning of the Act.

Upon satisfaction of these conditions, the Board shall take any other steps which, in the opinion of the Board, are reasonably necessary to admit such Person as a substituted Member under the Act.

11.3 Redemption of Units. A Member shall have the right to cause the Company to redeem the Units of another Member as follows:

(a) If there is a transfer or issuance of shares of the Corporation in violation of the Shareholders Agreement, as the same is being amended in accordance with the Transfer Agreement (an "**Unapproved Transfer**"), and the Corporation fails to redeem the shares acquired by the transferee in the Unapproved Transfer within sixty (60) days of the District's notice to the Corporation of the Unapproved Transfer, the District shall have the right to cause the Company to redeem a portion of the Units then held by the Corporation. The number of Units that will be subject to redemption shall be the product of (i) the ratio that the number of shares involved in the Unapproved Transfer bears to the total number of shares of the Corporation outstanding as of the date of the Unapproved Transfer, multiplied by (ii) the number of Units then held by the Corporation. For example, if 10% of the outstanding shares of the Corporation are involved in an Unapproved Transfer and the Corporation at that time owns 49 Units out of a total of 100 outstanding Units, the District shall have the right to cause a redemption of 10% of the Units held by the Corporation, or 4.9 Units. Notwithstanding the foregoing, the Corporation's failure to redeem shares acquired by a transferee in an Unapproved Transfer shall not be deemed a breach of this Agreement for purposes of Section (b). In the event of an Unapproved Transfer, the District shall exercise its rights hereunder, if at all, within sixty (60) days after the Corporation's failure to redeem the shares acquired by the transferee in the Unapproved Transfer. The redemption price of each Unit repurchased by the Corporation pursuant to this Section (a) shall be fair market value, as determined pursuant to Section (c), payable in accordance with the terms and conditions set forth in Section (c).

(b) If a Material Adverse Event (as defined below) occurs with respect to a Member (the "**Breaching Member**"), any non-Breaching Member shall have the right to cause

the Company to redeem all of the Units then held by the Breaching Member by notice given to the Breaching Member and any other Members within sixty (60) days of the date that the non-Breaching Member first becomes aware of the Material Adverse Event, provided, that if, a Member or Members holding not less than a majority of the issued and outstanding Units, without regard to any Units then held by the Breaching Member, determine, either before or within thirty (30) days after the issuance of such a notice of redemption, to dissolve the Company, then, in lieu of a redemption of Units as aforesaid, the Company shall be dissolved pursuant to Section 12.1. In the event of a redemption of Units under this Section (b), the redemption price shall be sixty percent (60%) of fair market value, as determined pursuant to Section (c), payable in accordance with the terms and conditions set forth in Section (c). Notwithstanding any other provision hereof, the occurrence of a Material Adverse Event with respect to any shareholder of the Corporation shall not, in and of itself, be deemed a Material Adverse Event as to the Corporation, provided that the involuntary exclusion or suspension of a shareholder of the Corporation from participation in any federal or state healthcare program, such as Medicare or Medicaid, shall constitute a Material Adverse Event as to the Corporation, unless such shareholder's ownership of shares in the Corporation is entirely terminated within sixty (60) days of such involuntary exclusion or suspension. For purposes of this Section (b), a "**Material Adverse Event**" shall mean and include each of the following:

(i) Any sale, assignment or transfer (or purported sale, assignment or transfer) of Units in violation of this Agreement;

(ii) The involuntary exclusion or suspension of a Member from participation in the Medicare program;

(iii) The conviction of a felony;

(iv) A breach of this Agreement and failure to cure such breach within thirty (30) days of notice of such breach given to the Breaching Member by any non-Breaching Member, or such longer period as may reasonably be required to cure such breach, but only so long as the breach is one that may be cured and the Breaching Member promptly commences and diligently prosecutes such cure; or

(v) The filing of a petition for relief under the Bankruptcy Code that is not dismissed within ninety (90) days of filing.

(c) For purposes of this Section 11.3, fair market value shall be determined by appraisal by an appraiser or appraisers knowledgeable in the valuation of ambulatory surgical centers. The Members shall endeavor to agree upon an appraiser to determine fair market value, but in the event the Members are unable to agree upon an appraiser within thirty (30) days after a Member's notice of exercise of its rights under this Section 11.3, then any Member may, upon notice to the other Member, select an appraiser and the other Member also may, upon notice to the first Member given within thirty (30) days of the first Member's notice, select another appraiser. If one appraiser has been selected, that appraiser shall determine fair market value. If one appraiser is selected, the Company and the Members each may have separate written communications with the appraiser, provided that the party making a written communication shall provide a copy of the same to the other parties, but no party otherwise shall separately communicate with the Appraiser

without the other parties being present. If two appraisers have been selected and both make a determination of fair market value within sixty (60) days of the date of the second notice appointing an appraiser, then fair market value shall be the average of the two appraisals so long as the lower valuation is within ten percent (10%) of the higher valuation and, if not, then the two appraisers shall, as soon as practicable, appoint a third appraiser whose sole function shall be to select which of the first two appraisals most closely approximates fair market value. Each Member shall bear the fees and expense of any appraiser selected by it, and one-half of the costs and expenses of any third appraiser appointed. Payment for the redemption price of Units redeemed pursuant to this Section 11.3 shall be made as follows: twenty percent (20%) on the initial payment date (the "**Initial Payment Date**"), which shall be within ninety (90) days after determination of the Redemption Price, and the remainder in four equal installments each payable on the first and following anniversaries of the Initial Payment Date, with interest on the outstanding principal balance accruing at the Prime Rate shown in the Money Rates Section of the Wall Street Journal on the first business date of the month in which the Initial Payment Date occurs. Notwithstanding payment of the redemption price in installments as aforesaid, the effective date of redemption hereunder shall be the Initial Payment Date, with all rights, powers and interests of a Member with respect to the Units being redeemed hereunder terminating as of the Initial Purchase Date. Notwithstanding any other provision hereof, in the event of a redemption or redemptions of Units pursuant to Sections (a) and/or (b), the Company shall have no obligation to make aggregate payments in redemption of Units in any year in excess of seven and one-half percent (7.5%) of the Company's cash collections in such year. In any year in which redemption payments are owing to a former Member or Members, the Board shall determine if the foregoing limit is likely to apply based on the Board's estimates of likely cash collections, and the Board shall provide for the reduction of redemption payments otherwise payable in such year so as not to exceed seven and one-half percent (7.5%) of the Board's estimates of cash collections. If payments are so restricted in any year, payments owing to each former Member in such year shall be reduced pro rata, based on the ratio that the aggregate redemption payments otherwise owing to each former Member bears to the aggregate redemption payments owing to all such former Members. If redemption payments are so reduced in any year, the Board shall cause a determination to be made of actual cash collections in such year within thirty (30) days of year end, and if actual cash collections in such year exceed the Board's estimate for purposes of this Section (c), the Board shall, promptly after such determination is made, cause additional payments to be made to the former Member or Members whose payments were reduced, but not more than seven and one-half percent (7.5%) of the excess of actual cash collections over the Board's estimate, or the amount of the reductions, if less. Any reduction in payments made in a year pursuant to this Section (c) shall be deferred to the following year or years, until such amounts can be paid without exceeding seven and one-half (7.5%) of cash collections pursuant to this Section (c).

11.4 Buyout of Jeff Dodd. Notwithstanding anything else herein to the contrary, if the legal requirements of physician ownership are no longer necessary, if the Company dissolves or closes down, or anytime upon demand of Buyer, Tahoe Forest Hospital District, a California local health care district, shall buy out Buyer's interest in the Company for Buyer's initial investment in the Company (\$5,000.00) plus 0.666% interest, compounded monthly (approximately 8% APR), calculated from the date of this Agreement.

ARTICLE XII DISSOLUTION AND WINDING UP OF THE COMPANY

12.1 Dissolution of the Company. The Company will be dissolved upon the occurrence of any of the following events:

(a) The sale, exchange or other transfer of all or substantially all of the assets of the Company;

(b) The Supermajority Approval of the Board and consent of a Member or Members holding two-thirds of the outstanding Units;

(c) The decision of a non-Electing Member or Members to dissolve the Company pursuant to Section 4.2 following an election of the Electing Member to cause a redemption of its Units;

(d) The determination of a non-Breaching Member or Members holding a majority of the outstanding Units (without regard to Units held by a Breaching Member) pursuant to Section 11.3(b); or

(e) The entry of a decree of judicial dissolution pursuant to Corporations Code Section 17351 or the issuance of a certificate of dissolution pursuant to Corporations Code Section 17356.

12.2 Winding Up of the Company. Upon the dissolution of the Company, the Board shall take full account of the Company's assets and liabilities, and the assets shall be liquidated as promptly as is consistent with obtaining the fair value thereof. Provided that each Member is given an equal and fair opportunity to bid on the purchase of Company assets, nothing herein shall be deemed to preclude the sale of any, or of all or substantially all of the assets of the Company to a Member or Members, provided that the same is consistent with obtaining the fair value thereof, or the most favorable price reasonably obtainable by the Company under the circumstances. During the dissolution and winding up of the Company, Profits and Losses shall be allocated among the Members as provided in ARTICLE IX. The proceeds from the sale or other disposition of the Company's assets shall be applied to payment of all Company debts, obligations and liabilities (or creating adequate reserves therefor), and the remaining proceeds shall be distributed to the Members in accordance with their ending positive Capital Account balances after all allocations and any other Capital Account adjustments for the Fiscal Year are made.

12.3 Certificate of Dissolution. Upon the dissolution and commencement of the winding up of the Company, the Board shall cause a Certificate of Dissolution to be executed on behalf of the Company and filed with the Secretary of State. After all debts, liabilities, and obligations have been paid and discharged (or adequate provision made therefore) and all of the assets have been distributed to the Members, the Board shall cause a Certificate of Cancellation to be executed on behalf of the Company and filed with the Secretary of State. The Members and the Managers, as necessary, shall execute, acknowledge and file any and all other instruments necessary or appropriate to reflect the dissolution of the Company.

ARTICLE XIII
BOOKS OF ACCOUNT, ACCOUNTING, REPORTS,
FISCAL YEAR, BANKING AND TAX ELECTION

13.1 Books of Account. The Company's books and records (including a current list of the names and addresses of all Members) and an executed copy of this Agreement, as currently in effect, shall be maintained at the principal office of the Company, and each Member shall have access thereto at all reasonable times. The books and records shall be kept by the Company using a recognized and appropriate method of accounting consistently applied as selected by the Board. The Company shall also keep adequate federal income tax records using an appropriate method of accounting applied on a consistent basis.

13.2 Financial Reports. As soon as reasonably practicable after the end of each Fiscal Year, but not later than one hundred twenty (120) days after the end of each Fiscal Year, the Board shall cause to be prepared and delivered to each Member an unaudited balance sheet of the Company as of the last day of such Fiscal Year and unaudited statements of income or loss of the Company for such year. In addition, the Company will make available to the Members as soon as is practicable unaudited quarterly summaries of its operations. All such financial statements shall be prepared on the basis of such method of accounting, consistently applied, as the Board shall determine. The Company shall also furnish to each Member not later than the last day of the month immediately preceding that in which a Member is obligated to file a federal income tax return whatever information may be necessary for such Member to file such return. The Company will also make available to each Member a copy of all state and/or local tax returns that are filed by the Company. The Company will make available to the Members any audited balance sheet of the Company, if one has been prepared.

13.3 Fiscal Year. The fiscal year of the Company shall end on such date that the Board shall determine.

13.4 Tax Election. Upon the transfer of an interest in the Company or in the event of a distribution of the Company's property, the Company may, but is not required to, elect pursuant to Code Section 754 to adjust the basis of the Company's property as allowed by Sections 734(b) and 743(b) thereof.

13.5 Tax Returns. The Board shall file or cause to be filed with the appropriate taxing federal, state and local tax authorities all returns, reports and other documentation lawfully required of the Company within the times prescribed by law (including any extensions) for such filings. Tahoe Forest Hospital District, a California local health care district, and Company shall pay for and be jointly and severally liable for Jeff Dodd's tax preparation costs incurred in conjunction with Jeff Dodd's ownership interest in the Company. Further, in the event that Jeff Dodd incurs a tax liability as a result of owning a membership interest in the Company, Tahoe Forest Hospital District and Company shall pay for and be jointly and severally liable for Jeff Dodd's tax liability resulting from Buyer's ownership interest in the Company.

ARTICLE XIV LIABILITY AND INDEMNIFICATION

14.1 Liability. Except as otherwise expressly provided by the Act, the debts, obligations and liabilities of the Company, whether arising in contract, tort or otherwise, shall be solely the debts, obligations and liabilities of the Company, and no Manager, officer of the Company or Member shall be obligated personally for any such debt, obligation or liability of the Company solely by reason of being a Member, Manager or officer of the Company. Except as otherwise expressly required by law, a Member shall have no liability in excess of (a) the amount of its Capital Contributions, (b) its share of any assets and undistributed Profits, (c) its obligation, if any, in writing signed by the Member to make any other payments, and (d) the amount of any distributions wrongfully or erroneously distributed to the Member.

14.2 Exculpation. No Member, officer of the Company or Manager shall be liable to the Company or any other Member, officer of the Company or Manager for any loss, damage or claim incurred by reason of any act or omission performed or omitted in good faith on behalf of the Company and in a manner reasonably believed by the Member, officer of the Company or Manager to be within the scope of authority conferred on the Member, officer of the Company or Manager by this Agreement, except that the foregoing shall not exclude or limit any Person's liability for willful misconduct. A Member, officer of the Company or Manager shall be fully protected in relying in good faith upon the records of the Company and upon such information, opinions, reports or statements presented to the Company by any Person as to matters the Member, officer or Manager reasonably believes are within such other Person's professional or expert competence and who has been selected with reasonable care by or on behalf of the Company, including information, opinions, reports or statements as to the value and amount of the assets, liabilities, profits, losses, or any other facts pertinent to the existence and amount of assets from which distributions to Members might properly be paid.

14.3 Duties and Liabilities of Covered Persons.

(a) If and to the extent that, at law or in equity, a Member, officer of the Company or Manager has duties (including fiduciary duties) and liabilities relating thereto to the Company or to any other Member, such Member, officer or Manager acting under this Agreement shall not be liable to the Company or to any other Member for its good faith reliance on the provisions of this Agreement.

(b) Unless otherwise expressly provided herein, (i) whenever a conflict of interest exists or arises between or among the Company, and any one or more Members, Managers or officers of the Company, or (ii) whenever this Agreement or any other agreement contemplated herein or therein provides that a Member, Manager or officer of the Company shall act in a manner that is, or provides terms that are, fair and reasonable to the Company or any Member, then the Member, Managers or officer of the Company shall resolve such conflict of interest, taking such action or providing such terms, under the principles set forth in Section 8.1 regarding contracts with Affiliates.

(c) Whenever in this Agreement a Member, Manager or officer of the Company is permitted or required to make a decision (i) in its "discretion" or under a grant of similar

authority or latitude without any further guidance, the Person shall exercise such discretion in the same manner as a reasonable business person under the same or similar circumstances, or (ii) in its "good faith" or under another express standard, the Person shall act under such express standard and shall not be subject to any other or different standard imposed by this Agreement or other applicable law.

14.4 Indemnification. To the fullest extent permitted by applicable law, each Member, Manager and the officer of the Company shall be entitled to indemnification from the Company for any loss, damage or claim incurred by such Person by reason of any act or omission performed or omitted by such Person in good faith on behalf of the Company and in a manner reasonably believed to be within the scope of authority conferred on such Person by this Agreement, except that no Person shall be entitled to be indemnified in respect of any loss, damage or claim incurred by such Person by reason of willful misconduct with respect to such acts or omissions; provided, however, that any indemnity under this Section 14.4 shall be provided out of and to the extent of Company assets only, and no Person other than the Company shall have any personal liability on account thereof.

14.5 Expenses. To the fullest extent permitted by applicable law, expenses (including legal fees) incurred by a Member, Manager or officer of the Company in defending any claim, demand, action, suit or proceeding (other than one brought by the Company) arising by reason of the fact that the Person is or was a Member, Manager or officer of the Company shall, from time to time, be advanced by the Company prior to the final disposition of such claim, demand, action, suit or proceeding upon receipt by the Company of an undertaking by or on behalf of the covered person to repay such amount if it shall be determined that the covered person is not entitled to be indemnified as authorized in Section 14.4 hereof.

14.6 Indemnity of Jeff Dodd. Notwithstanding any other term herein, the Company and Tahoe Forest Hospital District, a California local health care district, shall jointly and severally hold Buyer harmless from, and protect, defend, and indemnify Jeff Dodd from any and all civil, criminal, or administrative penalties, allegations, claims, damages, or causes of action arising out of or related to Jeff Dodd's ownership interest in the Company, including, but not limited to, those risks identified on Exhibit "B" DISCLOSURE STATEMENT attached to the Membership Interest Purchase Agreement executed between the parties.

14.7 Insurance. The Company may purchase and maintain insurance, to the extent and in such amounts as the Board shall, in its sole discretion, deem reasonable, on behalf of the Members, the Managers, officers of the Company and such other Persons as the Board shall determine, against any liability that may be asserted against or expenses that may be incurred by any such Person in connection with the activities of the Company or such indemnities, regardless of whether the Company would have the power to indemnify such Person against such liability under the provisions of this Agreement. The Managers and the Company may enter into indemnity contracts with any Persons and adopt written procedures pursuant to which arrangements are made for the advancement of expenses and the funding of obligations under Section 14.5 hereof and containing such other procedures regarding indemnification as are appropriate.

14.8 Ancillary Agreements. Notwithstanding anything to the contrary herein, the terms of agreements between a Member or its Affiliate and the Company regarding the duties and

obligations to be performed under such agreements and the indemnification provided for therein shall control with respect to such duties and obligations over the terms of this Agreement, including, without limitation, the terms of this ARTICLE XVI relating to indemnification, advancement of expenses, and exculpation of Members (e.g., a Member providing management services under a Management Agreement shall be responsible to the Company without reference to the exculpation provisions of this ARTICLE XVI).

ARTICLE XV MISCELLANEOUS

15.1 Notices. Except as otherwise provided in this Agreement, any notice, payment, demand, request or communication required or permitted to be given by any provision of this Agreement shall be in writing and shall be duly given by the applicable party if given to the applicable party at its address or facsimile number set forth below:

If to the Company: Truckee Surgery Center, LLC
10770 Donner Pass Road, Suite 201
Truckee, California 96161

If to the District: Tahoe Forest Hospital District
10121 Pine Avenue
Truckee, California 96161
Attn: Matt Mushet

or to such other address as the applicable party may from time to time specify by written notice to the Company; and

Any such notice shall, for all purposes, be deemed to be given and received:

(a) If given by facsimile, when the facsimile is transmitted to the party's facsimile number specified above and confirmation of complete receipt is received by the transmitting party during normal business hours on any business day or on the next business day if not confirmed during normal business hours;

(b) If by hand, when delivered;

(c) If given by nationally recognized and reputable overnight delivery service, the business day on which the notice is actually received or delivery refused by the party as evidenced by a receipt from such delivery service; or

(d) If given by certified mail, return receipt requested, postage prepaid, five business days after posted with the United States Postal Service.

15.2 Section Captions. Section and other captions contained in this Agreement are for reference purposes only and are in no way intended to describe, interpret, define or limit the scope, extent or intent of this Agreement or any provision hereof.

15.3 Severability. Every provision of this Agreement is intended to be severable. If any term or provision of this Agreement is illegal or invalid for any reason whatsoever, such illegality or invalidity shall not affect the validity of the remainder of this Agreement.

15.4 Waiver of Action for Partition. Each Member irrevocably waives during the term of the Company and during the period of its liquidation following any dissolution, any right to maintain any action for partition with respect to any of the assets of the Company.

15.5 Counterpart Execution. This Agreement may be executed in one or more counterparts all of which together shall constitute one and the same Agreement.

15.6 Parties in Interest. Except as otherwise provided in this Agreement, this Agreement shall be binding upon the parties hereto and their successors, heirs, devisees, assigns, legal representatives, executors and administrators.

15.7 Compliance with Laws. The Members agree that all business activities and operations of the Company shall conform, and shall continue to conform, with applicable provisions of law including the Ethics in Patient Referral Act, 42 U.S.C. Section 1395nn *et seq.*, and the Anti-Kickback Statute, 42 U.S.C. Section 1320a-7b(b) and any similar California statutes, rules and regulations, including, but not limited to California Business and Professions Code § 650, *et seq.* and California Welfare and Institutions Code § 14107.2.

15.8 Construction of Pronouns. The feminine or neuter of the words “he,” “his” and “him” used herein shall be automatically deemed to have been substituted for such words where appropriate to the particular Person, Manager or Member.

15.9 Integrated Agreement. This Agreement, including the Exhibits, constitutes the entire understanding and agreement among the Members in their capacity as Members with respect to the Company, and there are no agreements, understandings, restrictions, representations or warranties among the parties relating thereto other than those set forth herein or herein provided for.

15.10 Time is of the Essence. Time is of the essence to this Agreement and to each and all of its provisions.

15.11 Legal Counsel. The Company may benefit from legal services provided by legal counsel to one or more of its Members. Such benefits, no matter how direct, exclusive and intended, shall not cause any Member legal counsel to have any attorney-client relationship with the Company and shall not give rise to any obligation on behalf of the Company to pay a Member’s legal fees. The Members are each sophisticated business organizations who have agreed to this Section 15.11 out of each Member’s desire to (a) avoid the expense, inexperience, inefficiency and burden of engaging entirely separate counsel to provide legal services to the Company, and (b) maintain a relationship with their own legal counsel that is untainted by conflicts of interest, so that such counsel may advise them of their rights and duties respecting the other Members and the Company, notwithstanding that such counsel may have provided legal services that directly, exclusively and intentionally benefited the Company. Nothing herein shall prevent the Company from engaging separate and independent counsel when and as determined to be appropriate by the Board.

15.12 No Conflict. Each Member represents and warrants to the Company and to the other Member that such Member will not be in breach of any agreement, contract, decree, judgment or any other item binding such Member by reason of entering into this Agreement or fulfilling such Member's duties under this Agreement or as a Member. Each Member indemnifies and holds harmless, and will defend, the Company, each other Member, and the agents of either, from and against any cost, damage, loss or expense (including but not limited to actual attorneys' fees) arising from the inaccuracy of any of the representations and warranties set forth in this Section 15.12.

15.13 Amendment. This Agreement may be amended only by a written instrument approved by the unanimous written consent of all Members.

ARTICLE XVI DISPUTE RESOLUTION PROCESS

16.1 Overall Scope. Except as otherwise expressly provided, this ARTICLE XVI shall apply to all disputes between the Members under this Agreement, including, without limitation, any dispute as to the existence or alleged existence of a breach of this Agreement for purposes of Section 11.3 hereof.

16.2 Purpose and Interpretation. It is the Members' intent that their disputes be resolved in an efficient and timely manner, and to limit the disruption and expense involved in resolving disputes, so that they may cooperatively contribute to improving healthcare delivery and controlling health care costs. Accordingly, in interpreting and applying the provisions of this ARTICLE XVI, the Members, and any Court of competent jurisdiction shall be guided by, and endeavor to support, the Members' agreement and goal to engage in as streamlined an approach to dispute resolution as possible given the nature of the dispute between them.

16.3 Meet and Confer. In the event of any dispute, claim or controversy arising out of or relating to this Agreement or the breach, termination, enforcement, interpretation or validity hereof, the Members agree to meet and confer for a period of thirty (30) days (or such longer period as is mutually agreed upon) promptly upon a written request by any Member to resolve such dispute claim or controversy. At each meet and confer meeting, each Member shall be represented by persons with authority to finally resolve the dispute. Meet and Confer discussions and all documents prepared for those discussions such as agendas, spreadsheets, chronologies and the like shall not be subject to discovery, offered as evidence or admitted in evidence in any proceeding for any purpose. It is the Members' intent that their meet and confer proceedings be frank and open, and that they be protected to at least the same degree as they would be if they were conducted through a mediator and subject to California Evidence Code Division 9, Chapter 2; as well as California Evidence Code sections 1152 and 1154. The failure to conduct a meet and confer shall not be grounds to dismiss an action initiated by any Member(s) to resolve any dispute, but it shall constitute grounds to stay the action proceedings until, in the discretion of the Court, the meet-and-confer process is complete.

16.4 Binding Arbitration. If the parties are not able to resolve their dispute, claim or controversy pursuant to the above meet and confer process within forty-five (45) days of the initial request under Section 16.3, or within a time frame mutually agreed upon by the Parties, then either

party may, by notice to such effect to the other party, submit the dispute, claim or controversy to binding arbitration before a retired judge or attorney arbitrator with at least 10 years of experience with the arbitration held in Truckee, California. The parties shall have the right to conduct discovery in accordance with the provisions of Section 2020 *et seq.* of the California Code of Civil Procedure. The arbitrator shall apply the substantive laws of the State of California applicable to contracts negotiated, executed and performed entirely within its borders. Either party shall have the right to appeal decisions of the arbitrator on questions of law to the Superior Court. Judgment on the Award may be entered in any court having jurisdiction. This clause shall not preclude the parties from seeking equitable relief from a court of appropriate jurisdiction. The arbitrator may, in the Award, allocate all or part of the costs of the arbitration, including the fees of the arbitrator and the reasonable attorneys' fees of the prevailing party.

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[Signature Page Follows]

IN WITNESS WHEREOF, this Agreement has been executed as of the date first above written.

“DISTRICT”

“COMPANY”

TAHOE FOREST HOSPITAL DISTRICT

TRUCKEE SURGERY CENTER, LLC

By:
Print

By: Print Name:

Name: Louis
Ward

Louis
Ward

Title:

CEO

Title:

President

its authorized
signatory

its authorized
signatory

“JEFF DODD”

Jeffrey Dodd, M.D.

By: Print

Name: Jeffrey Dodd

5798700.2

Signature Page

EXHIBIT A

**SCHEDULE OF MEMBERS, CAPITAL CONTRIBUTIONS,
UNIT OWNERSHIP, AND PERCENTAGE INTERESTS**

Name	Capital Contributions	Units	Percentage Interests
Tahoe Forest Hospital District	[Add TFHD contributions]	99	99%
Jeff Dodd		1	1%

EXHIBIT B
BOARD OF
MANAGERS

Tahoe Forest Hospital District CEO

Tahoe Forest Hospital District CFO

Tahoe Forest Hospital District COO

Dr. Jeffrey Dodd

Truckee Surgery Center
Statement of Revenue and Expenses
For the Twelve Months Ended June 30, 2026

	Actual	Budget	Variance
Ordinary Income/Expense			
Income			
Patient Revenue			
Private Pay	679.85	30,000.00	(29,320.15)
Commercial & Government Payors	2,462,757.69	1,728,000.00	734,757.69
Medical Record Copy Fee	45.00	50.00	(5.00)
Total Patient Revenue	2,463,482.54	1,758,050.00	705,432.54
Refunds			
Insurance Refund	(1,534.00)	(2,500.00)	966.00
Patient Refund	(3,351.95)	(18,000.00)	14,648.05
Total Refunds	(4,885.95)	(20,500.00)	15,614.05
Total Income	2,458,596.59	1,737,550.00	721,046.59
Gross Profit	2,458,596.59	1,737,550.00	721,046.59
Expense			
Sales Tax			
Service Fee	29,003.66	42,000.00	(12,996.34)
Purchased Services	106,899.06	15,000.00	91,899.06
Bad Debt	295,717.70	86,400.00	209,317.70
Billing Fee:			
Billing Fee - Other	61,486.33	103,680.00	(42,193.67)
Total Billing Fee	61,486.33	103,680.00	(42,193.67)
Collection Agency Reimbursement			
Collection Agency Reimbursement - Other	4,059.80	8,790.00	(4,730.20)
Total Collection Agency Reimbursement	4,059.80	8,790.00	(4,730.20)
General Office			
Document Destruction	1,087.72	1,400.00	(312.28)
Dues and Subscriptions	10,708.49	12,000.00	(1,291.51)
Office Supplies	9,147.89	12,000.00	(2,852.11)
Postage and Delivery	544.62	720.00	(175.38)
Printing and Reproduction	1,600.77	4,500.00	(2,899.23)
General Office - Other	551.18	1,600.00	(1,048.82)
Total General Office	23,640.67	32,220.00	(8,579.33)
Liability Gen'l, Prof Insurance	6,852.79	6,853.00	(0.21)
Licenses and Permits	3,016.00	2,400.00	616.00
Linen	23,404.23	43,951.00	(20,546.77)
Medical Supplies Total:			
Implants-Tissue Products			
Gas Medical	24,859.77	38,677.10	(13,817.33)
Implants	208,438.17	367,433.00	(158,994.83)
Instrument Expense	378.27	2,400.00	(2,021.73)
Medical Supplies	335,034.54	367,433.00	(32,398.46)
Pharmacy	40,544.51	67,685.20	(27,140.69)
Patient Nutrition	1,289.10	1,933.80	(644.70)
Medical Supplies Total - Other	(28.12)	800.00	(828.12)
Total Medical Supplies Total	610,516.24	846,362.10	(235,845.86)
Other Expenses			
Advertising & Promotion	1,220.80	-	(1,220.80)
Bank Charges	978.11	1,000.00	(21.89)
Cleaning Supplies	-	240.00	(240.00)
Educational	4,240.90	14,000.00	(9,759.10)
Equipment Rental/Lease	3,252.33	2,200.00	1,052.33
Meals & Entertainment	682.47	1,500.00	(817.53)
Merchant Fees	10,035.78	13,185.00	(3,149.22)
Travel	1,906.97	7,000.00	(5,093.03)
Total Other Expenses	22,317.36	39,125.00	(16,807.64)
Payroll Expenses			
Voluntary Benefits	2,150.20	2,000.00	150.20
Basic Employee Life AD&D	418.25	480.00	(61.75)
Health Insurance:			
Health	226,579.54	263,583.31	(37,003.77)

Dental	14,869.12	17,639.23	(2,770.11)
Vision	1,843.60	2,170.81	(327.21)
Total Health Insurance Total	243,292.26	283,393.35	(40,101.09)
Employee Benefit	2,593.95	3,200.00	(606.05)
Payroll Taxes	74,063.00	111,540.00	(37,477.00)
Retirement Contribution	19,676.18	22,820.00	(3,143.82)
Service Fee	300.00	400.00	(100.00)
Wages	968,848.29	1,239,331.50	(270,483.21)
Work Comp	9,169.96	9,250.00	(80.04)
Payroll Expenses - Other	4,121.62	6,000.00	(1,878.38)
Total Payroll Expenses	1,324,633.71	1,678,414.85	(353,781.14)
Professional Fees			
Consulting	7,700.00	2,000.00	5,700.00
Pension Fees	332.00	2,800.00	(2,468.00)
Transcription Services	3,286.15	3,516.00	(229.85)
Total Professional Fees	11,318.15	8,316.00	3,002.15
Rent & CAM	187,053.60	191,674.00	(4,620.40)
Repairs:			
Building/Equipment Repairs	3,388.52	24,000.00	(20,611.48)
Instrument Refurbishing	-	1,800.00	(1,800.00)
Instrument Repairs	-	3,000.00	(3,000.00)
Maintenance-Preventative	38,786.61	55,000.00	(16,213.39)
Total Repairs	42,175.13	83,800.00	(41,624.87)
Taxes			
Taxes- other	664.32	-	(664.32)
Property	31,462.59	36,000.00	(4,537.41)
State	800.00	6,800.00	(6,000.00)
Total Taxes	32,926.91	42,800.00	(9,873.09)
Utilities			
Alarm Monitor	1,227.33	1,400.00	(172.67)
Cable	748.84	800.00	(51.16)
Gas and Electric	60,269.06	55,000.00	5,269.06
Medical Waste	-	1,200.00	(1,200.00)
Total Utilities	62,245.23	58,400.00	3,845.23
Depreciation Expense	196,545.40	163,050.00	33,495.40
Total Expense	3,043,811.97	3,453,235.95	(409,423.98)
Net Ordinary Income	(585,215.38)	(1,715,685.95)	1,130,470.57
Other Income/Expense			
Other Income:	141,211.65	-	(141,211.65)
Interest Income	78.28	20.00	58.28
Total Other Income	141,289.93	20.00	141,269.93
Other Expense			
Amortization Expense	130,476.87	130,477.00	(0.13)
Total Other Expense	130,476.87	130,477.00	(0.13)
Net Other Income	10,813.06	(130,457.00)	141,270.06
Net Income	(574,402.32)	(1,846,142.95)	1,271,740.63

Truckee Surgery Center LLC
Balance Sheet
As of June 30, 2026

	<u>Jun 30, 26</u>	<u>Jun 30, 25</u>
ASSETS		
Current Assets		
Checking/Savings		
US Bank	271,903.43	54,670.03
Petty Cash	201.80	201.80
Total Checking/Savings	<u>272,105.23</u>	<u>54,871.83</u>
Accounts Receivable		
Accounts Receivable		
Allowance for Doubtful Accounts	-414,754.88	-119,038.18
Accounts Receivable - Other	1,148,025.70	448,918.44
Total Accounts Receivable	<u>733,270.82</u>	<u>329,880.26</u>
Total Accounts Receivable	<u>733,270.82</u>	<u>329,880.26</u>
Other Current Assets		
Other Receivable	5,093.78	5,093.78
Prepaid Expense		
Franchise Tax Prepaid	19,600.00	13,600.00
Preventative Maint	170.42	316.98
Worker's Comp	9,198.00	8,758.00
Prepaid Expense - Other	6,737.68	18,961.40
Total Prepaid Expense	<u>35,706.10</u>	<u>41,636.38</u>
Total Other Current Assets	<u>40,799.88</u>	<u>46,730.16</u>
Total Current Assets	<u>1,046,175.93</u>	<u>431,482.25</u>
Fixed Assets		
Computer/Office Equipment	7,051.91	7,051.91
Furniture & Fixtures	3,087.00	3,087.00
Instruments	27,033.53	27,033.53
Leasehold Improvements	1,060,171.97	1,053,714.97
Machinery & Equipment	337,494.98	95,609.86
Surgical & Medical Equipment	976,172.39	976,172.39
Accumulated Depreciation	-1,200,939.13	-1,004,393.73
Goodwill	3,914,333.00	3,914,333.00
Accumulated Amortization	-3,914,332.49	-3,783,855.62
Total Fixed Assets	<u>1,210,073.16</u>	<u>1,288,753.31</u>
Other Assets		
Rent Deposit	20,256.00	20,256.00
Total Other Assets	<u>20,256.00</u>	<u>20,256.00</u>
TOTAL ASSETS	<u><u>2,276,505.09</u></u>	<u><u>1,740,491.56</u></u>
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
Accounts Payable	3,778,890.72	2,957,826.29

Truckee Surgery Center LLC
Balance Sheet
As of June 30, 2026

	<u>Jun 30, 26</u>	<u>Jun 30, 25</u>
Total Accounts Payable	3,778,890.72	2,957,826.29
Credit Cards		
BankCard	2,178.45	1,341.06
Total Credit Cards	2,178.45	1,341.06
Other Current Liabilities		
Due to TFH	2,195,257.17	1,910,257.17
Compensated Absenses	71,732.12	67,496.89
Payroll Liabilities	12,391.24	13,112.44
Total Other Current Liabilities	2,279,380.53	1,990,866.50
Total Current Liabilities	6,060,449.70	4,950,033.85
Total Liabilities	6,060,449.70	4,950,033.85
Equity		
Tahoe Forest Hospital		
Tahoe Forest Hospital Equity	2,986,307.79	2,986,307.79
Total Tahoe Forest Hospital	2,986,307.79	2,986,307.79
Truckee Surgery Center Inc		
Truckee Surgery Cntr Inc Equity	604,650.70	604,650.70
Total Truckee Surgery Center Inc	604,650.70	604,650.70
Retained Earnings	-6,800,500.78	-5,317,094.89
Net Income	-574,402.32	-1,483,405.89
Total Equity	-3,783,944.61	-3,209,542.29
TOTAL LIABILITIES & EQUITY	<u>2,276,505.09</u>	<u>1,740,491.56</u>

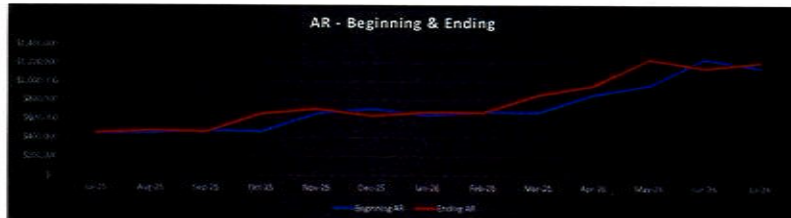
Truckee Surgery Center
Practice Summary
July 2026 EDM Report



Report Name: Practice Summary
Report Month: July 2026

Practice Summary

	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	TTMT
Beginning AR	\$ 448,918	\$ 451,151	\$ 474,319	\$ 466,136	\$ 654,270	\$ 706,128	\$ 635,168	\$ 672,308	\$ 668,524	\$ 856,248	\$ 957,572	\$ 1,241,653	\$ 1,148,026	
Charges	\$ 1,048,294	\$ 516,992	\$ 762,772	\$ 954,377	\$ 1,181,036	\$ 509,194	\$ 687,917	\$ 1,295,256	\$ 1,161,048	\$ 967,018	\$ 1,425,201	\$ 1,066,188	\$ 996,973	\$ 11,518,971
Gross Collections	\$ 130,847	\$ 114,517	\$ 105,178	\$ 65,477	\$ 112,134	\$ 162,606	\$ 86,439	\$ 96,463	\$ 181,404	\$ 256,792	\$ 166,578	\$ 280,920	\$ 102,970	\$ 1,731,477
Refunds	\$ 110	\$ 2,244	\$ 134	\$ -	\$ 584	\$ 225	\$ -	\$ -	\$ -	\$ 164	\$ -	\$ -	\$ -	\$ 3,352
Net Collections	\$ 130,737	\$ 112,273	\$ 105,044	\$ 65,477	\$ 111,549	\$ 162,381	\$ 86,439	\$ 96,463	\$ 181,404	\$ 256,628	\$ 166,578	\$ 280,920	\$ 102,970	\$ 1,728,125
Credit Adjustments	\$ 915,324	\$ 381,551	\$ 665,912	\$ 700,766	\$ 1,017,628	\$ 417,774	\$ 564,338	\$ 1,202,577	\$ 791,919	\$ 604,066	\$ 974,542	\$ 878,891	\$ 835,313	\$ 9,035,301
Ending AR	\$ 451,151	\$ 474,319	\$ 466,136	\$ 654,270	\$ 706,128	\$ 635,168	\$ 672,308	\$ 668,524	\$ 856,248	\$ 957,572	\$ 1,241,653	\$ 1,148,026	\$ 1,206,695.84	
Cases	43	32	40	41	59	37	33	40	52	49	52	48	31	514
CPT Codes	75	48	51	67	100	48	59	115	81	64	100	86	81	900
Avg CPT per Case	1.74	1.50	1.28	1.63	1.69	1.30	1.79	2.88	1.56	1.31	1.92	1.79	2.61	1.75
Avg Charge per Case	\$ 24,379	\$ 16,156	\$ 19,069	\$ 23,277	\$ 20,018	\$ 13,762	\$ 20,846	\$ 32,381	\$ 22,328	\$ 19,633	\$ 27,408	\$ 22,212	\$ 32,160	\$ 22,410
3 Mo. Gross Charges/Day	\$ 33,432	\$ 28,288	\$ 25,513	\$ 24,484	\$ 31,761	\$ 28,582	\$ 26,062	\$ 27,314	\$ 34,457	\$ 37,461	\$ 38,885	\$ 37,846	\$ 38,229	
Days in AR	13.49	16.77	18.27	26.72	22.23	21.92	25.80	24.48	24.85	25.56	31.93	30.33	31.57	
3 Mo. Gross Charges/Day	\$ 33,432	\$ 28,288	\$ 25,513	\$ 24,484	\$ 31,761	\$ 28,582	\$ 26,062	\$ 27,314	\$ 34,457	\$ 37,461	\$ 38,885	\$ 37,846	\$ 38,229	
Days in AR	13.49	16.77	18.27	26.72	22.23	21.92	25.80	24.48	24.85	25.56	31.93	30.33	31.57	
"Avg Days to Bill"	7.55	5.48	7.31	5.06	6.90	9.10	5.33	6.41	6.58	5.48	6.70	5.76	10.87	



Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: Aging by Payer
Report Month: July 2026

Aging by Payer

Financial Class	CURRENT	30 DAYS	60 DAYS	90 DAYS	120 DAYS	150 Days	180 Days	Credit	TOTAL	% Total
CONTRACTED	\$ 154,192	\$ 66,599	\$ 119,090	\$ 49,042	\$ 68,496	\$ 52,237	\$ 381,453	\$ (33,774)	\$ 857,734	71%
MEDICARE	\$ 4,826	\$ 829	\$ 100	\$ 254	\$ -	\$ -	\$ 8,587	\$ (8,750)	\$ 5,840	0%
NON CONTRACTED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
SELF PAY	\$ 3,762	\$ 3,136	\$ 5,499	\$ 3,714	\$ 8,996	\$ 1,333	\$ 24,283	\$ (7,845)	\$ 42,879	4%
WORKERS COMP	\$ 22,755	\$ 82,829	\$ 76,177	\$ 60,575	\$ 8,811	\$ 7,526	\$ 95,868	\$ (4,298)	\$ 300,243	25%
Insurance Total	\$ 181,773	\$ 150,257	\$ 145,367	\$ 110,271	\$ 77,306	\$ 59,763	\$ 485,907	\$ (46,828)	\$ 1,263,817	96%
Patient Total	\$ 3,762	\$ 3,136	\$ 5,499	\$ 3,714	\$ 8,996	\$ 1,333	\$ 24,283	\$ (7,845)	\$ 42,879	4%
Combined Total	\$ 185,535	\$ 153,393	\$ 150,866	\$ 113,986	\$ 86,302	\$ 61,096	\$ 510,190.54	\$ (54,673)	\$ 1,306,696	100%
Previous Month Total	\$ 115,914	\$ 209,016	\$ 110,695	\$ 91,197	\$ 123,042	\$ 39,955	\$ 518,443	\$ (54,237)	\$ 1,248,026	100%

Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: TTM Cases by Provider
Report Month: July 2026

TTM Cases by Provider

Physician	Specialty	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
Alpert, Ricki A	ANS - Anesthesia	0	0	0	0	0	0	0	0
Bary, Tenille	ANS - Anesthesia	0	0	0	0	0	0	0	0
Condon, David	POD - Podiatry	0	0	0	0	0	0	0	0
Dodd, Jeffrey S	ORT - Orthopaedics	9	5	8	7	15	10	4	13
Foley, John V	ORT - Orthopaedics	0	0	0	0	0	0	0	0
Gannam, Camille	DEN - Dental	0	0	0	0	0	0	0	0
Ganong, Alison	PAI - Pain Mgmt	12	13	9	7	11	14	12	4
Gustafsson, Matthew H	DEN - Dental	0	0	2	0	3	0	1	3
Haeder, Paul R	ORT - Orthopaedics	0	0	0	0	0	0	0	0
Hagen, Jonathan T	ORT - Orthopaedics	10	3	10	10	10	5	6	7
Hoff, Stephen R	ENT - Ear Nose Throat	0	0	0	0	0	1	1	0
Jernick, Michael	ORT - Orthopaedics	4	5	2	4	6	4	5	4
Lan, Jie	ANS - Anesthesia	0	0	0	0	0	0	0	0
Luscomb, Thomas A	ANS - Anesthesia	0	0	0	0	0	0	0	0
Naftulin, Brian	URO - Urology	0	0	0	0	0	0	0	0
Ringnes, Andrew P	ORT - Orthopaedics	7	6	9	13	12	3	4	9
Rezac, Kari J	PAI - Pain Mgmt	0	0	0	0	2	0	0	0
Saarems, Alar	ANS - Anesthesia	0	0	0	0	0	0	0	0
Staneck, John M	ANS - Anesthesia	0	0	0	0	0	0	0	0
Taylor, Peter J	OBG - Obstetrics/Gynecology	0	0	0	0	0	0	0	0
Unassigned	No Specialty	0	0	0	0	0	0	0	0
Voss, Justin C	ANS - Anesthesia	0	0	0	0	0	0	0	0
Wainstein, Mark A	URO - Urology	0	0	0	0	0	0	0	0
Ward, Justin T	ANS - Anesthesia	0	0	0	0	0	0	0	0
Watson, Jeffrey B	ENT - Ear Nose Throat	1	0	0	0	0	0	0	0
Zissimos, Anthony	ORT - Orthopaedics	0	0	0	0	0	0	0	0
Total		43	32	40	41	59	37	33	40

Physician	Specialty	Mar-26	Apr-26	May-26	Jun-26	Jul-26	TTMT	Monthly Average
Alpert, Ricki A	ANS - Anesthesia	0	0	0	0	0	0	0
Bary, Tenille	ANS - Anesthesia	0	0	0	0	0	0	0
Condon, David	POD - Podiatry	0	0	0	0	0	0	0
Dodd, Jeffrey S	ORT - Orthopaedics	13	14	12	8	5	114	10
Foley, John V	ORT - Orthopaedics	0	0	0	0	0	0	0
Gannam, Camille	DEN - Dental	0	0	0	0	0	0	0
Ganong, Alison	PAI - Pain Mgmt	10	13	15	10	9	127	11
Gustafsson, Matthew H	DEN - Dental	1	0	1	1	0	12	1
Haeder, Paul R	ORT - Orthopaedics	0	0	0	0	0	0	0
Hagen, Jonathan T	ORT - Orthopaedics	11	9	7	10	4	92	8
Hoff, Stephen R	ENT - Ear Nose Throat	1	0	1	2	0	6	1
Jernick, Michael	ORT - Orthopaedics	6	7	8	7	4	62	5
Lan, Jie	ANS - Anesthesia	0	0	0	0	0	0	0
Luscomb, Thomas A	ANS - Anesthesia	0	0	0	0	0	0	0
Naftulin, Brian	URO - Urology	0	0	0	0	0	0	0
Ringnes, Andrew P	ORT - Orthopaedics	8	5	8	10	8	95	8
Rezac, Kari J	PAI - Pain Mgmt	1	1	0	0	0	4	0
Saarems, Alar	ANS - Anesthesia	0	0	0	0	0	0	0
Staneck, John M	ANS - Anesthesia	0	0	0	0	0	0	0
Taylor, Peter J	OBG - Obstetrics/Gynecology	0	0	0	0	0	0	0
Unassigned	No Specialty	0	0	0	0	0	0	0
Voss, Justin C	ANS - Anesthesia	0	0	0	0	0	0	0
Wainstein, Mark A	URO - Urology	0	0	0	0	0	0	0
Ward, Justin T	ANS - Anesthesia	0	0	0	0	0	0	0
Watson, Jeffrey B	ENT - Ear Nose Throat	1	0	0	0	1	2	0
Zissimos, Anthony	ORT - Orthopaedics	0	0	0	0	0	0	0
Total		52	49	52	48	31	514	43

Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: TTM Charges by Provider
Report Month: July 2026

TTM Charges by Provider

Physician	Specialty	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
Alpert, Ricki A	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bany, Terille	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cordon, David	POD - Podiatry	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dodd, Jeffrey S	ORT - Orthopaedics	\$ 286,721	\$ 48,620	\$ 289,329	\$ 85,663	\$ 271,421	\$ 165,868	\$ 138,916	\$ 309,990
Foley, John V	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gannam, Camille	DEN - Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ganong, Alison	PAI - Pain Mgmt	\$ 216,364	\$ 181,744	\$ 98,396	\$ 98,975	\$ 140,070	\$ 159,171	\$ 208,948	\$ 43,804
Gustafsson, Matthew H	DEN - Dental	\$ -	\$ -	\$ -	\$ 109,972	\$ 94,643	\$ -	\$ 63,668	\$ 112,562
Haeder, Paul R	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hagen, Jonathan T	ORT - Orthopaedics	\$ 143,705	\$ 72,352	\$ 73,586	\$ 236,085	\$ 266,255	\$ 64,148	\$ 98,398	\$ 299,435
Hoff, Stephen R	ENT - Ear Nose Throat	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,892	\$ -
Jermick, Michael	ORT - Orthopaedics	\$ 130,873	\$ 47,280	\$ 130,531	\$ 56,147	\$ 156,214	\$ 72,342	\$ 73,509	\$ 178,707
Lan, Jie	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Luscomb, Thomas A	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Naftulin, Brian	URO - Urology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ringnes, Andrew P	ORT - Orthopaedics	\$ 237,060	\$ 166,996	\$ 170,930	\$ 367,535	\$ 244,226	\$ 81,236	\$ 59,329	\$ 350,758
Rezac, Karl J	PAI - Pain Mgmt	\$ -	\$ -	\$ -	\$ -	\$ 8,207	\$ -	\$ (2,815)	\$ -
Saaremet, Alar	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stanec, John M	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Taylor, Peter J	OBG - Obstetrics/Gynecology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unassigned	No Speciality	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Voss, Justin C	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wainstein, Mark A	URO - Urology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ward, Justin T	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Watson, Jeffrey B	ENT - Ear Nose Throat	\$ 33,571	\$ -	\$ -	\$ -	\$ -	\$ (33,571)	\$ 33,571	\$ -
Zissimos, Anthony	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ 1,048,294	\$ 516,992	\$ 762,772	\$ 954,377	\$ 1,181,036	\$ 509,194	\$ 687,917	\$ 1,295,256

Physician	Specialty	Mar-26	Apr-26	May-26	Jun-26	Jul-26	TTMT	Monthly Average	Average Charge Per Case
Alpert, Ricki A	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Bany, Terille	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Cordon, David	POD - Podiatry	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Dodd, Jeffrey S	ORT - Orthopaedics	\$ 290,069	\$ 223,905	\$ 304,839	\$ 306,161	\$ 161,507	\$ 2,616,288	\$ 218,024	\$ 22,950
Foley, John V	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Gannam, Camille	DEN - Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Ganong, Alison	PAI - Pain Mgmt	\$ 70,614	\$ 212,714	\$ 177,522	\$ 70,614	\$ 146,437	\$ 1,609,009	\$ 134,084	\$ 12,669
Gustafsson, Matthew H	DEN - Dental	\$ -	\$ 75,244	\$ 3,091	\$ 1,679	\$ -	\$ 461,059	\$ 38,422	\$ 38,422
Haeder, Paul R	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Hagen, Jonathan T	ORT - Orthopaedics	\$ 239,567	\$ 286,079	\$ 455,125	\$ 208,747	\$ 162,512	\$ 2,462,288	\$ 205,191	\$ 26,764
Hoff, Stephen R	ENT - Ear Nose Throat	\$ 35,794	\$ -	\$ -	\$ 37,059	\$ -	\$ 86,745	\$ 7,229	\$ 14,457
Jermick, Michael	ORT - Orthopaedics	\$ 230,781	\$ 64,564	\$ 208,401	\$ 155,432	\$ 298,172	\$ 1,667,080	\$ 138,923	\$ 26,888
Lan, Jie	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Luscomb, Thomas A	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Naftulin, Brian	URO - Urology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Ringnes, Andrew P	ORT - Orthopaedics	\$ 257,335	\$ 97,679	\$ 281,966	\$ 266,295	\$ 228,346	\$ 2,572,631	\$ 214,386	\$ 27,080
Rezac, Karl J	PAI - Pain Mgmt	\$ 3,317	\$ 1,833	\$ (742)	\$ -	\$ -	\$ 20,300	\$ 858	\$ 2,575
Saaremet, Alar	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Stanec, John M	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Taylor, Peter J	OBG - Obstetrics/Gynecology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Unassigned	No Speciality	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Voss, Justin C	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Wainstein, Mark A	URO - Urology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Ward, Justin T	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Watson, Jeffrey B	ENT - Ear Nose Throat	\$ 33,571	\$ -	\$ -	\$ -	\$ -	\$ 33,571	\$ 2,798	\$ 16,786
Zissimos, Anthony	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Total		\$ 1,161,048	\$ 962,018	\$ 1,425,201	\$ 1,066,188	\$ 996,973	\$ 11,518,971	\$ 959,914	\$ 22,410

Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: TTM Collections by Provider
Report Month: July 2026

TTM Collections by Provider

Physician	Specialty	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
Alpert, Ricki A	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bany, Tenille	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Condon, David	POD - Podiatry	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dodd, Jeffrey S	ORT - Orthopaedics	\$ 16,335	\$ 23,031	\$ 40,483	\$ 16,170	\$ 28,034	\$ 41,325	\$ 19,927	\$ 26,386
Foley, John V	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gannam, Camille	DEN - Dental	\$ 270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ganong, Alison	PAI - Pain Mgmt	\$ 9,911	\$ 34,384	\$ 7,863	\$ 6,820	\$ 2,863	\$ 18,236	\$ 10,210	\$ 5,355
Gustafsson, Matthew H	DEN - Dental	\$ -	\$ 330	\$ (200)	\$ 67	\$ 1,734	\$ 67	\$ 2,749	\$ 2,335
Haeder, Paul R	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hagen, Jonathan T	ORT - Orthopaedics	\$ 69,637	\$ 15,985	\$ 17,180	\$ 17,020	\$ 12,825	\$ 53,776	\$ 15,751	\$ 8,190
Hoff, Stephen R	ENT - Ear Nose Throat	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 611	\$ 11,282	\$ 611
Jernick, Michael	ORT - Orthopaedics	\$ 6,547	\$ 7,743	\$ 12,354	\$ 11,224	\$ 12,341	\$ 22,217	\$ 13,033	\$ 22,440
Lan, Jie	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Luscomb, Thomas A	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Naftulin, Brian	URO - Urology	\$ 243	\$ -	\$ -	\$ 771	\$ -	\$ -	\$ -	\$ -
Ringnes, Andrew P	ORT - Orthopaedics	\$ 27,775	\$ 27,804	\$ 20,307	\$ 19,643	\$ 48,602	\$ 26,148	\$ 11,196	\$ 33,158
Rezac, Karl J	PAI - Pain Mgmt	\$ -	\$ -	\$ -	\$ -	\$ 5,150	\$ -	\$ -	\$ -
Saaremetz, Alar	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stanec, John M	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Taylor, Peter J	OBG - Obstetrics/Gynecology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unassigned	No Specialty	\$ -	\$ -	\$ 5,308	\$ (6,306)	\$ -	\$ -	\$ 2,291	\$ (2,011)
Voss, Justin C	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wainstein, Mark A	URO - Urology	\$ -	\$ -	\$ -	\$ 71	\$ -	\$ -	\$ -	\$ -
Ward, Justin T	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Watson, Jeffrey B	ENT - Ear Nose Throat	\$ -	\$ 2,996	\$ 749	\$ -	\$ -	\$ -	\$ -	\$ -
Zissimos, Anthony	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ 130,737	\$ 112,273	\$ 105,044	\$ 65,477	\$ 111,549	\$ 162,381	\$ 86,439	\$ 96,463

Physician	Specialty	Mar-26	Apr-26	May-26	Jun-26	Jul-26	TTMT	Monthly Average	Average Cash Per Case
Alpert, Ricki A	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Bany, Tenille	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Condon, David	POD - Podiatry	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Dodd, Jeffrey S	ORT - Orthopaedics	\$ 34,308	\$ 29,491	\$ 24,997	\$ 38,221	\$ 23,936	\$ 346,308	\$ 28,859	\$ 3,038
Foley, John V	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Gannam, Camille	DEN - Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Ganong, Alison	PAI - Pain Mgmt	\$ 4,742	\$ 9,329	\$ 10,205	\$ 9,249	\$ 6,581	\$ 125,838	\$ 10,486	\$ 991
Gustafsson, Matthew H	DEN - Dental	\$ 3,459	\$ 70	\$ 2,600	\$ 1,590	\$ (111)	\$ 14,688	\$ 1,224	\$ 1,224
Haeder, Paul R	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Hagen, Jonathan T	ORT - Orthopaedics	\$ 78,131	\$ 95,004	\$ 59,062	\$ 132,340	\$ 40,028	\$ 545,293	\$ 45,441	\$ 5,927
Hoff, Stephen R	ENT - Ear Nose Throat	\$ 2,807	\$ 8,466	\$ -	\$ 2,043	\$ 2,597	\$ 28,757	\$ 2,396	\$ 4,793
Jernick, Michael	ORT - Orthopaedics	\$ 14,545	\$ 96,812	\$ 18,448	\$ 60,400	\$ 7,806	\$ 299,362	\$ 24,947	\$ 4,828
Lan, Jie	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Luscomb, Thomas A	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Naftulin, Brian	URO - Urology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Ringnes, Andrew P	ORT - Orthopaedics	\$ 24,063	\$ 19,885	\$ 49,475	\$ 36,463	\$ 21,668	\$ 338,412	\$ 28,201	\$ 3,562
Rezac, Karl J	PAI - Pain Mgmt	\$ 2,575	\$ 2,575	\$ -	\$ -	\$ -	\$ 10,300	\$ 858	\$ 2,575
Saaremetz, Alar	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Stanec, John M	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Taylor, Peter J	OBG - Obstetrics/Gynecology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Unassigned	No Specialty	\$ 16,774	\$ (8,000)	\$ 1,791	\$ 490	\$ -	\$ 11,334	\$ 944	N/A
Voss, Justin C	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Wainstein, Mark A	URO - Urology	\$ -	\$ -	\$ -	\$ -	\$ 71	\$ -	\$ 6	N/A
Ward, Justin T	ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Watson, Jeffrey B	ENT - Ear Nose Throat	\$ -	\$ 2,996	\$ -	\$ 125	\$ 125	\$ 6,991	\$ 583	\$ 3,496
Zissimos, Anthony	ORT - Orthopaedics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Total		\$ 181,404	\$ 256,628	\$ 166,578	\$ 280,920	\$ 102,970	\$ 1,728,125	\$ 144,010	\$ 3,362

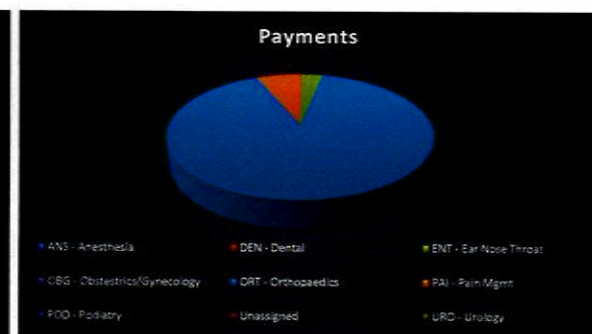
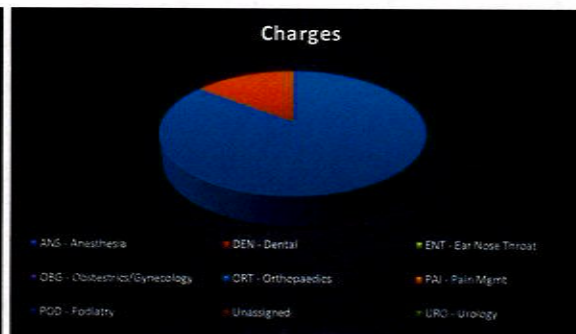
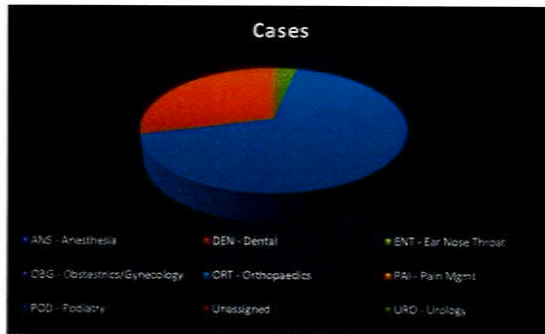
Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: Specialty Analysis
Report Month: July 2026

Specialty Analysis

Specialty	Cases	%	TTMT %	Charges	%	TTMT %	Payments	%	TTMT %
ANS - Anesthesia	0	0%	0%	\$ -	0%	0%	\$ -	0%	0%
DEN - Dental	0	0%	2%	\$ -	0%	4%	\$ (111)	0%	1%
ENT - Ear Nose Throat	1	3%	2%	\$ -	0%	1%	\$ 3,062	3%	2%
OBG - Obstetrics/Gynecology	0	0%	0%	\$ -	0%	0%	\$ -	0%	0%
ORT - Orthopaedics	21	68%	71%	\$ 850,536	85%	81%	\$ 93,437	91%	88%
PAI - Pain Mgmt	9	29%	25%	\$ 146,437	15%	14%	\$ 6,581	6%	8%
POD - Podiatry	0	0%	0%	\$ -	0%	0%	\$ -	0%	0%
Unassigned	0	0%	0%	\$ -	0%	0%	\$ -	0%	1%
URO - Urology	0	0%	0%	\$ -	0%	0%	\$ -	0%	0%
Total	31	100%	100%	\$ 996,973	100%	100%	\$ 102,970	100%	100%



Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: TTM Cases by Specialty
Report Month: July 2026

TTM Cases by Specialty

Specialty	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
ANS - Anesthesia	0	0	0	0	0	0	0	0
DEN - Dental	0	0	2	0	3	0	1	3
ENT - Ear Nose Throat	1	0	0	0	0	1	1	0
OBG - Obstetrics/Gynecology	0	0	0	0	0	0	0	0
ORT - Orthopaedics	30	19	29	34	43	22	19	33
PAI - Pain Mgmt	12	13	9	7	13	14	12	4
POD - Podiatry	0	0	0	0	0	0	0	0
Unassigned	0	0	0	0	0	0	0	0
URO - Urology	0	0	0	0	0	0	0	0
Total	43	32	40	41	59	37	33	40

Specialty	Mar-26	Apr-26	May-26	Jun-26	Jul-26	TTMT	Monthly Average
ANS - Anesthesia	0	0	0	0	0	0	0
DEN - Dental	1	0	1	1	0	12	1
ENT - Ear Nose Throat	2	0	1	2	1	8	1
OBG - Obstetrics/Gynecology	0	0	0	0	0	0	0
ORT - Orthopaedics	38	35	35	35	21	363	30
PAI - Pain Mgmt	10	13	15	10	9	129	11
POD - Podiatry	0	0	0	0	0	0	0
Unassigned	1	1	0	0	0	2	0
URO - Urology	0	0	0	0	0	0	0
Total	52	49	52	48	31	514	43

Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: TTM Charges by Specialty
Report Month: July 2026

TTM Charges by Specialty

Specialty	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DEN - Dental	\$ -	\$ -	\$ -	\$ 109,972	\$ 94,643	\$ -	\$ 63,668	\$ 112,562
ENT - Ear Nose Throat	\$ 33,571	\$ -	\$ -	\$ -	\$ -	\$ (33,571)	\$ 47,463	\$ -
OBG - Obstetrics/Gynecology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ORT - Orthopaedics	\$ 798,359	\$ 335,248	\$ 664,376	\$ 745,430	\$ 938,116	\$ 383,594	\$ 370,152	\$ 1,138,890
PAI - Pain Mgmt	\$ 216,364	\$ 181,744	\$ 98,396	\$ 98,975	\$ 148,277	\$ 159,171	\$ 206,633	\$ 43,804
POD - Podiatry	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unassigned	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
URO - Urology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,048,294	\$ 516,992	\$ 762,772	\$ 954,377	\$ 1,181,036	\$ 509,194	\$ 687,917	\$ 1,295,256

Specialty	Mar-26	Apr-26	May-26	Jun-26	Jul-26	TTMT	Monthly Average	Average Cash Per Case
ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	N/A
DEN - Dental	\$ -	\$ 75,244	\$ 3,091	\$ 1,879	\$ -	\$ 461,059	\$ 38,422	\$ 38,422
ENT - Ear Nose Throat	\$ 69,365	\$ -	\$ -	\$ 37,059	\$ -	\$ 120,316	\$ 10,026	\$ 15,039
OBG - Obstetrics/Gynecology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	N/A
ORT - Orthopaedics	\$ 1,017,752	\$ 672,227	\$ 1,245,330	\$ 956,636	\$ 850,536	\$ 9,318,287	\$ 776,524	\$ 25,670
PAI - Pain Mgmt	\$ 70,614	\$ 212,714	\$ 177,522	\$ 70,614	\$ 146,437	\$ 1,614,901	\$ 134,575	\$ 12,519
POD - Podiatry	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	N/A
Unassigned	\$ 3,317	\$ 1,833	\$ (742)	\$ -	\$ -	\$ 4,408	\$ 367	\$ 2,204
URO - Urology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	N/A
Total	\$ 1,161,048	\$ 962,018	\$ 1,425,201	\$ 1,066,188	\$ 996,973	\$ 11,518,971	\$ 959,914	\$ 22,410

Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: TTM Collections by Specialty
Report Month: July 2026

TTM Collections by Specialty

Specialty	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DEN - Dental	\$ 270	\$ 330	\$ (200)	\$ 67	\$ 1,734	\$ 67	\$ 2,749	\$ 2,335
ENT - Ear Nose Throat	\$ -	\$ 2,996	\$ 749	\$ -	\$ -	\$ 611	\$ 11,282	\$ 611
OBG - Obstetrics/Gynecology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ORT - Orthopaedics	\$ 120,313	\$ 74,563	\$ 90,324	\$ 64,056	\$ 101,802	\$ 143,467	\$ 59,908	\$ 90,174
PAI - Pain Mgmt	\$ 9,911	\$ 34,384	\$ 7,863	\$ 6,820	\$ 8,013	\$ 18,236	\$ 10,210	\$ 5,355
POD - Podiatry	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unassigned	\$ -	\$ -	\$ 6,308	\$ (6,308)	\$ -	\$ -	\$ 2,291	\$ (2,011)
URO - Urology	\$ 243	\$ -	\$ -	\$ 842	\$ -	\$ -	\$ -	\$ -
Total	\$ 130,737	\$ 112,273	\$ 105,044	\$ 65,477	\$ 111,549	\$ 162,381	\$ 86,439	\$ 96,463

Specialty	Mar-26	Apr-26	May-26	Jun-26	Jul-26	TTMT	Monthly Average	Average Cash Per Case
ANS - Anesthesia	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
DEN - Dental	\$ 3,459	\$ 70	\$ 2,600	\$ 1,590	\$ (111)	\$ 14,688	\$ 1,224	\$ 1,224
ENT - Ear Nose Throat	\$ 2,807	\$ 11,463	\$ -	\$ 2,167	\$ 3,062	\$ 35,749	\$ 2,979	\$ 4,469
OBG - Obstetrics/Gynecology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
ORT - Orthopaedics	\$ 151,047	\$ 241,192	\$ 151,982	\$ 267,423	\$ 93,437	\$ 1,529,375	\$ 127,448	\$ 4,213
PAI - Pain Mgmt	\$ 4,742	\$ 9,329	\$ 10,205	\$ 9,249	\$ 6,581	\$ 130,988	\$ 10,916	\$ 1,015
POD - Podiatry	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Unassigned	\$ 19,349	\$ (5,425)	\$ 1,791	\$ 490	\$ -	\$ 16,484	\$ 1,374	\$ 8,242
URO - Urology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 842	\$ 70	N/A
Total	\$ 181,404	\$ 256,628	\$ 166,578	\$ 280,920	\$ 102,970	\$ 1,728,125	\$ 144,010	\$ 3,362

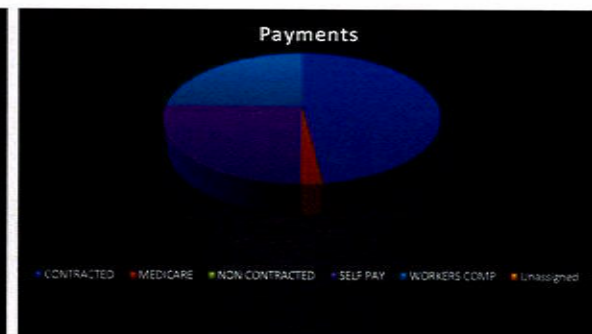
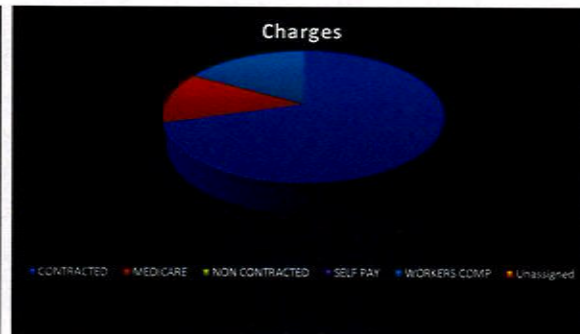
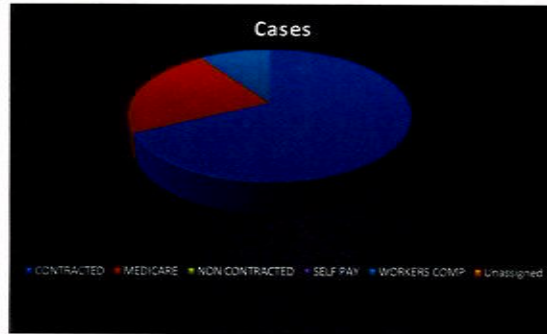
Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: Payer Analysis
Report Month: July 2026

Payer Analysis

Financial Class	Cases	%	TTMT%	Charges	%	TTMT %	Payments	%	TTMT %
CONTRACTED	21	68%	53%	\$ 701,421	70%	65%	\$ 49,399	48%	66%
MEDICARE	7	23%	34%	\$ 127,337	13%	22%	\$ 2,209	2%	10%
NON CONTRACTED	0	0%	0%	\$ -	0%	0%	\$ -	0%	0%
SELF PAY	0	0%	4%	\$ -	0%	0%	\$ 25,816	25%	14%
WORKERS COMP	3	10%	9%	\$ 168,215	17%	12%	\$ 25,546	25%	11%
Unassigned	0	0%	0%	\$ -	0%	0%	\$ -	0%	0%
Total	31	100%	100%	\$ 996,973	100%	100%	\$ 102,970	100%	100%



Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: TTM Cases by Payer
Report Month: July 2026

TTM Cases by Payer

Financial Class	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
CONTRACTED	17	18	22	20	27	16	11	28
MEDICARE	20	13	13	17	23	17	18	9
NON CONTRACTED	0	0	0	0	0	0	0	0
SELF PAY	2	0	3	0	5	1	0	1
WORKERS COMP	4	1	2	4	4	3	4	2
Unassigned	0	0	0	0	0	0	0	0
Total	43	32	40	41	59	37	33	40

Financial Class	Mar-26	Apr-26	May-26	Jun-26	Jul-26	TTMT	Monthly Average
CONTRACTED	29	25	27	26	21	270	23
MEDICARE	17	14	20	9	7	177	15
NON CONTRACTED	0	0	0	0	0	0	0
SELF PAY	2	4	2	1	0	19	2
WORKERS COMP	4	6	3	12	3	48	4
Unassigned	0	0	0	0	0	0	0
Total	52	49	52	48	31	514	43

Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: TTM Charges by Payer
Report Month: July 2026

TTM Charges by Payer

Financial Class	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
CONTRACTED	\$ 564,540	\$ 295,888	\$ 489,596	\$ 590,977	\$ 731,163	\$ 231,786	\$ 282,262	\$ 1,082,164
MEDICARE	\$ 312,953	\$ 169,590	\$ 191,007	\$ 211,170	\$ 297,242	\$ 192,164	\$ 315,450	\$ 201,425
NON CONTRACTED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SELF PAY	\$ 8,152	\$ -	\$ 2,292	\$ -	\$ 10,242	\$ 25,624	\$ 13,892	\$ (18,432)
WORKERS COMP	\$ 162,649	\$ 51,514	\$ 79,877	\$ 152,230	\$ 142,389	\$ 59,620	\$ 76,312	\$ 30,099
Unassigned	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,048,294	\$ 516,992	\$ 762,772	\$ 954,377	\$ 1,181,036	\$ 509,194	\$ 687,917	\$ 1,295,256

Financial Class	Mar-26	Apr-26	May-26	Jun-26	Jul-26	TTMT	Monthly Average	Average Charge Per Case
CONTRACTED	\$ 855,076	\$ 518,065	\$ 915,531	\$ 789,579	\$ 701,421	\$ 7,483,509	\$ 623,626	\$ 27,717
MEDICARE	\$ 218,786	\$ 230,366	\$ 334,553	\$ 86,821	\$ 127,337	\$ 2,575,911	\$ 214,659	\$ 14,553
NON CONTRACTED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
SELF PAY	\$ 4,995	\$ 5,214	\$ 3,915	\$ 1,879	\$ -	\$ 49,621	\$ 4,135	\$ 2,612
WORKERS COMP	\$ 82,191	\$ 208,373	\$ 171,202	\$ 187,908	\$ 168,215	\$ 1,409,930	\$ 117,494	\$ 29,374
Unassigned	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Total	\$ 1,161,048	\$ 962,018	\$ 1,425,201	\$ 1,066,188	\$ 996,973	\$ 11,518,971	\$ 959,914	\$ 22,410

Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: TTM Collections by Payer
Report Month: July 2026

TTM Collections by Payer

Financial Class	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
CONTRACTED	\$ 71,563	\$ 79,602	\$ 46,447	\$ 25,516	\$ 70,835	\$ 99,661	\$ 41,923	\$ 59,894
MEDICARE	\$ 10,792	\$ 17,081	\$ 4,086	\$ 17,095	\$ 15,818	\$ 21,367	\$ 13,947	\$ 15,656
NON CONTRACTED	\$ -	\$ -	\$ -	\$ 357	\$ -	\$ -	\$ -	\$ 108
SELF PAY	\$ 14,755	\$ 3,091	\$ 27,711	\$ 10,107	\$ 16,300	\$ 14,977	\$ 16,375	\$ 8,794
WORKERS COMP	\$ 33,627	\$ 12,500	\$ 26,800	\$ 12,402	\$ 8,596	\$ 26,374	\$ 14,193	\$ 12,011
Unassigned	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 130,737	\$ 112,273	\$ 105,044	\$ 65,477	\$ 111,549	\$ 162,381	\$ 86,439	\$ 96,463

Financial Class	Mar-26	Apr-26	May-26	Jun-26	Jul-26	TTMT	Monthly Average	Average Cash Per Case
CONTRACTED	\$ 135,470	\$ 200,496	\$ 111,846	\$ 212,960	\$ 49,399	\$ 1,134,049	\$ 94,504	\$ 4,200
MEDICARE	\$ 8,271	\$ 18,631	\$ 20,458	\$ 12,987	\$ 2,209	\$ 167,607	\$ 13,967	\$ 947
NON CONTRACTED	\$ -	\$ 111	\$ -	\$ 166	\$ -	\$ 741	\$ 62	N/A
SELF PAY	\$ 34,305	\$ 30,952	\$ 22,102	\$ 30,792	\$ 25,816	\$ 241,323	\$ 20,110	\$ 12,701
WORKERS COMP	\$ 3,358	\$ 6,439	\$ 12,172	\$ 24,015	\$ 25,546	\$ 184,404	\$ 15,367	\$ 3,842
Unassigned	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
Total	\$ 181,404	\$ 256,628	\$ 166,578	\$ 280,920	\$ 102,970	\$ 1,728,125	\$ 144,010	\$ 3,362

Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: Top 10 Procedures by Volume
Report Month: July 2026

Top 10 Procedures by Volume - Current Month

CPT Code	Description	Volume	Charges
64483	Njx Aa&/Strd Tfrml Epi Lumbar/Sacral 1 Level	8	\$ 46,304
64484	Njx Aa&/Strd Tfrml Epi Lumbar/Sacral Ea Addl	4	\$ 23,152
20680	Removal Implant Deep	3	\$ 34,728
29888	Arthrs Aided Ant Cruciate Ligm Rpr/Agmntj/Rcnstj	2	\$ 78,718
29882	Arthroscopy Knee W/Meniscus Rpr Medial/Lateral	2	\$ 34,728
29826	Surgical Arthroscopy Sho W/Coracoacrm Ligm Rls	2	\$ 23,152
64635	Dstr Nrolytc Agnt Parverteb Fct Sngl Lmbr/Sacral	2	\$ 18,522
64447	Injection Aa&/Strd Femoral Nerve	2	\$ 15,052
64494	Njx Dx/Ther Agt Pvrt Facet Jt Lmbr/Sac 2Nd Level	2	\$ 11,576
64493	Njx Dx/Ther Agt Pvrt Facet Jt Lmbr/Sac 1 Level	2	\$ 11,576

Prior Month

CPT Code	Description	Volume	Charges
64483	Njx Aa&/Strd Tfrml Epi Lumbar/Sacral 1 Level	9	\$ 52,092
29881	Arthrs Kne Surg W/Menisectomy Med/Lat W/Shvg	4	\$ 64,828
20680	Removal Implant Deep	4	\$ 46,304
64721	Neuroplasty &/Transpos Median Nrv Carpal Tunne	4	\$ 41,676
64484	Njx Aa&/Strd Tfrml Epi Lumbar/Sacral Ea Addl	4	\$ 23,152
29882	Arthroscopy Knee W/Meniscus Rpr Medial/Lateral	3	\$ 52,092
64415	Injection Aa&/Strd Brachial Plexus	3	\$ 22,578
29888	Arthrs Aided Ant Cruciate Ligm Rpr/Agmntj/Rcnstj	2	\$ 78,718
29827	Surgical Arthroscopy Shoulder W/Rotator Cuff Rpr	2	\$ 57,882
29880	Arthrs Knee W/Menisectomy Med&Lat W/Shaving	2	\$ 32,414

Truckee Surgery Center
Practice Summary
July 2026 EOM Report



Report Name: Top 10 Procedures by Gross Charges
Report Month: July 2026

Top 10 Procedures by Gross Charges - Current Month

CPT Code	Description	Volume	Charges
29888	Arthrs Aided Ant Cruciate Ligm Rpr/Agmntj/Rcnstj	2	\$ 78,718
64483	Njx Aa&/Strd Tfrml Epi Lumbar/Sacral 1 Level	8	\$ 46,304
23515	Open Tx Clavicular Fracture Internal Fixation	1	\$ 43,990
27415	Osteochondral Allograft Knee Open	1	\$ 43,861
25607	Optx Dstl Radl X-Artic Fx/Epiphysl Sep	1	\$ 41,675
27814	Open Treatment Bimalleolar Ankle Fracture	1	\$ 40,517
24515	Optx Humeral Shft Fx W/Plate/Screws W/Wocerclage	1	\$ 38,721
20680	Removal Implant Deep	3	\$ 34,728
29882	Arthroscopy Knee W/Meniscus Rpr Medial/Lateral	2	\$ 34,728
29806	Surgical Arthroscopy Shoulder Capsulorrhaphy	1	\$ 30,098

Prior Month

CPT Code	Description	Volume	Charges
29888	Arthrs Aided Ant Cruciate Ligm Rpr/Agmntj/Rcnstj	2	\$ 78,718
29881	Arthrs Kne Surg W/Menisectomy Med/Lat W/Shvg	4	\$ 64,828
29827	Surgical Arthroscopy Shoulder W/Rotator Cuff Rpr	2	\$ 57,882
64483	Njx Aa&/Strd Tfrml Epi Lumbar/Sacral 1 Level	9	\$ 52,092
29882	Arthroscopy Knee W/Meniscus Rpr Medial/Lateral	3	\$ 52,092
20680	Removal Implant Deep	4	\$ 46,304
23515	Open Tx Clavicular Fracture Internal Fixation	1	\$ 43,990
64721	Neuroplasty &/Transpos Median Nrv Carpal Tunne	4	\$ 41,676
29880	Arthrs Knee W/Menisectomy Med&Lat W/Shaving	2	\$ 32,414
29806	Surgical Arthroscopy Shoulder Capsulorrhaphy	1	\$ 30,098

Managed Resources + CodingAID
Prepared for Truckee Surgery Center
Coding Results Summary

Date of Review: 2/7/2025

Date of MRI 2nd Reviews: 10/24/25

Number of Accounts Reviewed: 20

Project Name: Q1 2025 Surgical Coder Review

Audit Finalized: 10/24/25

Account Summary Report

Overall Accuracy Rate (All Codes)	Count	
Total Codes	95	
Total Code(s) Changed/Added	9	2
Total Code(s) Deleted	0	0
Accuracy Rate	91%	98%

CPT Code Findings	Count	
Total CPT Codes	36	
Total Code(s) Changed/Added	4	1
Total Code(s) Deleted	0	0
Accuracy Rate	89%	97%

ICD-10 CM Code Findings	Count	
Total Diagnosis Codes	29	
Total Code(s) Changed/Added	3	1
Total Code(s) Deleted	0	
Accuracy Rate	90%	97%

Modifier Findings	Count	
Total Modifiers	30	
Total Changed/Added	2	0
Total Deleted	0	
Accuracy Rate	93%	100%

Managed Resources + CodingAID
Prepared for Truckee Surgery Center
Q1 2025 (Jan-Mar) Audit Report

Acct #1	Patient Name	Phys Name	Account Class	Spec1	DOS										
7673	WEBB, DONOVAN	HAGEN, JONATHAN T		ORT	1/7/2025										
Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
G56.01		64721-RT	G56.01		64721-RT	Agree	1			1			1		
Truckee Coder Rebuttals					NMH Second Reviewer										

Acct #2	Patient Name	Phys Name	Account Class	Spec1	DOS										
7671	RAYNOR, LEIGHTON	RINGNES, ANDREW P		ORT	1/9/2025										
Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M65.342		26055-F3	M65.342 G89.29		26055-F3	Add G89.29(Chronic pain). Per OP note "patient suffers from chronic progressive pain due to left ring trigger digit".	1	1		1			1		
Truckee Coder Rebuttals					MHV Second Reviewer										
Agree G89.26 could be added but would not count as an error as this would be a secondary diagnosis and does not impact reimbursement nor would not reporting it cause a denial. CODING up DIAGNOSIS ADDED AND CLAIM WAS REBILLED 10/3/2025					Audit findings are based on documented diagnosis. Agree that G89.29 be coded. Scoring stands.										

Managed Resources + CodingAID
Prepared for Truckee Surgery Center
Q1 2025 (Jan-Mar) Audit Report

Acct #3	Patient Name	Phys Name	Account Class	Spec1	DOS
3644	LECLERC, JOAN L	GANONG, ALISON		PAI	1/8/2025

Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M54.16		62323	M54.16 M48.062		62323	Add M48.062(Spinal stenosis, lumbar region with neurogenic claudication). Documented on OP note.	1	1		1					
Truckee Coder Rebuttals					MRI Second Reviews										
Diagnoses M48.062 is not documented in the header or the operative report for coding. M54.16 supports medical necessity for this procedure. See snip of op note nimble received: PREOPERATIVE DIAGNOSES: Lumbar radiculopathy, low back pain. POSTOPERATIVE DIAGNOSES: Lumbar radiculopathy, low back pain. PROCEDURE PERFORMED: Right L4-L5 interlaminar epidural steroid injection with fluoroscopic guidance. DESCRIPTION OF PROCEDURE: After informed verbal and written consent, the patient was brought back to the fluoroscopy suite and placed prone on the examination table. Her posterior spine trunk					M48.062 is documented on the pre and post op dx of the OP note and should be coded. Scoring stands.										

Acct #4	Patient Name	Phys Name	Account Class	Spec1	DOS
7346	BERWAGER, BRUCE	GANONG, ALISON		PAI	1/8/2025

Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M54.16		64483-LT 64483-LT	M54.16		64483-LT	Delete one of the 64483-LT codes. L4-5 is only 1 interspace. The correct code for additional interspaces when documented would be 64484. However, in this case only 1 level should be coded.	1			2			2		
Truckee Coder Rebuttals					MRI Second Reviews										
As per the operative report the needle was placed at the L4 and the L5 foramen to support reporting of 2 levels which both 64483-LT and 64484-LT is on chart for billing.					Agree, updated score.										

Managed Resources + CodingAID
Prepared for Truckee Surgery Center
Q1 2025 (Jan-Mar) Audit Report

Acct #5	Patient Name	Phys Name	Account Class	Spec1	DOS										
7642	ROSTER, JERRALD L	JERNICK, MICHAEL		ORT	1/8/2025										
Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M65.332		26055-F2	M65.332		26055-F2	Agree	1			1			1		
Truckee Codes Rebuttals					MRI Second Review										

Acct #6	Patient Name	Phys Name	Account Class	Spec1	DOS										
7676	SMITH, THOMAS E	DODD, JEFFREY S		ORT	1/8/2025										
Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M67.51		29875-RT	M67.51		29875-RT	Agree	1			1			1		
Truckee Codes Rebuttals					MRI Second Review										

Managed Resources + CodingAID
Prepared for Truckee Surgery Center
Q1 2025 (Jan-Mar) Audit Report

Acct #7	Patient Name	Phys Name	Account Class	Spec1	DOS										
7678	HYMAN, NICHOLAS	DODD, JEFFREY S		ORT	1/15/2025										
Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M23.612 M23.342 M17.12 M21.062		29888-LT 29881-LT 27450-LT	M23.612 M23.342 M17.12 M21.062		29888-LT 29881-LT 27450-LT 64447-LT,XP	Add 64447-LT,XP(Block of femoral nerve, including imaging guidance). Per AHA Coding Clinic 4th Qtr. 2010 pain blocks can be coded separately when documented as used for post op pain control. XP modifiers indicates that it was performed by a separate physician.	4			3	1		3		
Truckee Coder Rebuttals					MMR Second Reviews										
Pain block is not documented within the header or within the body of the operative report. REGIONAL BLOCK WAS ADDED TO CLAIM AND REBILLED 4/6/2025					Pain blocks are documented on anesthesia note by the anesthesiologists and should be coded if documented as for post op pain control. Coders should review the entire record not just the op note. Scoring stands										

Acct #8	Patient Name	Phys Name	Account Class	Spec1	DOS										
7684	PORTO, GREGORY	GANONG, ALISON		PAI	1/15/2025										
Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M47.816		64493-LT 64494-RT 64494-LT	M47.816		64493-LT 64494-RT 64494-LT	Agree	1			3			3		
Truckee Coder Rebuttals					MMR Second Reviews										

Managed Resources + CodingAID
Prepared for Truckee Surgery Center
Q1 2025 (Jan-Mar) Audit Report

Acct #9	Patient Name	Phys Name	Account Class	Spec1	DOS										
7657	HOPWOOD, RILEY	GUSTAFSSON, MATTHEW H		DEN	1/17/2025										
Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
K02.9		41899 41899 x 4	K02.9		41899 41899 x 4	Agree	1			5					
Truckee Coder Rebuttals					MRI Second Reviews										

Acct #10	Patient Name	Phys Name	Account Class	Spec1	DOS										
7359	DREWES, WILLIAM	GANONG, ALISON		PAI	2/19/2025										
Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M47.816		64493-LT 64494-LT	M47.816		64493-LT 64494-LT	Agree	1			2			2		
Truckee Coder Rebuttals					MRI Second Reviews										

Managed Resources + CodingAID
Prepared for Truckee Surgery Center
Q1 2025 (Jan-Mar) Audit Report

Acct #11	Patient Name	Phys Name	Account Class	Spec1	DOS
7706	CULLEN, CHEYENNE	HAGEN, JONATHAN T		ORT	2/25/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
S83.511A S83.241A S83.281A		29888-RT 29882-RT 29881-59,RT	S83.511A S83.241A S83.281A	W17.89XA X50.1XXA	29888-RT 29882-RT 29881-RT,XS 64448-RT,XP	Revise -59 to -XS. A meniscectomy was performed on the medial meniscus and the lateral meniscus was repaired. These are two separate structures. -XS provides more specificity than -59. Add 64448-RT,XP(Block of femoral nerve, infusion by continuous catheter). Per AHA Coding Clinic 4th Qtr. 2010 pain blocks can be coded separately when documented as used for post op pain control. XP modifiers indicates that it was performed by a separate physician. Recommendation with no deductions: Add External Cause codes W17.89XA(Other fall from one level to another), X50.1XXA(Overexertion from prolonged static or awkward posture, initial encounter) and Y92.39(Other specified sports and athletic area as place of occurrence). Per H&P patient fell while bouldering at the gym and twisted knee.	3			3	1		4	1	
Truckee Coder Rebuttals						MRI Second Review									
Pain block is not documented within the header or within the body of the operative report. External cause codes are not required on claim for CA TO 64448 ON CLAIM. EC 5/19/2026						Pain blocks are documented on anesthesia note by the anesthesiologists and should be coded if documented as for post op pain control. Coders should review the entire record not just the op note. Scoring stands									

Acct #12	Patient Name	Phys Name	Account Class	Spec1	DOS
7477	THOMAS, JAYSON	RINGNES, ANDREW P		ORT	2/25/2025

Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
G56.21 G56.01		64718-RT 64721-RT	G56.21 G56.01		64718-RT 64721-RT	Agree	2			2			2		
Truckee Coder Rebuttal						MRI Second Review									

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Acct #13	Patient Name	Phys Name	Account Class	Spec1	DOS										
7677	VERNER, DIANE	RINGNES, ANDREW P		ORT	3/4/2025										
Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
G56.01		64721-RT	G56.01		64721-RT	Agree	1			1			1		
Truckee Codes Rebuttals					MMN Second Reviews										

Acct #14	Patient Name	Phys Name	Account Class	Spec1	DOS										
7726	WALKER, DAVID	GANONG, ALISON		PAI	3/5/2025										
Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M54.16 M54.50		64483	M54.16 M54.50		64483-LT	Add LT modifier. Procedure was performed on the left side.	2			1			1		
Truckee Codes Rebuttals					MRI Second Reviews										
LT was coded and posted on chart for billing. No correction needed in coding.					Agree, scoring updated										

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Acct #15	Patient Name	Phys Name	Account Class	Spec1	DOS										
7718	MCGEE, ANNA	DODD, JEFFREY S		ORT	3/5/2025										
Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M65.311		26055-F5	M65.311		26055-F5	Agree	1			1			1		
Truckee Codes: Rebuttals					MRI Second Reviews										

Acct #16	Patient Name	Phys Name	Account Class	Spec1	DOS										
6936	NUNEZ, MELODY	DODD, JEFFREY S		ORT	3/5/2025										
Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
T84.84XA Y83.1		20680	T84.84XA Y83.1		20680	Agree	2			1					
Truckee Codes: Rebuttals					MRI Second Reviews										

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Acct #17	Patient Name	Phys Name	Account Class	Spec1	DOS										
7719	EHLERS, ELLE	HOFF, STEPHEN R		ENT	3/10/2025										
Truckee Codes			CodingAID Codes				QA Scoring								
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
H66.93		69436-RT 69436-LT	H65.93		69436-RT 69436-LT	Revise H66.93(Otitis Media, unspecified, bilateral) to H65.06(Acute serous otitis media, recurrent, bilateral). Per op note serous effusion of the middle ear was present. Codes should be assigned to the highest specificity.	1	1		2			2		
Truckee Coder Rebuttal:					MRI Second Reviewer:										
Diagnoses code has been updated and corrected claim has been submitted to insurance. CORRECTED AND REBILLED 10/3/2025					DX WAS										

Acct #18	Patient Name	Phys Name	Account Class	Spec1	DOS										
7721	CROFT, JOSEPH	JERNICK, MICHAEL		ORT	3/12/2025										
Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
S83.511A		29888-RT	S83.511A	X50.X11A Y93.23	29888-RT 64447-RT,XP	Add 64447-RT,XP(Block of femoral nerve, including imaging guidance). Per AHA Coding Clinic 4th Qtr. 2010 pain blocks can be coded separately when documented as used for post op pain control. XP modifiers indicates that it was performed by a separate physician. Recommendations with no deductions: Add X58.X11A(Overexertion from prolonged static or awkward postures, initial encounter) and Y93.23. Per H&P patient jumped while skiing and twisted knee.	1			1	1		1		
Truckee Coder Rebuttal:					MRI Second Reviewer:										
Pain block report received and corrected claim has been submitted to insurance. External cause codes are not required on claim for CA. PAIN BLOCK WAS ADDED AND REBILLED ON 10/6/2025					Pain blocks are documented on anesthesia note by the anesthesiologists and should be coded if documented as for post op pain control. Coders should review the entire record not just the op note. Scoring stands No points deducted for External Cause code.										

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Acct #19	Patient Name	Phys Name	Account Class	Spec1	DOS										
7748	MCDONALD, JONATHAN P	HAGEN, JONATHAN T		ORT	3/25/2025										
Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
S83.511A S83.211A		27427 29888-59,RT 29881-RT	S83.511A S83.211A	X50.X11A Y93.23	27427-RT 29888-XS,RT 29881-RT 64447-RT,XP	Add modifier -RT to 27427. Add 64447-RT,XP(Block of femoral nerve, including imaging guidance). Per AHA Coding Clinic 4th Qtr. 2010 pain blocks can be coded separately when documented as used for post op pain control. XP modifiers indicates that it was performed by a separate physician. Recommendations with no deductions: Add X58.X11A(Overexertion from prolonged static or awkward postures, initial encounter) and Y93.23. Per H&P patient jumped while skiing and twisted knee.	2			3	1		3	1	
Truckee Codes Rebuttals					MRI Second Review										
Pain block is not documented within the header or within the body of the operative report. External cause codes are not required on claim for CA. MODIFIER WERE ADDED AND CORRECTED CLAIM SENT 4/7/2025					Pain blocks are documented on anesthesia note by the anesthesiologists and should be coded if documented as for post op pain control. Coders should review the entire record not just the op note. Scoring stands No points deducted for External Cause code.										
Acct #20	Patient Name	Phys Name	Account Class	Spec1	DOS										
7745	HOFFMANN, BLAKE	JERNICK, MICHAEL		ORT	3/26/2025										
Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
S46.392A		24342-LT	S46.392A	V86.92XA	24342-LT	Recommendations with no deductions: Add V86.92XA(Unspecified occupant of snowmobile injured in nontraffic accident, unspecified). Per H&P patient was injured while riding a snowmobile.	1			1			1		
Truckee Codes Rebuttals					MRI Second Review										
External cause codes are not required on claim for CA					No points are deducted for External Cause codes.										

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Total Codes:		29	3	0	36	4	0	30	2	0
Total Accounts Reviewed:		20								

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Coding Results Summary

Date of Review: 11/11/2025

Date of MRI 2nd Reviews: pending

Number of Accounts Reviewed: 20

Project Name: Q2 2025 Surgical Coder Review

Audit Finalized: 4/15/2026

Account Summary Report

Overall Accuracy Rate (All Codes)	Count
Total Codes	96
Total Code(s) Changed/Added	6
Total Code(s) Deleted	0
Accuracy Rate	94%

CPT Code Findings	Count
Total CPT Codes	35
Total Code(s) Changed/Added	3
Total Code(s) Deleted	0
Accuracy Rate	91%

ICD-10 CM Code Findings	Count
Total Diagnosis Codes	29
Total Code(s) Changed/Added	3
Total Code(s) Deleted	0
Accuracy Rate	90%

Modifier Findings	Count
Total Modifiers	32
Total Changed/Added	0
Total Deleted	0
Accuracy Rate	100%

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Q2 2025 (April-June) Audit Report

Acc#	Patient Name	Phys Name	Account Class	Spec#	DOB										
7637	STRIKE, JENNA	SERVICK, MICHAEL		ORT	6/25/2025										
Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
G56.01		64721-RT	G56.01		64721-RT	Agree	1			1			1		
Truckee Coder Rebuttals						MRO Document Review									
Acc#	Patient Name	Phys Name	Account Class	Spec#	DOB										
7750	GILMAN, JOWAN L	DODD, JEFFREY S		ORT	4/9/2025										
Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
S83.512A		29888-LT	S83.512A M94.262	X50.1XXA Y93.23	29888-LT 64447-XP,LT	Add M94.262 (chondromalacia, L knee) Add 64447-XP,LT - pain block given for post op pain Add X50.1XXA(Overexertion prolonged static/awkward movements, initial encounter) and Y93.23(Activity snow skiing). No points deducted for these codes.	1	1		1	1		1		
Truckee Coder Rebuttals						MRO Document Review									
Coder to add additional dx to claim. Op note does not document that a pain block was performed. EC 11/22/25						Documentation is scanned under "Block Form" tab. It is not documented on the OP note. No changes to audit findings. ME 2/24/26									

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Q2 2025 (April-June) Audit Report

Acct #	Patient Name	Phys Name	Account Class	SpecS	DOB
7770	MOTZKUS, FRANK R	DOOD, JEFFREY S		ORT	05/27/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Ds	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
S83.232A M94.262 M65.88		29881-LT	S83.232A M94.262 M65.88		29881-LT	Agree	3			1			1		
Truckee Codes (Repeatability)			QA Scoring (Repeatability)												

Acct #	Patient Name	Phys Name	Account Class	SpecS	DOB
7785	DAVITY, BROOKE	HAGEN, JONATHAN T		ORT	05/13/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Ds	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
S83.232A M94.262		29881-LT	S83.232A M94.262		29881-LT	Agree	2			1			1		
Truckee Codes (Repeatability)			QA Scoring (Repeatability)												

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Acct #5	Patient Name	Phys Name	Account Class	Spec1	DOB										
7787	REINHART, PEGGY	DODD, JEFFREY S		ORT	05/14/2025										
Truckee Codes															
CodingAID Codes															
QA Scoring															
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Ds	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
Q65.01 M65.311 M65.321		64721-RT 26255-F5 26255-F6 26255-F7	Q65.01 M65.311 M65.321		64721-RT 26255-F5 26255-F6 26255-F7	Agree	3			4			4		
Truckee Coder Worksheet:						MIS Second Review:									

Acct #6	Patient Name	Phys Name	Account Class	Spec1	DOB										
7796	NEUBAUER, BROOKS	GUSTAFSSON, MATTHEW H		DEN	05/16/2025										
Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Ds	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
K22.9		43399 41899-59 41899-59 41899-59 41899-59	K22.9		43399 41899-59 41899-59 41899-59 41899-59	Agree	1			5			4		
Truckee Coder Worksheet					MIS Second Review										

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Acct #	Patient Name	Phys Name	Account Class	Spec	DOB
7477	THOMAS, JAYSON	RINGALES, ANDREW P		ORT	25/20/2025

Truckee Codes			CodingAID Codes				QA Scoring								
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
G56.02 G56.22		64721-LT 64718-LT	G56.02 G56.22		64721-LT 64718-LT	Agree	2			2			2		
Truckee Codes (Institution)			With Surgical Services												

Acct #	Patient Name	Phys Name	Account Class	Spec	DOB
7796	ABRAHAM, LISA	HAGEN, JONATHAN T		ORT	05/25/2025

Truckee Codes			CodingAID Codes				QA Scoring								
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
G56.01		64721-RT	G56.01		64721-RT	Agree	1			1			1		
Truckee Codes (Institution)			With Surgical Services												

Managed Resources + CodingAID
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Acc#	Patient Name	Phys Name	Account Class	Spec#	DOB
7522	KASE, SUSAN	GANONG, ALISON		PA	05/21/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M47.816		64635-LT 64635-RT 64636-RT 64636-LT	M47.816		64635-LT 64635-RT 64636-RT 64636-LT	Agree	1			4			4		
Truckee Codes Rejected						QA Rejected Reasons									

Acc#	Patient Name	Phys Name	Account Class	Spec#	DOB
7794	ADAMS, CARRIE	GANONG, ALISON		PA	05/21/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M47.816		64493-RT 64493-LT 64494-RT 64494-LT	M47.816		64493-RT 64493-LT 64494-RT 64494-LT	Agree	1			4			4		
Truckee Codes Rejected						QA Rejected Reasons									

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Audit #11	Patient Name	Phys Name	Account Class	Spec1	DOS
7491	AMER, TAREK	HAGEN, JONATHAN T		DRT	06/03/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
T84.840A Y93.1		20680	T84.840A Y93.1		20680	Agree	2			1					
Truckee Codes Redundant					100% Successful Review										

Audit #12	Patient Name	Phys Name	Account Class	Spec1	DOS
7812	GRJAST, JESSICA	DODD, JEFFREY S		DRT	06/04/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M25.872		29898-LT	M25.872		29898-LT	Agree	1			1			1		
Truckee Codes Redundant					100% Successful Review										

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Acc #	Patient Name	Phys Name	Account Class	Spec	DOB
7831	REERSON, ERIC	GANDONG, ALISON		ORT	06/04/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M54.16		64483-RT 64484-RT	M54.16		64483-RT 64484-RT	Agree	1			2			2		
Truckee Coder Rejection						With Second Review									

Acc #	Patient Name	Phys Name	Account Class	Spec	DOB
7822	DUPUY, KEVIN	RINGVIES, ANDREW P			06/10/2025

Truckee Codes			CodingAID Codes				QA Scoring								
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
S83.512A		29888-LT	S83.512A		29888-LT	Agree	1			1			1		
Truckee Coder Rejection						With Second Review									

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Acct #15	Patient Name	Phys Name	Account Class	Spec1	DOS
7834	SHEGAL, ANNA	HAGEN, JONATHAN T	ORT		06/10/2025

Truckee Codes			CodingAID Codes			QA Scoring											
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete		
S83.512A		29889-LT	S83.512A M94.262	W19.X00A Y93.23	29889-LT 64467-XP,LT	Add M94.262 (chondromalacia, L knee) Add 64467-XP,LT - pain block given for post-op pain Add W19.X00A (Unspecified fall, initial encounter) Y93.23 (Activity, snow skiing, snowboarding, sledding, tobogganing and snow tubing) No points deducted for these codes.	1	1		1	1		1				
Truckee Codes (external)						QA Scoring (external)											
Coder to add additional dx to claim. Op note does not document that a pain block was performed. EC 11/20/2025						Documentation is scanned under "Block Form" tab. It is not documented on the OP note. No changes to audit findings. ME 2/24/25											

Acct #15	Patient Name	Phys Name	Account Class	Spec1	DOS
7840	KIBBLE, MICHAEL	RINGVES, ANDREW P		ORT	06/10/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifier	Change/Add	Delete
S46.311A		24342-RT	S46.311A		24342-RT	Agree	1			1			1		
Truckee Codes (external)						QA Scoring (external)									

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Acct #37	Patient Name	Phys Name	Account Class	Spec1	DOB
4111	MILLER, MARTIN	DOOD, JEFFREYS		ORT	06/11/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M24.662 Z96.652		29875-LT	M24.662 M25.862 Z96.652		29875-LT	Add M25.862(Other specified joint disorders, left knee). Patellar Clunk syndrome is documented on OP note.	2	1		1			1		
Truckee Codes Rejected					M25 Second Review										
Coders to add additional dx to claim EC 11/20					Review complete. ME 2/24/16										

Acct #38	Patient Name	Phys Name	Account Class	Spec1	DOB
6452	CANILL, LISA	FERNICK, MICHAEL		ORT	06/11/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnosis	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Dx	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M65.331		26055-F7	M65.331		26055-F7	Agree	1			1			1		
Truckee Codes Rejected					M65 Second Review										

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Acct #15	Patient Name	Phys Name	Account Class	Spec1	DOB
7059	DREWES, WILLIAM	GANDONG, ALISON		PA	8/18/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Ds	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M54.16 M48.061		62323	M54.16 M48.061		62323	Agree	2			1					
Truckee Coder Rebuttal:					WHY I removed Revisions:										

Acct #20	Patient Name	Phys Name	Account Class	Spec1	DOB
4616	GANDONG, RICK B			PA	6/18/2025

Truckee Codes			CodingAID Codes			QA Scoring									
Diagnoses	External Cause	CPTs	Diagnosis	External Cause	CPTs	Comments	Total Ds	Change/Add	Delete	Total CPT	Change/Add	Delete	Total Modifiers	Change/Add	Delete
M54.35		64483-LT 64484-LT	M54.16		64483-LT 64484-LT	Agree	1			1	1		1		
Truckee Coder Rebuttal:					WHY I removed Revisions:										
Chart was coded for two level injections. Did charge posting not bill this chart correctly? EC 11/00/2025					Agree-removed finding. Looked at a later date of service. MI 2/02/26										

Total Codes:	29	3	0	95	3	0	32	0	0
Total Accounts Reviewed:	20								



Administrator Update Q3 2026

Operations:

- Q2 Volume- April: 49 May: 52 June: 48 **Total: 149**
 - **Ortho:107 Pain:37 Urology:0 ENT:3 Dental:2 GYN:0 Cosmetic:0**
- Exploring alternative Myosure options for GYN. TruClear is a cost-effective alternative. Rep to meet with physicians. Trial to follow.

Facility and Equipment

- Synergen Health completed full analysis of the current RCM company. Report attached.
- Marshall Billing- met with CEO and CFO to review services. Local company based out of Reno.

Payor Contracts:

- **Blue Cross-** Has been underpaying for ACL procedures. Demand letter sent by legal to Anthem to recoup underpayments for last three years and update new contract with proper terms. Currently, on average we are reimbursed at 117% Medicare rates. Final offer from Anthem is to increase reimbursement rates by 3%. This will not cover most implant procedures. We are looking into partnering with Evolent, who will reimburse implants at 100%.
- **Allied Benefits-** We are continuing to work with Kathy from Epic Brokers and our billing company to get payment for patients with Allied Benefits. We have not received payment to date.
- **TriWest-** TSC removed from TFH agreement. TriWest will not keep same verbiage that is in TFH contract. Redline agreement is with TriWest for review.

Staff/HR

- No updates